



# The County of Bruce

## Program Budgeting Dashboard

Budget Year	2020
Budget Version	Proposed

<b>Operating Annual Reserves Budget</b>	
Transfers to Reserves	458,000
Transfers from Reserves	1,657,549

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	51,326,432	92,026,183	-40,699,751
Above 5%	Capital			0
	Total	51,326,432	92,026,183	-40,699,751

Budget Increase (Percentage)	Total	Salaries	Capital Exp	Net Reserves
CAO	5.69%	0.81%	0.0%	100.0%
Corporate Services	-3.00%	5.99%	11.2%	0.0%
Human Resources	25.00%	3.37%	0.0%	0.0%
Paramedic Services	10.48%	4.81%	0.0%	0.0%
Transportation	7.24%	1.35%	0.0%	-242.4%
Human Services	3.79%	3.32%	0.0%	0.0%
Brucelea Haven	32.33%	6.28%	0.0%	153.7%
Gateway Haven	23.81%	4.85%	0.0%	-100.0%
Museum	6.42%	4.31%	0.0%	0.0%
Library	3.34%	2.41%	0.0%	0.0%
Planning & Development	7.46%	9.30%	0.0%	0.0%
Non Departmental	6.80%	3.95%	5.7%	0.0%
The County of Bruce	10.33%	4.65%		-30.91%

Budget Increase by Pressure Category (Percentage)	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
CAO	-0.1%	1.9%	0.0%	0.0%	3.9%	0.0%
Corporate Services	0.0%	-3.0%	0.0%	0.0%	0.0%	0.0%
Human Resources	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%
Paramedic Services	0.6%	6.0%	0.0%	0.0%	0.0%	3.9%
Transportation	3.1%	3.9%	0.0%	0.0%	0.1%	0.2%
Human Services	-11.5%	7.7%	2.9%	0.0%	2.8%	1.9%
Brucelea Haven	-0.3%	20.2%	0.0%	0.0%	12.2%	0.2%
Gateway Haven	-2.9%	17.7%	0.0%	0.0%	8.5%	0.5%
Museum	0.5%	5.9%	0.0%	0.0%	0.0%	0.0%
Library	0.0%	3.3%	0.0%	0.0%	0.0%	0.0%
Planning & Development	0.2%	1.6%	3.8%	1.5%	-0.2%	0.6%
Non Departmental	0.0%	3.0%	0.0%	0.0%	3.8%	0.0%
The County of Bruce	-0.8%	6.9%	0.7%	0.1%	2.4%	1.0%

Operating Budget Increase (Dollars)	2019	2020	Variance	%
CAO	1,305,623	1,379,939	74,316	5.69%
Corporate Services	(532,500)	(516,500)	16,000	-3.00%
Human Resources	(26,000)	(32,500)	(6,500)	25.00%
Paramedic Services	5,591,761	6,177,675	585,914	10.48%
Transportation	8,586,089	9,208,012	621,923	7.24%
Human Services	4,532,201	4,703,869	171,668	3.79%
Brucelea Haven	3,062,796	4,052,992	990,196	32.33%
Gateway Haven	2,837,211	3,512,741	675,530	23.81%
Museum	1,863,676	1,983,314	119,638	6.42%
Library	3,480,591	3,596,854	116,263	3.34%
Planning & Development	3,579,236	3,846,389	267,153	7.46%
Non Departmental	2,609,555	2,786,966	177,411	6.80%
The County of Bruce	36,890,239	40,699,751	3,809,512	10.33%

2020 Capital and Operating				% Increase
	Revenues	Expenditures	Net	Over 2018
Operating	51,326,432	92,026,183	40,699,751	10.33%
Capital	16,118,573	25,271,804	9,153,231	-7.86%
Total	67,445,005	117,297,987	49,852,982	6.47%

2019 Capital and Operating			
	Revenues	Expenditures	Net
Operating	52,111,511	89,001,750	36,890,239
Capital	12,197,543	22,131,181	9,933,638
Total	64,309,054	111,132,931	46,823,877

Consolidated Increase	3,135,951	6,165,056	3,029,105	6.47%
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County of Bruce

County of Bruce Sheet Summary

	2017	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed	
<b>Expenditures by Program</b>										
CAO	1,272,058	1,320,623	-16,676	24,992	0	0	131,000	0	1,459,939	139,316
Corporate Services	-428,253	-465,774	-45,306	91,428	0	0	0	0	-419,652	46,122
Human Resources	584,042	821,419	-123,364	-54,120	0	0	0	35,000	678,935	-142,484
Paramedic Services	10,832,456	11,300,882	22,141	333,877	0	0	60,000	216,755	11,933,655	632,773
Transportation	8,263,698	9,275,101	-69,558	339,595	0	0	5,000	24,250	9,574,388	299,287
Human Services	23,374,027	25,057,051	-494,427	258,893	-76,753	0	145,141	326,508	25,216,413	159,362
Brucelea Haven	12,810,685	13,589,095	-84,532	790,771	0	0	373,600	5,250	14,674,184	1,085,089
Gateway Haven	9,755,003	10,277,253	-99,658	568,629	0	0	241,000	13,678	11,000,903	723,650
Museum	2,235,506	2,368,032	-16,100	90,240	0	0	-43,400	0	2,398,772	30,740
Library	3,603,331	3,750,990	-10,544	110,995	0	0	0	12,000	3,863,441	112,451
Planning & Development	4,509,932	4,578,450	-451,481	55,511	103,282	85,883	-73,284	23,000	4,321,362	-257,088
Non Departmental	7,381,919	7,128,628	-202,218	397,433	0	0	0	0	7,323,843	195,215
<b>Gross Expenditure</b>	<b>84,194,405</b>	<b>89,001,750</b>	<b>-1,591,724</b>	<b>3,008,246</b>	<b>26,529</b>	<b>85,883</b>	<b>839,057</b>	<b>656,441</b>	<b>92,026,183</b>	<b>3,024,433</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	50,527,652	52,111,511	-1,295,548	476,360	-240,190	32,500	-52,856	294,654	51,326,432	-785,079
<b>Net Requirement</b>	<b>33,666,753</b>	<b>36,890,239</b>	<b>-296,176</b>	<b>2,531,885</b>	<b>266,719</b>	<b>53,383</b>	<b>891,913</b>	<b>361,787</b>	<b>40,699,751</b>	<b>3,809,512</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	46,327,992	48,796,304	-24,419	1,996,532	35,499	20,883	0	242,755	51,067,555	2,271,251
Staff Related Costs	770,971	978,777	-12,300	11,117	-3,811	0	0	-11,474	962,309	-16,468
Contract Services	7,675,653	8,720,525	-1,061,249	153,133	-91,322	15,000	634,936	382,690	8,753,714	33,189
Material	7,574,857	8,261,392	20,722	208,749	73,754	50,000	-23,050	14,950	8,606,517	345,125
Trfr/Grants/Fin Charges (Tiered Respo	16,776,466	17,434,037	-216,498	140,685	12,409	0	231,021	322,962	17,924,616	490,579
Trfr to Reserves	1,104,405	596,950	-150,100	15,000	0	0	-3,850	0	458,000	-138,950
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	1,707,845	1,798,736	0	25,719	0	0	0	0	1,824,455	25,719
Facility Costs	2,256,217	2,415,029	-28,510	45,239	0	0	0	-2,742	2,429,016	13,987
Other Internal Costs	0	0	-119,370	412,070	0	0	0	-292,700	0	0
<b>Gross Expenditures</b>	<b>84,194,405</b>	<b>89,001,750</b>	<b>-1,591,724</b>	<b>3,008,246</b>	<b>26,529</b>	<b>85,883</b>	<b>839,057</b>	<b>656,441</b>	<b>92,026,183</b>	<b>3,024,433</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>84,194,405</b>	<b>89,001,750</b>	<b>-1,591,724</b>	<b>3,008,246</b>	<b>26,529</b>	<b>85,883</b>	<b>839,057</b>	<b>656,441</b>	<b>92,026,183</b>	<b>3,024,433</b>
<b>Percent of Net Expenditure Budget</b>			<b>-1.8%</b>	<b>3.4%</b>	<b>0.0%</b>	<b>0.1%</b>	<b>0.9%</b>	<b>0.7%</b>	<b>3.4%</b>	
<b>Revenues By Type</b>										
Federal	1,671,588	1,982,992	-36,819	-230,496	0	0	0	47,107	1,762,784	-220,208
Provincial	32,957,663	34,216,476	-144,683	-8,580	-234,265	0	50,000	99,547	33,978,495	-237,981
Municipal	1,556,173	1,596,387	-28,000	11,821	0	0	0	0	1,580,208	-16,179
Own Funds	2,486,129	2,333,106	-1,026,446	23,911	178,978	15,000	-10,000	143,000	1,657,549	-675,557
Fees and Services	9,930,183	10,126,890	-4,100	368,388	-184,903	17,500	-31,380	5,000	10,297,395	170,505
Donations	224,423	136,977	-2,500	-3,926	0	0	6,000	0	136,551	-426
Fines	16,856	17,000	0	0	0	0	0	0	17,000	0
Other	1,684,636	1,701,683	-53,000	315,242	0	0	-67,476	0	1,896,449	194,766
<b>Total Revenue</b>	<b>50,527,652</b>	<b>52,111,511</b>	<b>-1,295,548</b>	<b>476,360</b>	<b>-240,190</b>	<b>32,500</b>	<b>-52,856</b>	<b>294,654</b>	<b>51,326,432</b>	<b>-785,079</b>
<b>Net Requirement</b>	<b>33,666,753</b>	<b>36,890,239</b>	<b>-296,176</b>	<b>2,531,885</b>	<b>266,719</b>	<b>53,383</b>	<b>891,913</b>	<b>361,787</b>	<b>40,699,751</b>	<b>3,809,512</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>-0.8%</b>	<b>6.9%</b>	<b>0.7%</b>	<b>0.1%</b>	<b>2.4%</b>	<b>1.0%</b>	<b>10.33%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	548.60	0.24	0.00	0.00	0.62	2.00	1.00	552.46	3.86
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.1%</b>	<b>0.4%</b>	<b>0.2%</b>	<b>0.7%</b>	



County of Bruce

Corporate Services										
	2017	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed	
<b>Expenditures by Program</b>										
Corporate Services	-428,253	-465,774	-45,306	91,428	0	0	0	0	-419,652	46,122
<b>Gross Expenditure</b>	<b>-428,253</b>	<b>-465,774</b>	<b>-45,306</b>	<b>91,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419,652</b>	<b>46,122</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	425,465	66,726	-45,306	75,428	0	0	0	0	96,848	30,122
<b>Net Requirement</b>	<b>-853,719</b>	<b>-532,500</b>	<b>0</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-516,500</b>	<b>16,000</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	2,273,157	2,327,239	14,425	49,021	0	0	0	76,000	2,466,685	139,446
Staff Related Costs	46,253	64,050	0	6,890	0	0	0	0	70,940	6,890
Contract Services	975,940	1,065,668	-13,861	88,272	0	0	0	215,700	1,355,779	290,111
Material	119,748	141,941	-1,500	7,734	0	0	0	1,000	149,175	7,234
Trfr/Grants/Fin Charges (Tiered Respon	22,166	16,100	0	1,100	0	0	0	0	17,200	1,100
Trfr to Reserves	203,768	25,000	0	0	0	0	0	0	25,000	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	10,018	14,990	0	10,846	0	0	0	0	25,836	10,846
Facility Costs	164,448	178,281	0	-5,321	0	0	0	0	172,960	-5,321
Other Internal Costs	-4,243,751	-4,299,043	-44,370	-67,114	0	0	0	-292,700	-4,703,227	-404,184
<b>Gross Expenditures</b>	<b>-428,253</b>	<b>-465,774</b>	<b>-45,306</b>	<b>91,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419,652</b>	<b>46,122</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>-428,253</b>	<b>-465,774</b>	<b>-45,306</b>	<b>91,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419,652</b>	<b>46,122</b>
<b>Percent of Net Expenditure Budget</b>			<b>9.7%</b>	<b>-19.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-9.90%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	21,000	21,420	0	428	0	0	0	0	21,848	428
Own Funds	404,445	45,106	-45,106	75,000	0	0	0	0	75,000	29,894
Fees and Services	20	200	-200	0	0	0	0	0	0	-200
Donations	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>425,465</b>	<b>66,726</b>	<b>-45,306</b>	<b>75,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,848</b>	<b>30,122</b>
<b>Net Requirement</b>	<b>-853,719</b>	<b>-532,500</b>	<b>0</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-516,500</b>	<b>16,000</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.0%</b>	<b>-3.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-3.00%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	22.57	0.00	0.00	0.00	0.00	0.00	1.00	<b>23.57</b>	<b>1.00</b>
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>4.4%</b>	<b>4.4%</b>	



County of Bruce

Paramedic Services										
	2017	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed	
<b>Expenditures by Program</b>										
Paramedic Services	10,832,456	11,300,882	22,141	333,877	0	0	60,000	216,755	11,933,655	632,773
<b>Gross Expenditure</b>	<b>10,832,456</b>	<b>11,300,882</b>	<b>22,141</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>216,755</b>	<b>11,933,655</b>	<b>632,773</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	5,674,059	5,709,121	-13,141	0	0	0	60,000	0	5,755,980	46,859
<b>Net Requirement</b>	<b>5,158,397</b>	<b>5,591,761</b>	<b>35,282</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216,755</b>	<b>6,177,675</b>	<b>585,914</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	8,781,219	9,095,754	23,608	247,141	0	0	0	166,755	9,533,258	437,504
Staff Related Costs	75,433	107,212	-2,150	6,056	0	0	0	0	111,118	3,906
Contract Services	107,673	118,953	0	-1,829	0	0	60,000	0	177,124	58,171
Material	304,156	363,315	683	10,257	0	0	0	0	374,255	10,940
Trfr/Grants/Fin Charges (Tiered Respo	55,000	55,000	0	0	0	0	0	50,000	105,000	50,000
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	379,783	390,000	0	0	0	0	0	0	390,000	0
Facility Costs	263,127	272,557	0	3,598	0	0	0	0	276,155	3,598
Other Internal Costs	866,064	898,091	0	68,654	0	0	0	0	966,745	68,654
<b>Gross Expenditures</b>	<b>10,832,456</b>	<b>11,300,882</b>	<b>22,141</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>216,755</b>	<b>11,933,655</b>	<b>632,773</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>10,832,456</b>	<b>11,300,882</b>	<b>22,141</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>216,755</b>	<b>11,933,655</b>	<b>632,773</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.2%</b>	<b>3.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.5%</b>	<b>1.9%</b>	<b>5.60%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	5,668,814	5,709,121	-13,141	0	0	0	0	0	5,695,980	-13,141
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	60,000	0	60,000	60,000
Fees and Services	0	0	0	0	0	0	0	0	0	0
Donations	5,000	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	245	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>5,674,059</b>	<b>5,709,121</b>	<b>-13,141</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>5,755,980</b>	<b>46,859</b>
<b>Net Requirement</b>	<b>5,158,397</b>	<b>5,591,761</b>	<b>35,282</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216,755</b>	<b>6,177,675</b>	<b>585,914</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.6%</b>	<b>6.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>3.9%</b>	<b>10.48%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	79.00	0.00	0.00	0.00	0.00	2.00	0.00	81.00	2.00
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.5%</b>	<b>0.0%</b>	<b>2.5%</b>	

County of Bruce

Transportation										
	2017	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed	
<b>Expenditures by Program</b>										
Transportation	8,263,698	9,275,101	-69,558	339,595	0	0	5,000	24,250	9,574,388	299,287
<b>Gross Expenditure</b>	<b>8,263,698</b>	<b>9,275,101</b>	<b>-69,558</b>	<b>339,595</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>24,250</b>	<b>9,574,388</b>	<b>299,287</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	439,464	689,012	-333,961	6,324	0	0	0	5,000	366,375	-322,637
<b>Net Requirement</b>	<b>7,824,234</b>	<b>8,586,089</b>	<b>264,403</b>	<b>333,271</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>19,250</b>	<b>9,208,012</b>	<b>621,923</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	3,474,257	3,870,281	-103,225	155,312	0	0	0	0	3,922,368	52,087
Staff Related Costs	96,744	130,850	0	4,400	0	0	0	4,250	139,500	8,650
Contract Services	1,101,497	1,533,025	-256,363	80,314	0	0	0	20,000	1,376,976	-156,049
Material	1,425,168	1,489,420	91,530	28,130	0	0	5,000	0	1,614,080	124,660
Trfr/Grants/Fin Charges (Tiered Respon	12,898	12,500	198,500	0	0	0	0	0	211,000	198,500
Trfr to Reserves	158,000	158,000	0	0	0	0	0	0	158,000	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	1,281,645	1,320,517	0	4,727	0	0	0	0	1,325,244	4,727
Facility Costs	149,780	175,953	0	9,422	0	0	0	0	185,375	9,422
Other Internal Costs	563,709	584,555	0	57,290	0	0	0	0	641,845	57,290
<b>Gross Expenditures</b>	<b>8,263,698</b>	<b>9,275,101</b>	<b>-69,558</b>	<b>339,595</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>24,250</b>	<b>9,574,388</b>	<b>299,287</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>8,263,698</b>	<b>9,275,101</b>	<b>-69,558</b>	<b>339,595</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>24,250</b>	<b>9,574,388</b>	<b>299,287</b>
<b>Percent of Net Expenditure Budget</b>			<b>-0.7%</b>	<b>3.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.1%</b>	<b>0.3%</b>	<b>3.23%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	89,015	85,000	0	5,000	0	0	0	0	90,000	5,000
Municipal	147,384	150,227	-28,000	0	0	0	0	0	122,227	-28,000
Own Funds	50,000	268,961	-268,961	0	0	0	0	0	0	-268,961
Fees and Services	26,305	31,600	-2,000	0	0	0	0	5,000	34,600	3,000
Donations	2,500	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	124,260	153,224	-35,000	1,324	0	0	0	0	119,548	-33,676
<b>Total Revenue</b>	<b>439,464</b>	<b>689,012</b>	<b>-333,961</b>	<b>6,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>366,375</b>	<b>-322,637</b>
<b>Net Requirement</b>	<b>7,824,234</b>	<b>8,586,089</b>	<b>264,403</b>	<b>333,271</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>19,250</b>	<b>9,208,012</b>	<b>621,923</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>3.1%</b>	<b>3.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.1%</b>	<b>0.2%</b>	<b>7.24%</b>	
<b>Full Time Equivalent (FTE's)</b>	0.00	52.45	0.31	0.00	0.00	0.00	0.00	0.00	52.76	0.31
<b>Percent of 2017 FTE's</b>			<b>0.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.6%</b>	









County of Bruce

Museum										
	2017	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed	
<b>Expenditures by Program</b>										
Museum	2,235,506	2,368,032	-16,100	90,240	0	0	-43,400	0	2,398,772	30,740
<b>Gross Expenditure</b>	<b>2,235,506</b>	<b>2,368,032</b>	<b>-16,100</b>	<b>90,240</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>2,398,772</b>	<b>30,740</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	508,310	504,356	-25,500	-19,998	0	0	-43,400	0	415,458	-88,898
<b>Net Requirement</b>	<b>1,727,196</b>	<b>1,863,676</b>	<b>9,400</b>	<b>110,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,983,314</b>	<b>119,638</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	1,436,881	1,551,277	0	66,836	0	0	0	0	1,618,113	66,836
Staff Related Costs	8,984	20,320	0	-2,266	0	0	0	0	18,054	-2,266
Contract Services	57,586	59,117	0	8,503	0	0	0	0	67,620	8,503
Material	231,582	286,922	0	-844	0	0	-39,550	0	246,528	-40,394
Trfr/Grants/Fin Charges (Tiered Respo	229	0	0	0	0	0	0	0	0	0
Trfr to Reserves	91,500	42,450	-16,100	0	0	0	-3,850	0	22,500	-19,950
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	3,201	4,240	0	500	0	0	0	0	4,740	500
Facility Costs	214,680	205,785	0	-2,147	0	0	0	0	203,638	-2,147
Other Internal Costs	190,863	197,921	0	19,658	0	0	0	0	217,579	19,658
<b>Gross Expenditures</b>	<b>2,235,506</b>	<b>2,368,032</b>	<b>-16,100</b>	<b>90,240</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>2,398,772</b>	<b>30,740</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>2,235,506</b>	<b>2,368,032</b>	<b>-16,100</b>	<b>90,240</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>2,398,772</b>	<b>30,740</b>
<b>Percent of Net Expenditure Budget</b>			<b>-0.7%</b>	<b>3.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.8%</b>	<b>0.0%</b>	<b>1.30%</b>	
<b>Revenues By Type</b>										
Federal	47,835	46,489	0	-18,902	0	0	0	0	27,587	-18,902
Provincial	71,830	71,830	0	0	0	0	0	0	71,830	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	10,949	8,469	-5,000	-3,469	0	0	0	0	0	-8,469
Fees and Services	134,766	225,717	0	999	0	0	-49,400	0	177,316	-48,401
Donations	139,787	75,201	-2,500	74	0	0	6,000	0	78,775	3,574
Fines	0	0	0	0	0	0	0	0	0	0
Other	103,144	76,650	-18,000	1,300	0	0	0	0	59,950	-16,700
<b>Total Revenue</b>	<b>508,310</b>	<b>504,356</b>	<b>-25,500</b>	<b>-19,998</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>415,458</b>	<b>-88,898</b>
<b>Net Requirement</b>	<b>1,727,196</b>	<b>1,863,676</b>	<b>9,400</b>	<b>110,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,983,314</b>	<b>119,638</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.5%</b>	<b>5.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>6.42%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	17.78	0.23	0.00	0.00	0.00	0.00	0.00	18.01	0.23
<b>Percent of 2017 FTE's</b>			<b>1.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.3%</b>	



County of Bruce

Planning & Development										
	2017	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed	
<b>Expenditures by Program</b>										
Planning & Development	4,509,932	4,578,450	-451,481	55,511	103,282	85,883	-73,284	23,000	4,321,362	-257,088
<b>Gross Expenditure</b>	<b>4,509,932</b>	<b>4,578,450</b>	<b>-451,481</b>	<b>55,511</b>	<b>103,282</b>	<b>85,883</b>	<b>-73,284</b>	<b>23,000</b>	<b>4,321,362</b>	<b>-257,088</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	1,079,769	999,214	-458,048	0	-31,217	32,500	-67,476	0	474,973	-524,241
<b>Net Requirement</b>	<b>3,430,163</b>	<b>3,579,236</b>	<b>6,567</b>	<b>55,511</b>	<b>134,499</b>	<b>53,383</b>	<b>-5,808</b>	<b>23,000</b>	<b>3,846,389</b>	<b>267,153</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	2,495,248	2,322,773	105,270	54,403	35,499	20,883	0	0	2,538,829	216,056
Staff Related Costs	82,575	83,271	-6,150	-250	-3,811	0	0	0	73,060	-10,211
Contract Services	857,666	784,760	-376,893	-11,800	-2,160	15,000	-77,284	23,000	354,623	-430,137
Material	349,419	615,653	-34,333	6,650	73,754	50,000	4,000	0	715,724	100,071
Trfr/Grants/Fin Charges (Tiered Respo	296,000	230,150	0	0	0	0	0	0	230,150	0
Trfr to Reserves	43,229	134,000	-134,000	0	0	0	0	0	0	-134,000
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Facility Costs	111,724	123,637	-5,375	1,180	0	0	0	0	119,442	-4,195
Other Internal Costs	274,071	284,206	0	5,328	0	0	0	0	289,534	5,328
<b>Gross Expenditures</b>	<b>4,509,932</b>	<b>4,578,450</b>	<b>-451,481</b>	<b>55,511</b>	<b>103,282</b>	<b>85,883</b>	<b>-73,284</b>	<b>23,000</b>	<b>4,321,362</b>	<b>-257,088</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>4,509,932</b>	<b>4,578,450</b>	<b>-451,481</b>	<b>55,511</b>	<b>103,282</b>	<b>85,883</b>	<b>-73,284</b>	<b>23,000</b>	<b>4,321,362</b>	<b>-257,088</b>
<b>Percent of Net Expenditure Budget</b>			<b>-9.9%</b>	<b>1.2%</b>	<b>2.3%</b>	<b>1.9%</b>	<b>-1.6%</b>	<b>0.5%</b>	<b>-5.62%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	484,146	444,920	-217,755	0	-25,292	0	0	0	201,873	-243,047
Municipal	45,973	0	0	0	0	0	0	0	0	0
Own Funds	171,725	238,393	-238,393	0	0	15,000	0	0	15,000	-223,393
Fees and Services	296,892	248,425	-1,900	0	-5,925	17,500	0	0	258,100	9,675
Donations	6,000	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	75,032	67,476	0	0	0	0	-67,476	0	0	-67,476
<b>Total Revenue</b>	<b>1,079,769</b>	<b>999,214</b>	<b>-458,048</b>	<b>0</b>	<b>-31,217</b>	<b>32,500</b>	<b>-67,476</b>	<b>0</b>	<b>474,973</b>	<b>-524,241</b>
<b>Net Requirement</b>	<b>3,430,163</b>	<b>3,579,236</b>	<b>6,567</b>	<b>55,511</b>	<b>134,499</b>	<b>53,383</b>	<b>-5,808</b>	<b>23,000</b>	<b>3,846,389</b>	<b>267,153</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.2%</b>	<b>1.6%</b>	<b>3.8%</b>	<b>1.5%</b>	<b>-0.2%</b>	<b>0.6%</b>	<b>7.46%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	23.66	0.00	0.00	0.00	0.62	0.00	0.00	24.28	0.62
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.6%</b>	





# CAO

## Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
CAO Administration	0	0	0	0
Legislative	0	0	0	0
Strategic Initiatives	0	0	0	0
CAO	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
CAO Administration	0	0	0	0	0	0
Legislative	0	0	0	0	0	0
Strategic Initiatives	0	0	0	0	0	0
CAO	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
CAO Administration	0	0	0	0	0	0
Legislative	0	0	0	0	0	0
Strategic Initiatives	0	0	0	0	0	0
CAO	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	30,000	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	80,000	1,459,939	-1,379,939
Above 5%	Capital	0	0	0
	Total	80,000	1,459,939	-1,379,939

Budget Increase (Percentage)	Total	Salaries	Net Reserves
CAO Administration	-6.8%	-7.1%	0.0%
Legislative	1.2%	-0.6%	0.0%
Strategic Initiatives	27.4%	11.3%	100.0%
CAO	5.7%	0.8%	100.0%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
CAO Administration	-7.9%	1.2%	0.0%	0.0%	0.0%	0.0%
Legislative	-1.9%	3.1%	0.0%	0.0%	0.0%	0.0%
Strategic Initiatives	10.4%	-1.4%	0.0%	0.0%	18.4%	0.0%
CAO	-0.1%	1.9%	0.0%	0.0%	3.9%	0.0%

Budget Increase (Dollars)	2019	2020	Variance	%
CAO Administration	179,348	167,224	(12,124)	-6.8%
Legislative	848,876	859,336	10,460	1.2%
Strategic Initiatives	277,399	353,379	75,980	27.4%
CAO	1,305,623	1,379,939	74,316	5.7%

Salaries and Benefits 1,012,421

Balance Check Department Sheet to Salaries Summary







County of Bruce  
 Chief Administrative Officer  
 CAO Administration

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Salaries and Benefits adjustment for repositioning role on grid	-14,203		-14,203	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-14,203</b>	<b>0</b>	<b>-14,203</b>	<b>0.00</b>

  

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Increase in Salary & Benefits due to 2% increase and grid movement	2,529		2,529	0.00
Increase cell phone costs	100		100	0.00
Reallocate Printing and Postage spending to Clerk's division	-550		-550	0.00
			0	0.00
Other:	0	0	0	0.00
<b>Total Maintain Services</b>	<b>2,079</b>	<b>0</b>	<b>2,079</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>2,079</b>	<b>0</b>	<b>2,079</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-12,124</b>	<b>0</b>	<b>-12,124</b>	<b>0.00</b>



County of Bruce  
Chief Administrative Officer

Legislative

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Remove funds budgeted for NII promotional items in 2019	-2,000		-2,000.00	0.00
Salaries and Benefits adjustment for repositioning role on grid	-14,203		-14,203.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-16,203</b>	<b>0</b>	<b>-16,203.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Net reduction in Salaries and Benefits costs for Council as a result of having overbudgeted for the income tax impact in 2019	-2,728		-2,728	0.00
WOWC membership increased cost	5,000		5,000	0.00
Inflationary increase for Council Supplies	50		50	0.00
Inflationary increase for Council Conventions	900		900	0.00
Increase Council meals budget based on actual spending	1,000		1,000	0.00
Reduce estimated cost for Session Mileage based on actual spending	-1,000		-1,000	0.00
Clerk's Division Salary & Benefits increase due to 2% increase and grid movement	13,268		13,268	0.00
Purchase of one desk riser	1,000		1,000	0.00
Net adjustment to supplies, printing and postage costs	93		93	0.00
Reduce consultant services budget to align with actuals	-500		-500	0.00
Transfer of TabQuik license to IT Department	-420		-420	0.00
Increase Legal line based on historical billings	10,000		10,000	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>26,663</b>	<b>0</b>	<b>26,663</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Chief Administrative Officer

Legislative

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>26,663</b>	<b>0</b>	<b>26,663</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>10,460</b>	<b>0</b>	<b>10,460</b>	<b>0.00</b>



County of Bruce  
 Chief Administrative Officer

Strategic Initiatives

		Increase / (Decrease)			
2019 Baseline Adjustment / Explanation		Expense	Revenue	Net Changes	FTE Impact
Remove Strategic Plan Update and offsetting transfer from reserves		-15,000	-15,000	0	0.00
Remove Salary & Benefit Recovery under OLMP Funding (not expected in 2020)		28,730		28,730	0.00
				0	0.00
Other		0	0	0	0.00
<b>Total Adjustments to Base Budget</b>		<b>13,730</b>	<b>-15,000</b>	<b>28,730</b>	<b>0.00</b>
		Increase / (Decrease)			
2020 Pressure Category / Explanation		Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				0	0.00
Desk Riser		1,000		1,000	0.00
Phone		475		475	0.00
Salary & Benefits adjustment due to cost of living and employee turnover and incumbent expected to be at lower levels on the grid		-5,225		-5,225	0.00
Other		0	0	0	0.00
<b>Total Maintain Services</b>		<b>-3,750</b>	<b>0</b>	<b>-3,750</b>	<b>0.00</b>
<b>Provincial Legislated</b>				0	0.00
				0	0.00
				0	0.00
				0	0.00
				0	0.00
Other		0	0	0	0.00
<b>Total Provincial Legislated</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Chief Administrative Officer

Strategic Initiatives

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Municipal Innovation Council costs offset by Provincial Funding	50,000	50,000	0	0.00
Trades & Skilled Secretariat County Share under the Provincial Rural Economic Development Program	36,000		36,000	0.00
Downie Wenjack Fund (DWF) community engagement and space development	10,000		10,000	0.00
DWF Annual Payment	5,000		5,000	0.00
Organizational Review	30,000	30,000	0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>131,000</b>	<b>80,000</b>	<b>51,000</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>127,250</b>	<b>80,000</b>	<b>47,250</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>140,980</b>	<b>65,000</b>	<b>75,980</b>	<b>0.00</b>



# Corporate Services

## Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Finance	0	0	0	0
Emergency Planning and Preparedness	0	0	0	0
Information Technology	0	0	0	0
Corporate Services	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Finance	0	0	0	0	0	0
Emergency Planning and Preparedness	0	0	0	0	0	0
Information Technology	0	0	0	0	0	0
Corporate Services	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Finance	0	0	0	0	0	0
Emergency Planning and Preparedness	0	0	0	0	0	0
Information Technology	0	0	0	0	0	0
Corporate Services	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	25,000	Transfers to Reserves	0
Transfers from Reserves	75,000	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	96,848	-419,652	516,500
Above 5%	Capital	0	0	0
	Total	96,848	-419,652	516,500

Budget Increase (Percentage)	Total	Salaries	Prior to Allocation
Finance	-8.3%	5.2%	6.6%
Emergency Planning and Preparedness	0.0%	0.7%	0.8%
Information Technology	-2.8%	7.9%	16.5%
Corporate Services	-3.0%	6.0%	11.2%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Finance	0.0%	-8.3%	0.0%	0.0%	0.0%	0.0%
Emergency Planning and Preparedness	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Information Technology	0.0%	-2.8%	0.0%	0.0%	0.0%	0.0%
Corporate Services	0.0%	-3.0%	0.0%	0.0%	0.0%	0.0%

Budget Increase (Dollars)	2019	2020	Variance	%
Finance	(24,000)	(22,000)	2,000	-8.3%
Emergency Planning and Preparedness	(10,000)	(10,000)	(0)	0.0%
Information Technology	(498,500)	(484,500)	14,000	-2.8%
Corporate Services	(532,500)	(516,500)	16,000	-3.0%

Salaries and Benefits 2,466,685 Balance check Department Sheet to Salary Summary

Prior to Admin Allocation

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Finance	2.7%	4.0%	0.0%	0.0%	0.0%	0.0%
Emergency Planning and Preparedness	0.0%	0.8%	0.0%	0.0%	0.0%	0.0%
Information Technology	-0.1%	0.7%	0.0%	0.0%	0.0%	15.9%
Health Services	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Corporate Services	1.2%	2.2%	0.0%	0.0%	0.0%	7.8%

Budget Increase (Dollars)	2019	2020	Variance	%
Finance	1,729,785	1,844,072	114,287	6.6%
Emergency Planning and Preparedness	192,071	193,546	1,475	0.8%
Information Technology	1,844,687	2,149,109	304,422	16.5%
Corporate Services	3,766,543	4,186,727	420,184	11.2%

County of Bruce  
Director of Corporate Services

Corporate Services Department Sheet  
Summary

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Finance	-13,047	7,445	-31,445	2,000	0	0	0	0	-22,000	-29,445
Emergency Planning and Preparedness	5,446	11,420	0	428	0	0	0	0	11,848	428
Information Technology	-420,653	-484,639	-13,861	89,000	0	0	0	0	-409,500	75,139
<b>Gross Expenditure</b>	<b>-428,253</b>	<b>-465,774</b>	<b>-45,306</b>	<b>91,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419,652</b>	<b>46,122</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	425,465	66,726	-45,306	75,428	0	0	0	0	96,848	30,122
<b>Net Requirement</b>	<b>-853,719</b>	<b>-532,500</b>	<b>0</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-516,500</b>	<b>16,000</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	2,273,157	2,327,239	14,425	49,021	0	0	0	76,000	2,466,685	139,446
Staff Related Costs	46,253	64,050	0	6,890	0	0	0	0	70,940	6,890
Contract Services	975,940	1,065,668	-13,861	88,272	0	0	0	215,700	1,355,779	290,111
Material	119,748	141,941	-1,500	7,734	0	0	0	1,000	149,175	7,234
Trfr/Grants/Fin Charges (Tiered Respon	22,166	16,100	0	1,100	0	0	0	0	17,200	1,100
Trfr to Reserves	203,768	25,000	0	0	0	0	0	0	25,000	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	10,018	14,990	0	10,846	0	0	0	0	25,836	10,846
Facility Costs	164,448	178,281	0	-5,321	0	0	0	0	172,960	-5,321
Other Internal Costs	-4,243,751	-4,299,043	-44,370	-67,114	0	0	0	-292,700	-4,703,227	-404,184
<b>Gross Expenditures</b>	<b>-428,253</b>	<b>-465,774</b>	<b>-45,306</b>	<b>91,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419,652</b>	<b>46,122</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>-428,253</b>	<b>-465,774</b>	<b>-45,306</b>	<b>91,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-419,652</b>	<b>46,122</b>
<b>Percent of Net Expenditure Budget</b>			<b>9.7%</b>	<b>-19.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-9.9%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	21,000	21,420	0	428	0	0	0	0	21,848	428
Own Funds	404,445	45,106	-45,106	75,000	0	0	0	0	75,000	29,894
Fees and Services	20	200	-200	0	0	0	0	0	0	-200
Donations	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>425,465</b>	<b>66,726</b>	<b>-45,306</b>	<b>75,428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,848</b>	<b>30,122</b>
<b>Net Requirement</b>	<b>-853,719</b>	<b>-532,500</b>	<b>0</b>	<b>16,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-516,500</b>	<b>16,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>-3.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-3.0%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	22.57	0.00	0.00	0.00	0.00	0.00	1.00	<b>23.57</b>	<b>1.00</b>
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>4.4%</b>	<b>4.4%</b>	



County of Bruce  
 Director of Corporate Services

Finance

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Adjustment to Miscellaneous revenue		-200	200	0.00
Remove Transfer from reserves to offset Asset Management Plan Roadmap		-31,245	31,245	0.00
Cost of role move for succession planning committed in 2019	14,425		14,425	0.00
Reduce Program Support Allocation	-45,870		-45,870	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-31,445</b>	<b>-31,445</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salary and Benefits increase \$10,000 Grid Movements, 2% cola approx \$18,000, extra day accrual, Benefits are adjusted for variance in Mandatory related to employee turnover	47,771		47,771	0.00
Lease Vehicle - Includes cost for the addition of the third corporate leased vehicle, plus additional maintenance, insurance, and fuel. This should be offset with reductions through out the corporation in travel costs as more staff are utilizing the corporate vehicles	10,846			
Budget for new director to attend conferences previous director was no longer attending and additional training for employee turnover, Budgeted for 1 Public Administration course	9,290		9,290	0.00
Various material and supply accounts include increase for inflationary adjustments and alignment to actual costs now hosted in the finance division as a result of leaning out our processes, this also includes a new membership fee as a result of employee turnover and three desk risers for sit stand environment	5,154		5,154	0.00
Maintenance Computer Software increase to include user fees for Budgeting software and one new licence for Viso	6,500		6,500	0.00
Various Contract Maintenance Accounts inflationary increases	4,422		4,422	0.00
Small cost reduction for Phase 2 of Asset Management Roadmap	-10,245		-10,245	0.00
Increase to Capital Program	2,000		2,000	0.00
Decrease to Facility Administration Allocation	-5,321		-5,321	0.00
Increase for Program Support Allocation	-68,417		-68,417	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>0.00</b>

County of Bruce  
 Director of Corporate Services

Finance

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	1.00
			0	0.00
			0	0.00
Other	0	0	0	-1.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>0.000</b>
<b>Total Budget Changes</b>	<b>-29,445</b>	<b>-31,445</b>	<b>2,000</b>	<b>0.000</b>



County of Bruce  
 Director of Corporate Services

Emergency Planning and Preparedness

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salary and Benefits increased 2% inflationary	1,248		1,248	0.00
Computer software increased 3%	655		655	0.00
Municipal Revenue increased 2% as per agreement		428	-428	0.00
			0	0.00
Program support allocation increase	-1,475		-1,475	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>428</b>	<b>428</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Corporate Services

Emergency Planning and Preparedness

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>428</b>	<b>428</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>428</b>	<b>428</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
Director of Corporate Services

Information Technology										
	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Information Technology	-420,653	-484,639	-13,861	89,000	0	0	0	0	-409,500	75,139
<b>Gross Expenditure</b>	<b>-420,653</b>	<b>-484,639</b>	<b>-13,861</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-409,500</b>	<b>75,139</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	386,139	13,861	-13,861	75,000	0	0	0	0	75,000	61,139
<b>Net Requirement</b>	<b>-806,791</b>	<b>-498,500</b>	<b>0</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-484,500</b>	<b>14,000</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	942,455	962,765	0	2	0	0	0	76,000	1,038,767	76,002
Staff Related Costs	22,326	36,900	0	-2,000	0	0	0	0	34,900	-2,000
Contract Services	829,395	820,925	-13,861	88,040	0	0	0	215,700	1,110,804	289,879
Material	13,328	35,958	-1,500	2,180	0	0	0	1,000	37,638	1,680
Trfr/Grants/Fin Charges (Tiered Respor	0	0	0	0	0	0	0	0	0	0
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	2,325	2,000	0	0	0	0	0	0	2,000	0
Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	-2,230,481	-2,343,187	1,500	778	0	0	0	-292,700	-2,633,609	-290,422
<b>Gross Expenditures</b>	<b>-420,653</b>	<b>-484,639</b>	<b>-13,861</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-409,500</b>	<b>75,139</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>-420,653</b>	<b>-484,639</b>	<b>-13,861</b>	<b>89,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-409,500</b>	<b>75,139</b>
<b>Percent of Net Expenditure Budget</b>			<b>2.9%</b>	<b>-18.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-15.5%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	386,139	13,861	-13,861	75,000	0	0	0	0	75,000	61,139
Fees and Services	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>386,139</b>	<b>13,861</b>	<b>-13,861</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>61,139</b>
<b>Net Requirement</b>	<b>-806,791</b>	<b>-498,500</b>	<b>0</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-484,500</b>	<b>14,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>-2.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-2.8%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	9.50	0.00	0.00	0.00	0.00	0.00	1.00	<b>10.50</b>	<b>1.00</b>
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>10.5%</b>	<b>10.5%</b>	

County of Bruce  
 Director of Corporate Services

Information Technology

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
Reallocate department expenditure to Finance division to lean process	-1,500		-1,500	0.00
Adjust Program support allocation to offset the reallocation	1,500		1,500	0.00
Bruce Worx one time cost removed	-13,861		-13,861	0.00
Remove one time cost funded through Transfer from Reserves		-13,861	13,861	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-13,861</b>	<b>-13,861</b>	<b>0</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Transfers from Tax Stabilization Reserve to Offset Software		75,000	-75,000	0.00
Salary and Benefit cost 2% COLA offset with impact of New Director	2		2	0.00
Materials and supplies	180		180	0.00
Consultant Services reduced by Sharepoint Consultant and Web Site Museum	-60,500		-60,500	0.00
Contract Service-System Subscription - \$42,000 Estimate of new user (48) costs for 2020 which includes (contractors, volunteers, new students, new part time, casual and temp) Full 12/12 months	148,540		148,540	0.00
Increase to Capital Component of Support Allocation	14,000		14,000	0.00
Increase to support allocation	-13,222		-13,222	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>89,000</b>	<b>75,000</b>	<b>14,000</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Corporate Services

Information Technology

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Salary and Benefit cost new Security Analyst Postion - May to December	76,000		76,000	1.00
Additional Phone costs related to new position	1,000		1,000	0.00
25,000 Cyber Security Penetration Test	25,000		25,000	0.00
System Subscriptions \$167,700:				
40,000 Network Management Operation Software				
5,000 Integrated automation for sharepoint sites				
10,000 Business Continuity offsite Data Centre Disaster Recovery Operational component				
20,000 Staff and Council Cyber Security Training (year 1 of 3)				
92,700 Enhancing 24/7 frontline staff to Corporate Standard for security (bring the partial licences up to full licences)	167,700		167,700	0.00
Enhance WAN increase from 200 Mb/s to 1 Gb/s 5X faster on primary links and 2X on secondary links	23,000		23,000	0.00
Program Support Allocation increase	-292,700		-292,700	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>89,000</b>	<b>75,000</b>	<b>14,000</b>	<b>1.00</b>
<b>Total Budget Changes</b>	<b>75,139</b>	<b>61,139</b>	<b>14,000</b>	<b>1.00</b>



# Human Resources

## Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Human Resources Operating	0	0	0	0
Health, Safety & Wellness	0	0	0	0
Wellness Committee	0	0	0	0
Human Resources	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Human Resources Operating	0	0	0	0	0	0
Health, Safety & Wellness	0	0	0	0	0	0
Wellness Committee	0	0	0	0	0	0
Human Resources	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Human Resources Operating	0	0	0	0	0	0
Health, Safety & Wellness	0	0	0	0	0	0
Wellness Committee	0	0	0	0	0	0
Human Resources	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	711,435	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split		
Less than 3%		Revenues	Expenditures
3%-5%		Operating	Net
Above 5%		Capital	
		Total	
		711,435	678,935
		0	0
		711,435	678,935
			32,500

Budget Increase (Percentage)	Total	Salaries	Prior to Allocation
Human Resources Operating	25.0%	3.6%	0.0%
Health, Safety & Wellness	0.0%	2.8%	0.0%
Wellness Committee	0.0%	0.0%	0.0%
Human Resources	25.0%	3.4%	0.0%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Human Resources Operating	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%
Health, Safety & Wellness	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Wellness Committee	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Human Resources	0.0%	25.0%	0.0%	0.0%	0.0%	0.0%

Budget Increase (Dollars)	2019	2020	Variance	%
Human Resources Operating	(26,000)	(32,500)	(6,500)	25.0%
Health, Safety & Wellness	-	-	-	0.0%
Wellness Committee	-	-	-	0.0%
Human Resources	(26,000)	(32,500)	(6,500)	25.0%

Salary and Benefits 1,305,910      Balanced Departmental to Salary Summary

**Prior to Admin Allocation**

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Human Resources Operating	5.7%	1.6%	0.0%	0.0%	0.0%	0.0%
Health, Safety & Wellness	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Wellness Committee	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Human Resources	5.6%	1.6%	0.0%	0.0%	0.0%	0.0%

Budget Increase (Dollars)	2019	2020	Variance	%
Human Resources Operating	1,321,182	1,417,513	96,331	7.3%
Health, Safety & Wellness	-	-	-	0.0%
Wellness Committee	13,000	13,000	-	0.0%
Human Resources	1,334,182	1,430,513	96,331	7.2%





County of Bruce  
 Director of Human Resources

Human Resources Operating

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Salary budget to reflect all salary (no separation for OT or Sick) - (1110)	4,466		4,466	0.00
Salary budget to reflect all salary (no separation for OT or Sick) - (1117 & 1126)	-4,466		-4,466	0.00
Remove 2018 Carry over for Pay Equity Consultants	-48,364		-48,364	0.00
Reduce the Transfer from Tax Stabilization Reserve used in 2019 to offset the impact of recruitment and job posting related costs consolidated into Human Resources	-75,000		-75,000	0.00
Increase to the Program Support Allocation		-123,364	123,364	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-123,364</b>	<b>-123,364</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salary	25,944		25,944	0.00
Benefits	6,531		6,531	0.00
WSIB Contributions increase to premium (rate increase from 2.15 to 2.24 per \$100 of Insurable Earnings)	986		986	0.00
<b>Staff Related Costs</b>				
Staff Training increased for Human Resource Recruiters	1,000		1,000	0.00
<b>Materials</b>				
Memberships Increased by \$1,500 for Municipal World transfer to Corporate Membership with free job posting advertising	1,500		1,500	0.00
<b>Contract Services</b>				
Office Equipment Maintenance cost increased to align with actual costs	500		500	0.00
Consultants -Increased for the Retirement Benefits Actuarial for year ending 2020	4,834		4,834	0.00
Consultants - Removal Branding Portal 2019 Project	-10,000		-10,000	0.00
Consultants - Includes increase for Acclaim to align with Actuals	5,000		5,000	0.00
Consultants - Pay Equity	2,000		2,000	0.00
Professional Services - Reduction to align with actuals	-9,000		-9,000	0.00
Computer Software Maintenance - Increased to include the Job Evaluation Software User Fee	3,660		3,660	0.00
Computer Software Maintenance - Inflationary increase to current software user costs	860		860	0.00
Computer Software Maintenance - Relocated Avanti Software Enhancements to Capital	-10,000		-10,000	0.00
<b>Facility Costs</b>				
Decrease to Facility Cost Allocation	-2,484		-2,484	0.00
<b>Program Support Allocation</b>				
Increase to the Program Support Allocation for Maintain Services	-21,331		-21,331	0.00
Increase to Program Support Allocation for the Capital Component	-6,500		-6,500	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>-6,500</b>	<b>0</b>	<b>-6,500</b>	<b>0.00</b>



County of Bruce  
 Director of Human Resources

Human Resources Operating

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>-6,500</b>	<b>0</b>	<b>-6,500</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-129,864</b>	<b>-123,364</b>	<b>-6,500</b>	<b>0.00</b>

County of Bruce  
 Director of Human Resources

Health, Safety & Wellness

	2018	2019 Base Budget		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Health, Safety & Wellness	650,789	723,055	0	-47,620	0	0	0	35,000	710,435	-12,620
<b>Gross Expenditure</b>	<b>650,789</b>	<b>723,055</b>	<b>0</b>	<b>-47,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>710,435</b>	<b>-12,620</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	650,789	723,055	0	-47,620	0	0	0	35,000	710,435	-12,620
<b>Net Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	323,712	328,734	0	9,107	0	0	0	0	337,841	9,107
Staff Related Costs	33,076	52,300	0	-500	0	0	0	0	51,800	-500
Contract Services	81,825	130,000	0	-62,000	0	0	0	35,000	103,000	-27,000
Material	212,176	212,021	0	5,773	0	0	0	0	217,794	5,773
Trfr/Grants/Fin Charges (Tiered Respor	0	0							0	0
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0							0	0
Facility Costs	0	0							0	0
Other Internal Costs	0	0							0	0
<b>Gross Expenditures</b>	<b>650,789</b>	<b>723,055</b>	<b>0</b>	<b>-47,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>710,435</b>	<b>-12,620</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>650,789</b>	<b>723,055</b>	<b>0</b>	<b>-47,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>710,435</b>	<b>-12,620</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>-6.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>4.8%</b>		<b>-1.7%</b>
<b>Revenues By Type</b>										
Federal	0	0							0	0
Provincial	0	0							0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	650,789	723,055	0	-47,620	0	0	0	35,000	710,435	-12,620
Fees and Services	0	0							0	0
Donations	0	0							0	0
Fines	0	0							0	0
Other	0	0							0	0
<b>Total Revenue</b>	<b>650,789</b>	<b>723,055</b>	<b>0</b>	<b>-47,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>710,435</b>	<b>-12,620</b>
<b>Net Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>
<b>Full Time Equivalents (FTE's)</b>	0.00	2.50	0.00	0.00	0.00	0.00	0.00	0.00	2.50	0.00
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>

County of Bruce  
 Director of Human Resources

Health, Safety & Wellness

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
Salary budget to reflect all salary (no separation for OT or Sick) - 1110	922		922	0.00
Salary budget to reflect all salary (no separation for OT or Sick) - (1117 & 1126)	-922		-922	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Salary	8,049		8,049	0.00
Benefits	756		756	0.00
WSIB Contributions increase to premium (rate increase from 2.15 to 2.24 per \$100 of Insurable Earnings)	302		302	0.00
<b>Staff Related Costs</b>			0	0.00
Reduction to Travel costs to reflect actual spending	-500		-500	0.00
<b>Materials</b>			0	0.00
Insurance Premium Increase (5%)	6,023		6,023	0.00
Reduction to office supplies to reflect actual spending	-250		-250	0.00
<b>Contract Services</b>			0	0.00
Nexus Tri-Annual WSIB Evaluation	8,000		8,000	0.00
Reduction to complete the Job Demands Assessment Project	-5,000		-5,000	0.00
Reduction for the MOL Ergonomics 2019 Project	-30,000		-30,000	0.00
Intervention Program at Brucelea Haven 2019	-35,000		-35,000	0.00
<b>Revenues</b>			0	0.00
Reduction to Transfer from Reserves for the overall program costs		-47,620	47,620	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>-47,620</b>	<b>-47,620</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Human Resources

Health, Safety & Wellness

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
<b>Contract Service</b>			0	0.00
2020 Early Intervention Program at Brucelea Haven	35,000		35,000	0.00
			0	0.00
<b>Revenues</b>			0	0.00
Transfer from WSIB Reserve to offset Early Intervention Program		35,000	-35,000	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>-12,620</b>	<b>-12,620</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-12,620</b>	<b>-12,620</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Human Resources

Wellness Committee

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Human Resources

Wellness Committee

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



# Health Services - Paramedic Services & CSO

## Program Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Paramedic Services Administration	0	0	0	0
Paramedic Operations	0	0	0	0
Centralized Scheduling Office	0	0	0	0
Health Services - Paramedic Services & CSO	0	0	0	0

Analysis Sheet balanced to Notes by Program							Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives	
Paramedic Services Administration	0	0	0	0	0	0	
Paramedic Operations	0	0	0	0	0	0	
Centralized Scheduling Office	0	0	0	0	0	0	
Health Services - Paramedic Services & CSO	0	0	0	0	0	0	

FTE balanced to Notes by Program							Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives	
Paramedic Services Administration	0	0	0	0	0	0	
Paramedic Operations	0	0	0	0	0	0	
Centralized Scheduling Office	0	0	0	0	0	0	
Health Services - Paramedic Services & CSO	0	0	0	0	0	0	

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	60,000	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	5,755,980	11,933,655	-6,177,675
Above 5%	Capital	0	0	0
	Total	5,755,980	11,933,655	-6,177,675

Budget Increase (Percentage)	Total	Salaries	
Paramedic Services Administration	7.2%	8.9%	
Paramedic Operations	3.9%	4.1%	
Centralized Scheduling Office	0.0%	0.0%	
Health Services - Paramedic Services & CSO	10.5%	4.8%	

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Paramedic Services Administration	1.1%	4.6%	0.0%	0.0%	0.0%	1.5%
Paramedic Operations	0.0%	2.0%	0.0%	0.0%	0.0%	1.9%
Centralized Scheduling Office	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Health Services - Paramedic Services & CSO	0.6%	6.0%	0.0%	0.0%	0.0%	3.9%

Budget Increase (Dollars)	2019	2020	Variance	%
Paramedic Services Administration	(3,309,044)	(3,072,329)	236,715	7.2%
Paramedic Operations	8,900,805	9,250,004	349,199	3.9%
Centralized Scheduling Office	-	-	-	0.0%
Health Services - Paramedic Services & CSO	5,591,761	6,177,675	585,914	10.5%

Salaries and Benefits 9,533,258 Balancing check Department sheet to Salary Summary



County of Bruce  
Director of Health Services

Paramedic Services Department Sheet  
Summary

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Paramedic Services Administration	2,210,228	2,400,077	22,141	151,433	0	0	60,000	50,000	2,683,651	283,574
Paramedic Operations	8,633,869	8,900,805	0	182,444	0	0	0	166,755	9,250,004	349,199
Centralized Scheduling Office	-11,641	0	0	0	0	0	0	0	0	0
<b>Gross Expenditure</b>	<b>10,832,456</b>	<b>11,300,882</b>	<b>22,141</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>216,755</b>	<b>11,933,655</b>	<b>632,773</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	5,674,059	5,709,121	-13,141	0	0	0	60,000	0	5,755,980	46,859
<b>Net Requirement</b>	<b>5,158,397</b>	<b>5,591,761</b>	<b>35,282</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216,755</b>	<b>6,177,675</b>	<b>585,914</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	8,781,219	9,095,754	23,608	247,141	0	0	0	166,755	9,533,258	437,504
Staff Related Costs	75,433	107,212	-2,150	6,056	0	0	0	0	111,118	3,906
Contract Services	107,673	118,953	0	-1,829	0	0	60,000	0	177,124	58,171
Material	304,156	363,315	683	10,257	0	0	0	0	374,255	10,940
Trfr/Grants/Fin Charges (Tiered Respor	55,000	55,000	0	0	0	0	0	50,000	105,000	50,000
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	379,783	390,000	0	0	0	0	0	0	390,000	0
Facility Costs	263,127	272,557	0	3,598	0	0	0	0	276,155	3,598
Other Internal Costs	866,064	898,091	0	68,654	0	0	0	0	966,745	68,654
<b>Gross Expenditures</b>	<b>10,832,456</b>	<b>11,300,882</b>	<b>22,141</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>216,755</b>	<b>11,933,655</b>	<b>632,773</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>10,832,456</b>	<b>11,300,882</b>	<b>22,141</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>216,755</b>	<b>11,933,655</b>	<b>632,773</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.2%</b>	<b>3.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.5%</b>	<b>1.9%</b>	<b>5.6%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	5,668,814	5,709,121	-13,141	0	0	0	0	0	5,695,980	-13,141
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	60,000	0	60,000	60,000
Fees and Services	0	0	0	0	0	0	0	0	0	0
Donations	5,000	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	245	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>5,674,059</b>	<b>5,709,121</b>	<b>-13,141</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>5,755,980</b>	<b>46,859</b>
<b>Net Requirement</b>	<b>5,158,397</b>	<b>5,591,761</b>	<b>35,282</b>	<b>333,877</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>216,755</b>	<b>6,177,675</b>	<b>585,914</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.6%</b>	<b>6.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>3.9%</b>	<b>10.5%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	79.00	0.00	0.00	0.00	0.00	2.00	0.00	81.00	2.00
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.5%</b>	<b>0.0%</b>	<b>2.5%</b>	



**County of Bruce**  
**Director of Health Services**

Paramedic Services Administration

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Salary Line - remove Dir (50%) & add CSO Admin (NM 100%) and New Comm position at 100%	100,502		100,502	0.00
Benefit Lines - remove Dir (50%) & add CSO Admin (NM 100%) and New Comm position at 100%	32,617		32,617	0.00
Collapse of CSO Department (interfund transfer)	-110,978		-110,978	0.00
Provincial Subsidies (decreased over last year due to provincial cuts)	0	-13,141	13,141	0.00
<b>Total Adjustments to Base Budget</b>	<b>22,141</b>	<b>-13,141</b>	<b>35,282</b>	<b>0.00</b>

  

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
			0	0.00
Salaries and Wages (including CSO cost share)	36,588		36,588	0.00
Salaries and Benefits (including Mandatory, Non-mandatory, and WSIB) (including CSO cost share)	54,754		54,754	0.00
Printing, advertising, miscellaneous	-1,500		-1,500	0.00
Office supplies, Postage, Telephone,	-2,289		-2,289	0.00
Cross Border Billing, Tiered Response Grants	0		0	0.00
Training, Workshops, Consultant services	-3,000		-3,000	0.00
Travel Costs, Meals, Conventions, Memberships	0		0	0.00
Computer maintenance	-1,100		-1,100	0.00
Interdepartment costs (HR, Corporate Services, CSO)	67,980		67,980	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>151,433</b>	<b>0</b>	<b>151,433</b>	<b>0.00</b>

County of Bruce  
 Director of Health Services

Paramedic Services Administration

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	0.00
	0		0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Consultant for Strategic Plan Review - Paid out of Reserves	60,000	60,000	0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>60,000</b>	<b>60,000</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
Repayment of Loan for new Port Elgin Station (half year cost) - Paid out of Reserves	50,000	0	50,000	0.00
Advertising (new pop-up tent for displays)	0		0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>261,433</b>	<b>60,000</b>	<b>201,433</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>283,574</b>	<b>46,859</b>	<b>236,715</b>	<b>0.00</b>

County of Bruce  
Director of Health Services

Paramedic Operations

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Paramedic Operations	8,633,869	8,900,805	0	182,444	0	0	0	166,755	9,250,004	349,199
<b>Gross Expenditure</b>	<b>8,633,869</b>	<b>8,900,805</b>	<b>0</b>	<b>182,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,755</b>	<b>9,250,004</b>	<b>349,199</b>
Revenue	5,005	0	0	0	0	0	0	0	0	0
<b>Net Requirement</b>	<b>8,628,864</b>	<b>8,900,805</b>	<b>0</b>	<b>182,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,755</b>	<b>9,250,004</b>	<b>349,199</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	7,616,531	7,806,503	0	155,799	0	0	0	166,755	8,129,057	322,554
Staff Related Costs	64,381	82,562	0	6,556	0	0	0	0	89,118	6,556
Contract Services	91,414	110,353	0	2,271	0	0	0	0	112,624	2,271
Material	239,460	261,409	0	13,546	0	0	0	0	274,955	13,546
Trfr/Grants/Fin Charges (Tiered Respon	0	0							0	0
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0							0	0
Fleet Costs	379,783	390,000	0	0	0	0	0	0	390,000	0
Facility Costs	242,300	249,978	0	4,272	0	0	0	0	254,250	4,272
Other Internal Costs	0	0							0	0
<b>Gross Expenditures</b>	<b>8,633,869</b>	<b>8,900,805</b>	<b>0</b>	<b>182,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,755</b>	<b>9,250,004</b>	<b>349,199</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>8,633,869</b>	<b>8,900,805</b>	<b>0</b>	<b>182,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,755</b>	<b>9,250,004</b>	<b>349,199</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>2.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.9%</b>	<b>3.9%</b>	
<b>Revenues By Type</b>										
Federal	0	0							0	0
Provincial	0	0							0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Donations	5,000	0	0	0	0	0	0	0	0	0
Fines	0	0							0	0
Other	5	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>5,005</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>8,628,864</b>	<b>8,900,805</b>	<b>0</b>	<b>182,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>166,755</b>	<b>9,250,004</b>	<b>349,199</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>2.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.9%</b>	<b>3.9%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	75.00	0.00	0.00	0.00	0.00	2.00	0.00	77.00	2.00
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.7%</b>	<b>0.0%</b>	<b>2.7%</b>	

County of Bruce  
 Director of Health Services

Paramedic Operations

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
	0		0.00	0.00
	0		0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

  

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Wages	103,011		103,011	0.00
Salaries and Benefits (including Mandatory, Non-mandatory, and WSIB)	52,788		52,788	0.00
Vehicle costs (Fuel and maintenance)	0		0	0.00
Building costs (maintenance, rental, utilities, telephone, snow and garbage removal)	2,772		2,772	0.00
Medical supplies, medical equipment, Oxygen, Linen, Laundry)	11,214		11,214	0.00
Staff related costs (uniforms, boots, travel, training, miscellaneous)	6,556		6,556	0.00
Insurance	5,103		5,103	0.00
Maintenance (contract, equipment repairs, etc.)	1,000		1,000	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>182,444</b>	<b>0</b>	<b>182,444</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Health Services

Paramedic Operations

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
			0.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	2.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2.00</b>
<b>Service Initiatives/Savings</b>				
Salaries for night upstaff	62,000		62,000	0.00
Salaries for summer coverage	66,273		66,273	0.00
Approximate benefits for night upstaff (\$18,600) and summer upstaff (\$19882)	38,482		38,482	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>166,755</b>	<b>0</b>	<b>166,755</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>349,199</b>	<b>0</b>	<b>349,199</b>	<b>2.00</b>
<b>Total Budget Changes</b>	<b>349,199</b>	<b>0</b>	<b>349,199</b>	<b>2.00</b>





County of Bruce  
 Director of Health Services  
 Centralized Scheduling Office

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Salary and wages increases	0		0	0.00
Benefit costs (mandatory, non mandatory, and WSIB)	0		0	0.00
Operational costs for phone and office supplies	0		0	0.00
Cost recovery split 3 ways between (PS, BLH, GWH)		0	0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Health Services  
 Centralized Scheduling Office

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



# Transportation

## Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Roadways Administration	0	0	0	0
Roadways Paved	0	0	0	0
Roadways Unpaved	0	0	0	0
Roadways Bridges and Culverts	0	0	0	0
Roadways Traffic Operations/Roadside Ma	0	0	0	0
Winter Control	0	0	0	0
Machine Time	0	0	0	0
Waste Disposal	0	0	0	0
Waste Diversion	0	0	0	0
Forestry and Trails	0	0	0	0
Transportation	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Roadways Administration	0	0	0	0	0	0
Roadways Paved	0	0	0	0	0	0
Roadways Unpaved	0	0	0	0	0	0
Roadways Bridges and Culverts	0	0	0	0	0	0
Roadways Traffic Operations/Roadside Ma	0	0	0	0	0	0
Winter Control	0	0	0	0	0	0
Machine Time	0	0	0	0	0	0
Waste Disposal	0	0	0	0	0	0
Waste Diversion	0	0	0	0	0	0
Forestry and Trails	0	0	0	0	0	0
Transportation	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Roadways Administration	0	0	0	0	0	0
Roadways Paved	0	0	0	0	0	0
Roadways Unpaved	0	0	0	0	0	0
Roadways Bridges and Culverts	0	0	0	0	0	0
Roadways Traffic Operations/Roadside Ma	0	0	0	0	0	0
Winter Control	0	0	0	0	0	0
Machine Time	0	0	0	0	0	0
Waste Disposal	0	0	0	0	0	0
Waste Diversion	0	0	0	0	0	0
Forestry and Trails	0	0	0	0	0	0
Transportation	0	0	0	0	0	0

Machine Time Balancing				
	Equip Cost Distributed	Machine Time Revenues	Machine Time Expenditures	
Total	1,342,544	1,566,380	1,566,380	
Variances		-223,836	0	

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	158,000	Transfers to Reserves	0
Transfers from Reserves	0	Transfers from Reserves	0

Budget Targets (Percentage)		Capital vs Operating Split		
		Revenues	Expenditures	Net
Less than 3%				
3%-5%		Operating	366,375	9,574,388
Above 5%		Capital	0	0
		Total	366,375	9,574,388
				-9,208,012

Budget Increase (Percentage)	Total	Salaries	Capital Exp	Net Reserves
Roadways Administration	13.9%	4.8%	0.0%	0.0%
Roadways Paved	-4.3%	-31.5%	0.0%	-100.0%
Roadways Unpaved	8.2%	24.0%	0.0%	0.0%
Roadways Bridges and Culverts	-4.2%	1.9%	0.0%	-100.0%
Roadways Traffic Operations/Roadside Ma	-5.8%	-0.5%	0.0%	-100.0%
Winter Control	7.8%	3.8%	0.0%	-100.0%
Machine Time	0.0%	-5.0%	0.0%	0.0%
Waste Disposal	22.4%	39.6%	0.0%	0.0%
Waste Diversion	4.3%	10.9%	0.0%	0.0%
Forestry and Trails	27.2%	12.5%	0.0%	-100.0%
Transportation	7.2%	1.3%	0.0%	-242.4%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Roadways Administration	6.3%	6.8%	0.0%	0.0%	0.2%	0.7%
Roadways Paved	-6.1%	1.8%	0.0%	0.0%	0.0%	0.0%
Roadways Unpaved	0.0%	8.2%	0.0%	0.0%	0.0%	0.0%
Roadways Bridges and Culverts	-4.8%	0.6%	0.0%	0.0%	0.0%	0.0%
Roadways Traffic Operations/Roadside Ma	-9.0%	3.3%	0.0%	0.0%	0.0%	0.0%
Winter Control	6.4%	1.4%	0.0%	0.0%	0.0%	0.0%
Machine Time	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Waste Disposal	24.8%	-2.3%	0.0%	0.0%	0.0%	0.0%
Waste Diversion	0.0%	4.3%	0.0%	0.0%	0.0%	0.0%
Forestry and Trails	18.0%	9.1%	0.0%	0.0%	0.0%	0.0%
Transportation	3.1%	3.9%	0.0%	0.0%	0.1%	0.2%

Budget Increase (Dollars)	2019	2020	Variance	%
Roadways Administration	2,904,971	3,309,995	405,024	13.9%
Roadways Paved	739,943	708,146	(31,797)	-4.3%
Roadways Unpaved	83,501	90,388	6,887	8.2%
Roadways Bridges and Culverts	351,664	336,738	(14,926)	-4.2%
Roadways Traffic Operations/Roadside Ma	1,141,869	1,076,012	(65,857)	-5.8%
Winter Control	2,872,601	3,097,033	224,432	7.8%
Machine Time	-	-	-	0.0%
Waste Disposal	21,359	26,150	4,791	22.4%
Waste Diversion	149,973	156,366	6,393	4.3%
Forestry and Trails	320,208	407,184	86,976	27.2%
Transportation	8,586,089	9,208,012	621,923	7.2%

County of Bruce  
County Engineer

Transportation Department Sheet  
Summary

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Roadways Administration	2,823,926	2,976,195	182,485	199,613	0	0	5,000	24,250	3,387,543	411,348
Roadways Paved	602,381	824,828	-109,571	13,274	0	0	0	0	728,531	-96,297
Roadways Unpaved	21,674	83,501	0	6,887	0	0	0	0	90,388	6,887
Roadways Bridges and Culverts	298,317	387,280	-52,616	2,074	0	0	0	0	336,738	-50,542
Roadways Traffic Operations/Roadside Maintenance	910,387	1,271,314	-232,552	37,250	0	0	0	0	1,076,012	-195,302
Winter Control	3,003,829	3,043,843	126,676	40,356	0	0	0	0	3,210,875	167,032
Machine Time	0	0	0	0	0	0	0	0	0	0
Waste Disposal	6,111	21,359	5,291	-500	0	0	0	0	26,150	4,791
Waste Diversion	240,603	234,973	0	11,393	0	0	0	0	246,366	11,393
Forestry and Trails	356,470	431,808	10,728	29,248	0	0	0	0	471,784	39,976
<b>Gross Expenditure</b>	<b>8,263,698</b>	<b>9,275,101</b>	<b>-69,558</b>	<b>339,595</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>24,250</b>	<b>9,574,388</b>	<b>299,287</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	439,464	689,012	-333,961	6,324	0	0	0	5,000	366,375	-322,637
<b>Net Requirement</b>	<b>7,824,234</b>	<b>8,586,089</b>	<b>264,403</b>	<b>333,271</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>19,250</b>	<b>9,208,012</b>	<b>621,923</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	3,474,257	3,870,281	-103,225	155,312	0	0	0	0	3,922,368	52,087
Staff Related Costs	96,744	130,850	0	4,400	0	0	0	4,250	139,500	8,650
Contract Services	1,101,497	1,533,025	-256,363	80,314	0	0	0	20,000	1,376,976	-156,049
Material	1,425,168	1,489,420	91,530	28,130	0	0	5,000	0	1,614,080	124,660
Trfr/Grants/Fin Charges	12,898	12,500	198,500	0	0	0	0	0	211,000	198,500
Trfr to Reserves	158,000	158,000	0	0	0	0	0	0	158,000	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	1,281,645	1,320,517	0	4,727	0	0	0	0	1,325,244	4,727
Facility Costs	149,780	175,953	0	9,422	0	0	0	0	185,375	9,422
Other Internal Costs	563,709	584,555	0	57,290	0	0	0	0	641,845	57,290
<b>Gross Expenditures</b>	<b>8,263,698</b>	<b>9,275,101</b>	<b>-69,558</b>	<b>339,595</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>24,250</b>	<b>9,574,388</b>	<b>299,287</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>8,263,698</b>	<b>9,275,101</b>	<b>-69,558</b>	<b>339,595</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>24,250</b>	<b>9,574,388</b>	<b>299,287</b>
<b>Percent of Net Expenditure Budget</b>			<b>-0.7%</b>	<b>3.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.1%</b>	<b>0.3%</b>	<b>3.2%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	89,015	85,000	0	5,000	0	0	0	0	90,000	5,000
Municipal	147,384	150,227	-28,000	0	0	0	0	0	122,227	-28,000
Own Funds	50,000	268,961	-268,961	0	0	0	0	0	0	-268,961
Fees and Services	26,305	31,600	-2,000	0	0	0	0	5,000	34,600	3,000
Donations	2,500	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	124,260	153,224	-35,000	1,324	0	0	0	0	119,548	-33,676
<b>Total Revenue</b>	<b>439,464</b>	<b>689,012</b>	<b>-333,961</b>	<b>6,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>366,375</b>	<b>-322,637</b>
<b>Net Requirement</b>	<b>7,824,234</b>	<b>8,586,089</b>	<b>264,403</b>	<b>333,271</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>19,250</b>	<b>9,208,012</b>	<b>621,923</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>3.1%</b>	<b>3.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.1%</b>	<b>0.2%</b>	<b>7.2%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	52.45	0.31	0.00	0.00	0.00	0.00	0.00	<b>52.76</b>	<b>0.31</b>
<b>Percent of Prior Year FTE's</b>			<b>0.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.6%</b>	



**County of Bruce  
County Engineer**

Roadways Administration

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Chesley Bridge repayment	197,000		197,000	0.00
Equipment Lucknow	-1,200		-1,200	0.00
Supplies Walkerton	-1,000		-1,000	0.00
Increase in Admin time (Paisley-reflect trend)	6,490		6,490	0.00
Increase in Admin time (Wiarton-reflect trend)	2,565		2,565	0.00
Health & Safety salary reallocated	-21,370		-21,370	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>182,485</b>	<b>0</b>	<b>182,485</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Health and Safety - Training - decrease based on training schedule, legislation needs, etc	-5,700		-5,700	0.00
Health and Safety - Uniform/Boot Allowance - increase based on PPE replacement schedule and increase cost of items (logos, inflation)	5,000		5,000	0.00
Environmental Coordinator Salary reallocated 30-60% (21,980) plus union hours/wage increase	76,546		76,546	0.00
Interdepartmental Support Allocation increase	85,970		85,970	0.00
Insurance increase 5%	6,332		6,332	0.00
Employment Benefits (Environmental position increased to 60% admin)	9,009		9,009	0.00
Payroll Burden (Environmental position increased to 60% admin)	2,870		2,870	0.00
Equipment Non TCA for Lucknow, Walkerton, Paisley, Wiarton	8,365		8,365	0.00
Paisley Shop admin hours increased (to reflect actuals)	6,490		6,490	0.00
Consultant Services (traffic studies)	30,000		30,000	0.00
Grey Bruce Line Agreement		1,324	-1,324	0.00
			0	0.00
Other	-25,269	0	-25,270	0.00
<b>Total Maintain Services</b>	<b>199,613</b>	<b>1,324</b>	<b>198,288</b>	<b>0.00</b>

**County of Bruce  
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Roadways Administration

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
Environmental stewardship program	5,000		5,000	0.00
			0	0.00
<b>Total Council Priorities</b>	<b>5,000</b>	<b>0</b>	<b>5,000</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Expansion of moving permits	10,000		0	0.00
Moving Permit		5,000	-5,000	0.00
GIS consultant	10,000		0	0.00
Staff Training	4,250		10,000	0.00
Other	0	0	-750	0.00
<b>Total Service Initiatives/Savings</b>	<b>24,250</b>	<b>5,000</b>	<b>19,250</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>228,863</b>	<b>6,324</b>	<b>222,538</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>411,348</b>	<b>6,324</b>	<b>405,024</b>	<b>0.00</b>





County of Bruce  
County Engineer

Roadways Paved

	Increase / (Decrease)			
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
2019 Crack sealing budgeted 64,500 from reserves. Cannot continue operating from reserve so it was removed from budget		-64,500	64,500	0.00
Removal of in house review of pavement condition index assessment - contractor to undertake via funding received in 2019 (Wages/Benefits)	-114,520		-114,520	0.00
Coldmix material cost increase and quantity to match requirements	4,949		4,949	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-109,571</b>	<b>-64,500</b>	<b>-45,071</b>	<b>0.00</b>
	Increase / (Decrease)			
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Percentage increase for salaries/benefits	5,650		5,650	0.00
Increase in Gravel, Emulsion, Stone Chip	3,604		3,604	0.00
Contract work (Sweeping-to reflect actuals)	3,000		3,000	0.00
Increase in Equipment Cost distributed	1,020		1,020	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>13,274</b>	<b>0</b>	<b>13,274</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

**County of Bruce**  
**County Engineer**

Roadways Paved

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>13,274</b>	<b>0</b>	<b>13,274</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-96,297</b>	<b>-64,500</b>	<b>-31,797</b>	<b>0.00</b>



County of Bruce  
County Engineer

Roadways Unpaved

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Contract increase for dust layer	2,927		2,927	0.00
Contract increase for gravel	1,001		1,001	0.00
Increase for salaries	2,032		2,032	0.00
Increase for rental equipment requirements	927		927	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>6,887</b>	<b>0</b>	<b>6,887</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
County Engineer

Roadways Unpaved

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>6,887</b>	<b>0</b>	<b>6,887</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>6,887</b>	<b>0</b>	<b>6,887</b>	<b>0.00</b>



County of Bruce  
County Engineer

Roadways Bridges and Culverts

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
2019 bridge administration budgeted 35,616 from reserves. Cannot continue operating from reserve so it was removed from budget		-35,616	35,616	0.00
Change base line culvert maintenance supplies and contract maintenance to trend not previous year	-27,000		-27,000	0.00
Reduction of contract engineering	-25,616		-25,616	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-52,616</b>	<b>-35,616</b>	<b>-17,000</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Increase for salaries	2,074		2,074	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>2,074</b>	<b>0</b>	<b>2,074</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

**County of Bruce  
County Engineer**

Roadways Bridges and Culverts

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>2,074</b>	<b>0</b>	<b>2,074</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-50,542</b>	<b>-35,616</b>	<b>-14,926</b>	<b>0.00</b>





**County of Bruce  
County Engineer**

Roadways Traffic Operations/Roadside Maintenance

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Weedspraying - decrease to remove Environmental Coordinator salary	-7,129		-7,129	0.00
2019 summer patrol budgeted 16,000 from reserves. Cannot continue operating from reserve so it was removed from budget		-16,000	16,000	0.00
2019 weed spraying budgeted 10000 from reserves.		-10,000	10,000	0.00
2019 municipal drains budgeted 103,445 from reserves. Cannot continue operating from reserve so it was removed from budget		-103,445	103,445	0.00
Catchbasin Cleaning	25,590		25,590	0.00
Equipment Rentals	-2,000		-2,000	0.00
Municipal drains planned for 2020	-249,013		-249,013	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-232,552</b>	<b>-129,445</b>	<b>-103,107</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Increase to line painting contract	30,000		30,000	0.00
Increase in Salary/Benefits	5,123		5,123	0.00
Equipment Rentals	386		386	0.00
Contract Maintenance	476		476	0.00
Supplies	1,309		1,309	0.00
Utilities	202		202	0.00
Equipment Cost Distributed	-246		-246	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>37,250</b>	<b>0</b>	<b>37,250</b>	<b>0.00</b>
<b>Provincial Legislated</b>				
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

**County of Bruce**  
**County Engineer**

Roadways Traffic Operations/Roadside Maintenance

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>37,250</b>	<b>0</b>	<b>37,250</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-195,302</b>	<b>-129,445</b>	<b>-65,857</b>	<b>0.00</b>



County of Bruce  
County Engineer

Winter Control

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
2019 plowing/sanding operations budgeted 29,400 from reserves. Cannot continue operating from reserve so it was removed from budget		-29,400	29,400	0.00
Reduced revenue for salt due to not supplying to Invermay and Chesley. Offset by cost savings to not fill storage facilities	-17,000	-17,000	0	0.00
Reduced revenue for sand due to not supplying to Invermay and Chesley. Offset by cost savings to not fill storage facilities	-11,000	-11,000	0	0.00
Increase to match actual brine costs	37,000			
Increase to salt as per linear regression	80,000			
Increase to salt haulage contract	17,785			
Increase as per sand contract	33,000			
Reduction to snowblowing supplies	-15,109			
Rise in rental cost for plow storage at ferris shop	2,000			
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>126,676</b>	<b>-57,400</b>	<b>184,076</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Salary increase plus Seasonal workers going from 20-23 hours	40,356		40,356	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>40,356</b>	<b>0</b>	<b>40,356.40</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>40,356</b>	<b>0</b>	<b>40,356</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>167,032</b>	<b>-57,400</b>	<b>224,432</b>	<b>0.00</b>



County of Bruce  
County Engineer

Machine Time

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
Propane Vehicle no longer in use	-8,370		-8,370	0.00
Reduction in the sale of equipment		-35,549	35,549	0.00
Other			0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-8,370</b>	<b>-35,549</b>	<b>27,179</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Increase in fuel cost to reflect actual			0	0.00
Increase in vehicle license to reflect actuals			0	0.00
			0	0.00
Other	31,673	58,852	-27,179	0.00
<b>Total Maintain Services</b>	<b>31,673</b>	<b>58,852</b>	<b>-27,179</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
County Engineer

Machine Time

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>31,673</b>	<b>58,852</b>	<b>-27,179</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>23,303</b>	<b>23,303</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
County Engineer

Waste Disposal

		Increase / (Decrease)			
2019 Baseline Adjustment / Explanation		Expense	Revenue	Net Changes	FTE Impact
Wages & Salaries - increase in salaries due to reevaluation on salary allocation		5,291		5,291	0.00
				0	0.00
				0	0.00
Other		0	0	0	0.00
<b>Total Adjustments to Base Budget</b>		<b>5,291</b>	<b>0</b>	<b>5,291</b>	<b>0.00</b>
		Increase / (Decrease)			
2020 Pressure Category / Explanation		Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>					
Memberships - no change				0	0.00
Advertising - decrease due to social media usage		-500		-500	0.00
Supplies - general - decrease due to increase technology usage		-500		-500	0.00
Staff training - decrease due to course selection for 2020		-400		-400	0.00
Consultant Services - increase due to cost of consultant fees		1,000		1,000	0.00
Equipment costs - decrease based on technology usage		-100		-100	0.00
Other		0	0	0	0.00
<b>Total Maintain Services</b>		<b>-500</b>	<b>0</b>	<b>-500</b>	<b>0.00</b>
<b>Provincial Legislated</b>				0	
				0	0.00
				0	0.00
				0	0.00
				0	0.00
				0	0.00
Other		0	0	0	0.00
<b>Total Provincial Legislated</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
County Engineer

Waste Disposal

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>-500</b>	<b>0</b>	<b>-500</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>4,791</b>	<b>0</b>	<b>4,791</b>	<b>0.00</b>



County of Bruce  
County Engineer

Waste Diversion

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Increase of Salaries, Benefits	2,193		2,193	0.00
Volunteer Program - decreased due to T+ES staff assisting at specific events	-800		-800	0.00
Advertising - no change			0	0.00
Supplies - no change			0	0.00
Contract Maintenance - increase based on historical quantity and type of material	10,000		10,000	0.00
Consultant Services & Equipment Costs - no change			0	0.00
Revenue - Provincial Subsidy - increased bason on historical quantity and type of material		5,000	-5,000	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>11,393</b>	<b>5,000</b>	<b>6,393</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>11,393</b>	<b>5,000</b>	<b>6,393</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>11,393</b>	<b>5,000</b>	<b>6,393</b>	<b>0.00</b>

County of Bruce  
County Engineer

Forestry and Trails										
	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Forestry and Trails	356,470	431,808	10,728	29,248	0	0	0	0	471,784	39,976
<b>Gross Expenditure</b>	<b>356,470</b>	<b>431,808</b>	<b>10,728</b>	<b>29,248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>471,784</b>	<b>39,976</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	94,608	111,600	-47,000	0	0	0	0	0	64,600	-47,000
<b>Net Requirement</b>	<b>261,862</b>	<b>320,208</b>	<b>57,728</b>	<b>29,248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>407,184</b>	<b>86,976</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	229,063	269,939	25,447	8,248	0	0	0	0	303,634	33,695
Staff Related Costs	20,906	24,600	0	5,000	0	0	0	0	29,600	5,000
Contract Services	16,012	46,500	0	0	0	0	0	0	46,500	0
Material	63,356	61,069	-16,219	6,000	0	0	0	0	50,850	-10,219
Trfr/Grants/Fin Charges (Tiered Respo	12,898	12,500	1,500	0	0	0	0	0	14,000	1,500
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	9,852	5,000	0	3,000	0	0	0	0	8,000	3,000
Facility Costs	4,384	12,200	0	7,000	0	0	0	0	19,200	7,000
Other Internal Costs	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>356,470</b>	<b>431,808</b>	<b>10,728</b>	<b>29,248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>471,784</b>	<b>39,976</b>
Net Expenditure	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>356,470</b>	<b>431,808</b>	<b>10,728</b>	<b>29,248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>471,784</b>	<b>39,976</b>
<b>Percent of Net Expenditure Budget</b>			<b>2.5%</b>	<b>6.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>9.3%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	20,000	10,000	-10,000	0	0	0	0	0	0	-10,000
Fees and Services	4,681	6,600	-2,000	0	0	0	0	0	4,600	-2,000
Donations	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	69,927	95,000	-35,000	0	0	0	0	0	60,000	-35,000
<b>Total Revenue</b>	<b>94,608</b>	<b>111,600</b>	<b>-47,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>64,600</b>	<b>-47,000</b>
<b>Net Requirement</b>	<b>261,862</b>	<b>320,208</b>	<b>57,728</b>	<b>29,248</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>407,184</b>	<b>86,976</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>18.0%</b>	<b>9.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>27.2%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	3.69	0.31	0.00	0.00	0.00	0.00	0.00	4.00	0.31
<b>Percent of Prior Year FTE's</b>			<b>8.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>8.4%</b>	



County of Bruce  
County Engineer  
Forestry and Trails

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Decrease in revenue due to product sales and licences and permit		-37,000	37,000	0.00
No reserve withdrawal		-10,000	10,000	0.00
Building materials	-2,000		-2,000	0.00
Reforestration Grants	1,500		1,500	0.00
Increase Trails FTE (currently at 1190 hrs to 1820 hrs) Wages/Benefits	25,447		25,447	0.31
Move Insurance costs from Planning and Development	4,850		4,850	0.00
Removal of Allocation from Planning and Development for Penninsula Hub Supplies and Support	-19,069		-19,069	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>10,728</b>	<b>-47,000</b>	<b>57,728</b>	<b>0.31</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Computer, Ipad, Printer	4,000		4,000	0.00
Forestry access road improvements	7,000		7,000	0.00
Forestry software	1,500		1,500	0.00
Forestry Vehicle maintenance	2,500		2,500	0.00
Increase in travel allowance for an additional FTE	5,000		5,000	0.00
Wages/Benefits increase Forestry	4,819		5,000	0.00
Wages/Benefits increase Trails	3,429		3,429	0.00
Vehicle Maintenance-Trails	500		500	0.00
Supplies-Trails	500		500	0.00
Professional Services-Forestry	2,000		2,000	0.00
Legal-Forestry	-2,000		-2,000	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>29,248</b>	<b>0</b>	<b>29,248</b>	<b>0.00</b>
<b>Provincial Legislated</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>29,248</b>	<b>0</b>	<b>29,248</b>	
<b>Total Budget Changes</b>	<b>39,976</b>	<b>-47,000</b>	<b>86,976</b>	<b>0.31</b>



# Human Services

## Program Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Income & Employment Supports	0	0	0	0
Children's Services	0	0	0	0
Strategic Community Initiatives and Funding	0	0	0	0
Housing Services	0	0	0	0
Housing Facilities	0	0	0	0
Human Services	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Income & Employment Supports	0	0	0	0	0	0
Children's Services	0	0	0	0	0	0
Strategic Community Initiatives and Funding	0	0	0	0	0	0
Housing Services	0	0	0	0	0	0
Housing Facilities	0	0	0	0	0	0
Human Services	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Income & Employment Supports	0	0	0	0	0	0
Children's Services	0	0	0	0	0	0
Strategic Community Initiatives and Funding	0	0	0	0	0	0
Housing Services	0	0	0	0	0	0
Housing Facilities	0	0	0	0	0	0
Human Services	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	121,136	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	20,512,544	25,216,413	-4,703,869
Above 5%	Capital	0	0	0
	Total	20,512,544	25,216,413	-4,703,869

Budget Increase (Percentage)	Total	Salaries	Capital Exp	Net Reserves
Income & Employment Supports	7.0%	2.2%	0.0%	-100.0%
Children's Services	13.0%	4.3%	0.0%	0.0%
Strategic Community Initiatives and Funding	0.0%	0.0%	0.0%	-21.9%
Housing Services	-0.9%	2.4%	0.0%	350.3%
Housing Facilities	0.1%	3.6%	0.0%	0.0%
Human Services	3.8%	3.3%	0.0%	111.1%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Income & Employment Supports	-3.3%	10.7%	0.0%	0.0%	0.0%	-0.4%
Children's Services	-35.6%	33.8%	16.4%	0.0%	0.0%	-1.6%
Strategic Community Initiatives and Funding	7.5%	0.0%	0.0%	0.0%	0.0%	-7.5%
Housing Services	-37.1%	1.1%	0.0%	0.0%	0.0%	35.2%
Housing Facilities	0.4%	-1.8%	0.0%	0.0%	6.2%	-4.7%
Human Services	-11.5%	7.7%	2.9%	0.0%	2.8%	1.9%

Budget Increase (Dollars)	2019	2020	Variance	%
Income & Employment Supports	999,570	1,069,102	69,532	7.0%
Children's Services	807,297	912,302	105,005	13.0%
Strategic Community Initiatives and Funding	80,023	80,023	-	0.0%
Housing Services	578,707	573,535	(5,172)	-0.9%
Housing Facilities	2,066,604	2,068,907	2,303	0.1%
Human Services	4,532,201	4,703,869	171,668	3.8%

Salaries and Benefits

6,557,243

Balancing check Departmental summary to Salaries Summary

County of Bruce  
 Director of Human Services

Human Services Department Sheet

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Income & Employment Supports	7,399,331	7,809,815	-82,154	107,418	-60,000	0	0	-4,419	7,770,660	-39,155
Children's Services	7,606,466	7,917,507	-109,517	380,314	-16,753	0	0	-12,724	8,158,827	241,320
Strategic Community Initiatives and Funding	80,319	99,023	-3,000	0	0	0	0	0	96,023	-3,000
Housing Services	2,629,080	3,265,126	-308,558	-223,209	0	0	0	440,096	3,173,455	-91,671
Housing Facilities	5,658,831	5,965,580	8,802	-5,630	0	0	145,141	-96,445	6,017,448	51,868
<b>Gross Expenditure</b>	<b>23,374,027</b>	<b>25,057,051</b>	<b>-494,427</b>	<b>258,893</b>	<b>-76,753</b>	<b>0</b>	<b>145,141</b>	<b>326,508</b>	<b>25,216,413</b>	<b>159,362</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	19,328,788	20,524,850	25,857	-89,864	-208,973	0	18,020	242,654	20,512,544	-12,306
<b>Net Requirement</b>	<b>4,045,239</b>	<b>4,532,201</b>	<b>-520,284</b>	<b>348,758</b>	<b>132,220</b>	<b>0</b>	<b>127,121</b>	<b>83,854</b>	<b>4,703,869</b>	<b>171,668</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	5,761,825	6,346,397	-36,654	247,500	0	0	0	0	6,557,243	210,846
Staff Related Costs	201,315	189,148	-4,000	18,767	0	0	0	-15,724	188,191	-957
Contract Services	2,112,525	2,351,722	-212,471	1,493	-89,162	0	7,620	67,262	2,126,464	-225,258
Material	2,582,775	2,763,363	-16,387	70,582	0	0	7,500	4,750	2,829,808	66,445
Trfr/Grants/Fin Charges (Tiered Respo	11,554,600	12,325,650	-217,980	-187,936	12,409	0	130,021	272,962	12,335,126	9,476
Trfr to Reserves	188,358	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	7,733	48,180	0	10,224	0	0	0	0	58,404	10,224
Facility Costs	248,803	290,017	-6,935	4,541	0	0	0	-2,742	284,881	-5,136
Other Internal Costs	716,092	742,574	0	93,722	0	0	0	0	836,296	93,722
<b>Gross Expenditures</b>	<b>23,374,027</b>	<b>25,057,051</b>	<b>-494,427</b>	<b>258,893</b>	<b>-76,753</b>	<b>0</b>	<b>145,141</b>	<b>326,508</b>	<b>25,216,413</b>	<b>159,362</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>23,374,027</b>	<b>25,057,051</b>	<b>-494,427</b>	<b>258,893</b>	<b>-76,753</b>	<b>0</b>	<b>145,141</b>	<b>326,508</b>	<b>25,216,413</b>	<b>159,362</b>
<b>Percent of Net Expenditure Budget</b>			<b>-2.0%</b>	<b>1.0%</b>	<b>-0.3%</b>	<b>0.0%</b>	<b>0.6%</b>	<b>1.3%</b>	<b>0.6%</b>	
<b>Revenues By Type</b>										
Federal	1,623,754	1,936,503	-36,819	-211,594	0	0	0	47,107	1,735,197	-201,306
Provincial	14,205,387	15,179,738	94,912	22,901	-208,973	0	0	99,547	15,188,125	8,387
Municipal	515	0	0	0	0	0	0	0	0	0
Own Funds	115,973	57,372	-32,236	0	0	0	0	96,000	121,136	63,764
Fees and Services	3,309,040	3,315,768	0	98,829	0	0	18,020	0	3,432,617	116,849
Donations	31,800	30,276	0	0	0	0	0	0	30,276	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	42,319	5,193	0	0	0	0	0	0	5,193	0
<b>Total Revenue</b>	<b>19,328,788</b>	<b>20,524,850</b>	<b>25,857</b>	<b>-89,864</b>	<b>-208,973</b>	<b>0</b>	<b>18,020</b>	<b>242,654</b>	<b>20,512,544</b>	<b>-12,306</b>
<b>Net Requirement</b>	<b>4,045,239</b>	<b>4,532,201</b>	<b>-520,284</b>	<b>348,758</b>	<b>132,220</b>	<b>0</b>	<b>127,121</b>	<b>83,854</b>	<b>4,703,869</b>	<b>171,668</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-11.5%</b>	<b>7.7%</b>	<b>2.9%</b>	<b>0.0%</b>	<b>2.8%</b>	<b>1.9%</b>	<b>3.8%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	68.34	-0.30	0.00	0.00	0.00	0.00	0.00	68.04	-0.30
<b>Percent of Prior Year FTE's</b>			<b>-0.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-0.4%</b>	

County of Bruce  
Director of Human Services

Income & Employment Supports

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Income & Employment Supports	7,399,331	7,809,815	-82,154	107,418	-60,000	0	0	-4,419	7,770,660	-39,155
<b>Gross Expenditure</b>	<b>7,399,331</b>	<b>7,809,815</b>	<b>-82,154</b>	<b>107,418</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>-4,419</b>	<b>7,770,660</b>	<b>-39,155</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	6,464,575	6,810,245	-49,148	461	-60,000	0	0	0	6,701,558	-108,687
<b>Net Requirement</b>	<b>934,756</b>	<b>999,570</b>	<b>-33,006</b>	<b>106,957</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4,419</b>	<b>1,069,102</b>	<b>69,532</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	1,808,971	1,893,821	-62,654	103,983	0	0	0	0	1,935,150	41,329
Staff Related Costs	33,674	40,900	-4,000	0	0	0	0	-3,000	33,900	-7,000
Contract Services	17,258	17,260	-8,000	-2,000	0	0	0	1,323	8,583	-8,677
Material	108,684	113,835	-1,000	-5,643	0	0	0	0	107,192	-6,643
Trfr/Grants/Fin Charges (Tiered Respo	5,090,987	5,388,476	0	-5,000	-60,000	0	0	0	5,323,476	-65,000
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Facility Costs	119,954	127,588	-6,500	-1,345	0	0	0	-2,742	117,001	-10,587
Other Internal Costs	219,804	227,935	0	17,423	0	0	0	0	245,358	17,423
<b>Gross Expenditures</b>	<b>7,399,331</b>	<b>7,809,815</b>	<b>-82,154</b>	<b>107,418</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>-4,419</b>	<b>7,770,660</b>	<b>-39,155</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>7,399,331</b>	<b>7,809,815</b>	<b>-82,154</b>	<b>107,418</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>-4,419</b>	<b>7,770,660</b>	<b>-39,155</b>
<b>Percent of Net Expenditure Budget</b>			<b>-1.1%</b>	<b>1.4%</b>	<b>-0.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-0.1%</b>	<b>-0.5%</b>	
<b>Revenues By Type</b>										
Federal	0	0							0	0
Provincial	6,464,575	6,806,995	-45,898	461	-60,000	0	0	0	6,701,558	-105,437
Municipal	0	0							0	0
Own Funds	0	3,250	-3,250	0	0	0	0	0	0	-3,250
Fees and Services	0	0							0	0
Donations	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>6,464,575</b>	<b>6,810,245</b>	<b>-49,148</b>	<b>461</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,701,558</b>	<b>-108,687</b>
<b>Net Requirement</b>	<b>934,756</b>	<b>999,570</b>	<b>-33,006</b>	<b>106,957</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-4,419</b>	<b>1,069,102</b>	<b>69,532</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-3.3%</b>	<b>10.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-0.4%</b>	<b>7.0%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	20.05	-0.39	0.00	0.00	0.00	0.00	0.00	19.66	-0.39
<b>Percent of Prior Year FTE's</b>			<b>-1.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.9%</b>	

County of Bruce  
 Director of Human Services

Income & Employment Supports

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
The decreased expense and revenue is an adjustment for 2019 budget amendments to meet the provincial in year reduction identified during the mid-year service contract process, to hold 2019 expenditures to 2018 actual expenditures. The reduction in expense reflects a reduction in labour, program expenses, and client related expenditures. The reduction in staffing by 0.39 FTE is the permanent reallocation of staffing costs from I&ES Division to CS Division in 2019.	-75,654	-45,898	-29,756	-0.39
The decreased expense reflects removal of one-time expenses related to the relocation of Human Services staff to the Lakeshore Hub. The decreased revenue reflects removal of one-time reserve use in 2019.	-6,500	-3,250		
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-82,154</b>	<b>-49,148</b>	<b>-33,006</b>	<b>-0.39</b>

County of Bruce  
Director of Human Services

Income & Employment Supports

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salaries & Wages - The increased expense is attributed to the reduction of available provincial funding for allowable expenditures in the various cost sharing arrangements with the province. The revenue is a combination of 100% provincial and 50/50% provincial/municipal cost share, held at 2018 actual expenditures as per the 2019 Service Agreement requirements. The increased expense is a combination of staff moving up the pay grid and the cost of living increase.	82,273		82,273	0.00
Benefits -The increased expense is attributed to the reduction of available provincial funding for allowable expenditures in the various cost sharing arrangements with the province. The revenue is a combination of 100% provincial and 50/50% provincial/municipal cost share that has been held to 2018 actual expenditures. The increased expense is the increase in cost of staff benefits.	21,710		21,710	0.00
Ontario Works Administration - The increased expense is the the net impact of the reduction of individual line items of administrative nature and the increased cost of Adminstrative and Facility Interfund. The increase in revenue is the net impact of the realignment of 100% and 50/50 cost share funding in holding to 2018 actuals.	9,296	461	8,835	0.00
OW Resrouce Centre increased expenditures include the increase in the Administration and Facilities interfund.	5,139		5,139	0.00
OW Resource Centre Operations & Programs - The cost reduction in individual line in employment related expenses and specialized services with a shift in focus on the ERS tool identified in the service initiatives.	-6,000		-6,000	0.00
Indigent funerals - The decreased expense is the net impact of decreased cost due to Burial and Cremation Policy amendments in 2018 and increased recoveries.	-5,000		-5,000	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>107,418</b>	<b>461</b>	<b>106,957</b>	<b>0.00</b>

County of Bruce  
 Director of Human Services

Income & Employment Supports

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>				
Ontario Works Client Assistance Transition Child Benefit - Decrease reflects elimination of this benefit as legislated by MCCSS. Program funding was 100% provincial.	-60,000	-60,000	0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>-60,000</b>	<b>-60,000</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>				
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Service Initiatives/Savings</b>				
The reduction reflects decreased facility costs with the move of Human Services Staff to the Lakeshore Hub.	-2,742		-2,742	0.00
The increased expense is for the use of an employment readiness assessment, the ERS Scale to assess individual recipients readiness for employment and establish an individualized plan to appropriately refer based on needs and assets.	1,323		1,323	0.00
The reduced expense is the reduction in travel expense through increased use of fleet vehicles.	-3,000		-3,000	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>-4,419</b>	<b>0</b>	<b>-4,419</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>42,999</b>	<b>-59,539</b>	<b>102,538</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-39,155</b>	<b>-108,687</b>	<b>69,532</b>	<b>-0.39</b>



County of Bruce  
Director of Human Services

Children's Services										
	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Children's Services	7,606,466	7,917,507	-109,517	380,314	-16,753	0	0	-12,724	8,158,827	241,320
<b>Gross Expenditure</b>	<b>7,606,466</b>	<b>7,917,507</b>	<b>-109,517</b>	<b>380,314</b>	<b>-16,753</b>	<b>0</b>	<b>0</b>	<b>-12,724</b>	<b>8,158,827</b>	<b>241,320</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	6,808,791	7,110,210	177,625	107,663	-148,973	0	0	0	7,246,525	136,315
<b>Net Requirement</b>	<b>797,675</b>	<b>807,297</b>	<b>-287,142</b>	<b>272,651</b>	<b>132,220</b>	<b>0</b>	<b>0</b>	<b>-12,724</b>	<b>912,302</b>	<b>105,005</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	2,178,625	2,481,593	16,500	90,079	0	0	0	0	2,588,172	106,579
Staff Related Costs	108,047	117,727	0	4,497	0	0	0	-12,724	109,500	-8,227
Contract Services	1,488,867	1,659,129	-177,985	16,292	-89,162	0	0	0	1,408,274	-250,855
Material	110,025	107,861	95	5,058	0	0	0	0	113,014	5,153
Trfr/Grants/Fin Charges (Tiered Respo	3,362,450	3,149,663	51,873	214,484	72,409	0	0	0	3,488,429	338,766
Trfr to Reserves	0	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Facility Costs	92,713	125,968	0	2,896	0	0	0	0	128,864	2,896
Other Internal Costs	265,740	275,566	0	47,008	0	0	0	0	322,574	47,008
<b>Gross Expenditures</b>	<b>7,606,466</b>	<b>7,917,507</b>	<b>-109,517</b>	<b>380,314</b>	<b>-16,753</b>	<b>0</b>	<b>0</b>	<b>-12,724</b>	<b>8,158,827</b>	<b>241,320</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>7,606,466</b>	<b>7,917,507</b>	<b>-109,517</b>	<b>380,314</b>	<b>-16,753</b>	<b>0</b>	<b>0</b>	<b>-12,724</b>	<b>8,158,827</b>	<b>241,320</b>
<b>Percent of Net Expenditure Budget</b>			<b>-1.4%</b>	<b>4.8%</b>	<b>-0.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-0.2%</b>	<b>3.0%</b>	
<b>Revenues By Type</b>										
Federal	172,187	183,878	-1	0	0	0	0	0	183,877	-1
Provincial	6,634,496	6,924,739	177,626	107,663	-148,973	0	0	0	7,061,055	136,316
Municipal	515	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Donations	0	0							0	0
Fines	0	0							0	0
Other	1,593	1,593	0	0	0	0	0	0	1,593	0
<b>Total Revenue</b>	<b>6,808,791</b>	<b>7,110,210</b>	<b>177,625</b>	<b>107,663</b>	<b>-148,973</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,246,525</b>	<b>136,315</b>
<b>Net Requirement</b>	<b>797,675</b>	<b>807,297</b>	<b>-287,142</b>	<b>272,651</b>	<b>132,220</b>	<b>0</b>	<b>0</b>	<b>-12,724</b>	<b>912,302</b>	<b>105,005</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-35.6%</b>	<b>33.8%</b>	<b>16.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.6%</b>	<b>13.0%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	26.36	0.03	0.00	0.00	0.00	0.00	0.00	26.39	0.03
<b>Percent of Prior Year FTE's</b>			<b>0.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.1%</b>	

County of Bruce  
 Director of Human Services

Children's Services

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Revenue increase reflects June 2019 allocation from Ministry of Education in the areas of general allocation, expansion plan, wage enhancement and licensed home child care base funding.		371,995	-371,995	0.00
The increase in expense reflects the realignment of portions of staffing costs between program and administration related to 2019 in year changes to the provincial allocation as well as the distribution of administrative salaries and benefits from I&ES to the CS Division. The increase in staffing by 0.39 FTE is the permanent reallocation of a portion of staffing costs from I&ES Division to CS Division in 2019.	16,500		16,500	0.33
Child Care Fee Stabilization program ended March 31 2019	-194,370	-194,370	0	0.00
Increased funding allows for increased expenditures in Wage Enhancement and Small Waterworks programs	68,353		68,353	0.00
Other	0	0	0	-0.30
<b>Total Adjustments to Base Budget</b>	<b>-109,517</b>	<b>177,625</b>	<b>-287,142</b>	<b>0.03</b>

**County of Bruce**  
**Director of Human Services**

Children's Services				
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salaries & Wages - The increased expense is a combination of staff moving up the pay grid and the cost of living increase	67,721		67,721	0.00
The increase in expenditures in staff benefits is the net impact of mandatory and non-mandatory benefit costs.	22,358		22,358	0.00
The increase in funding is the net impact of additional funding from 2019 to 2020 at either 100% or 80% provincial funding.		107,663	-107,663	0.00
The increased expense reflects the increase in Administrative interfund costs.	47,008		47,008	0.00
The increased expense reflects increased leasing costs for non-owned service locations.	3,420		3,420	0.00
The increased expense reflect the increase in Interfund facility allocation costs	-524			
The increased expenditure is the projected increased cost of fee subsidy	18,331		18,331	0.00
Ontario Works Fee Subsidy - The increased expenditures are an alignment of fee subsidy dollars between funding envelopes to fit the current need.	12,012		12,012	0.00
Wage Enhancement Grant reduced flow of administration to centres	-632		-632	0.00
The expense reflects increased costs for one-time training for the Data Analysis Program Coordination.	4,000		4,000	0.00
Reduction in funding for repairs and maintenance and play based materials with the reduction in provincial revenue between 2019 and 2020	-9,081		-9,081	0.00
Reduction in expenditures in the Capacity Building Program to reflect the 2020 allocation.	-38,289		-38,289	0.00
The increased expenses is an addition in expenditures in the Early Years Planning Program for supplies to reflect 2020 funding allocation and alignment of funds between priority areas.	3,294		3,294	0.00
The expense reflects increased expenditures for the general operating expenditure program for child care centres	250,696		250,696	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>380,314</b>	<b>107,663</b>	<b>272,651</b>	<b>0.00</b>

**County of Bruce**  
**Director of Human Services**

Children's Services

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>				
In 2020 the provincial government has reduced the provincial portion of the Expansion funding program to 80% and is requesting the consideration of the municipalities in cost sharing the 20%. Municipalities are being asked to continue to cost share expansion funds at 80/20 in 2021. In the first presentation of the Human Services budget the full cost share of 20% was included at a cost of \$206,553. In this revised submission the municipal share has been reduced to \$117,391. It is projected that this level of municipal increase will support maintaining the increased capacity in 2019.	-16,753	-133,461	116,708	0.00
The reduction in the provincial admin funding is reflective of the reduction in the Expansion program from 100% to 80%		-15,512	15,512	0.00
Reduction in provincial WEG administration funding and equivalent reduction in admin flowed to child care centres	0	0	0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>-16,753</b>	<b>-148,973</b>	<b>132,220</b>	<b>0.00</b>
<b>Growth</b>				
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Service Initiatives/Savings</b>				
The decrease in expense is reduced travel costs due to usage of fleet vehicles.	-12,724		-12,724	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>-12,724</b>	<b>0</b>	<b>-12,724</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>350,837</b>	<b>-41,310</b>	<b>392,147</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>241,320</b>	<b>136,315</b>	<b>105,005</b>	<b>0.03</b>



County of Bruce

Director of Human Services

Strategic Community Initiatives and Funding

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Adjust to Base</b>				
The adjust to base is the removal of the use of reserve funds in 2019		-9,000	9,000.00	0.00
The reduced expense is the removal of one-time cost for the start-up costs for the implementation of the navigator program.	-3,000		-3,000.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-3,000</b>	<b>-9,000</b>	<b>6,000</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
<b>Provincial Legislated</b>				
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>
<b>Growth</b>				
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
The increased revenue is the use of reserve funds to cover the increased expenditure of a one-time two-year SCIF project phased over 2019/2020.		6,000	-6,000	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>6,000</b>	<b>-6,000</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>6,000</b>	<b>-6,000</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-3,000</b>	<b>-3,000</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
Director of Human Services

Housing Services

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Housing Services	2,629,080	3,265,126	-308,558	-223,209	0	0	0	440,096	3,173,455	-91,671
<b>Gross Expenditure</b>	<b>2,629,080</b>	<b>3,265,126</b>	<b>-308,558</b>	<b>-223,209</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,096</b>	<b>3,173,455</b>	<b>-91,671</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	2,087,659	2,686,419	-93,620	-229,533	0	0	0	236,654	2,599,920	-86,499
<b>Net Requirement</b>	<b>541,421</b>	<b>578,707</b>	<b>-214,938</b>	<b>6,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>203,442</b>	<b>573,535</b>	<b>-5,172</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	710,101	694,900	4,750	11,917	0	0	0	0	711,567	16,667
Staff Related Costs	15,330	500	0	13,600	0	0	0	0	14,100	13,600
Contract Services	25,520	50,105	-6,500	-9,060	0	0	0	65,939	100,484	50,379
Material	-827	54,902	-39,520	2,967	0	0	0	101,195	119,544	64,642
Trfr/Grants/Fin Charges (Tiered Respo	1,618,614	2,366,118	-266,853	-251,623	0	0	0	272,962	2,120,604	-245,514
Trfr to Reserves	160,315	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	2,401	0	0	0	0	0	0	0	0	0
Facility Costs	19,461	17,546	-435	2,793	0	0	0	0	19,904	2,358
Other Internal Costs	78,165	81,055	0	6,197	0	0	0	0	87,252	6,197
<b>Gross Expenditures</b>	<b>2,629,080</b>	<b>3,265,126</b>	<b>-308,558</b>	<b>-223,209</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,096</b>	<b>3,173,455</b>	<b>-91,671</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>2,629,080</b>	<b>3,265,126</b>	<b>-308,558</b>	<b>-223,209</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>440,096</b>	<b>3,173,455</b>	<b>-91,671</b>
<b>Percent of Net Expenditure Budget</b>			<b>-9.5%</b>	<b>-6.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>13.5%</b>	<b>-2.8%</b>	
<b>Revenues By Type</b>										
Federal	892,367	1,193,429	-36,818	-144,310	0	0	0	47,107	1,059,408	-134,021
Provincial	1,106,317	1,448,004	-36,816	-85,223	0	0	0	99,547	1,425,512	-22,492
Municipal	0	0							0	0
Own Funds	56,175	19,986	-19,986	0	0	0	0	90,000	90,000	70,014
Fees and Services	0	0							0	0
Donations	25,000	25,000	0	0	0	0	0	0	25,000	0
Fines	0	0							0	0
Other	7,800	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>2,087,659</b>	<b>2,686,419</b>	<b>-93,620</b>	<b>-229,533</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>236,654</b>	<b>2,599,920</b>	<b>-86,499</b>
<b>Net Requirement</b>	<b>541,421</b>	<b>578,707</b>	<b>-214,938</b>	<b>6,324</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>203,442</b>	<b>573,535</b>	<b>-5,172</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-37.1%</b>	<b>1.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>35.2%</b>	<b>-0.9%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	7.13	0.03	0.00	0.00	0.00	0.00	0.00	7.16	0.03
<b>Percent of Prior Year FTE's</b>			<b>0.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.4%</b>	

County of Bruce  
 Director of Human Services

Housing Services

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
The decrease in expenditure and revenue is the removal of the use of reserve for one time consultant services related to Housing Regeneration	-19,986	-19,986	0	0.00
The increase in expense reflects the realignment of the distribution of administrative salaries and benefits from I&ES to the HF Division. The increase in staffing by 0.03 FTE is the permanent reallocation of a portion of staffing costs from I&ES Division to HS Division in 2019.	4,750		4,750	0.03
The decrease in expense is the removal of one-time costs associated to the Housing & Homelessness Plan Update in 2019.	-6,500		-6,500	0.00
The increase in expense and decrease in revenue was an adjustment to reflect the confirmed final investment place for COCHI in 2019.	-43,788	-20,801	-22,987	0.00
The adjustment to base is the removal of the 2019 OPHA investment place approach prior to highlighting in service initiatives the approved approach for the 2020 use of OPHI.	-243,034		-243,034	0.00
Other	0	-52,833	52,833	0.00
<b>Total Adjustments to Base Budget</b>	<b>-308,558</b>	<b>-93,620</b>	<b>-214,938</b>	<b>0.03</b>



**County of Bruce**  
**Director of Human Services**

Housing Services	Increase / (Decrease)			
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salaries and Wages - The increase expense is a combination of staff moving up the pay grid and the cost of living expense.	14,598		14,598	0.00
Benefits -The decrease in expense is the net impact of an increase in cost of mandatory employee benefits and a decreased cost of non-mandatory benefits and WSIB.	(2,679)		-2,679	0.00
The a portion of the increase in CHPI allocation allowed for increased expenditures in current programs, the remaining portion of increased funding is identified in Service Initiatives for CHPI.	20,478	25,645	-5,167	0.00
The increased expenditure is to reflect the increased fuding for the 2020 SIF allocation	5,376	5,376	0	0.00
The decreased expense and revenue is attribtued to the end of IAH Rent Supplement Program in 2020, the households being supported in this program will continue to recieve funding under the OPHI initiatives.	-54,155	-54,155	0	0.00
The decrease in revenue is a reduction of the annual apportionment of federal funds for social housing, additional reductions in revenue are noted in the decreased revenue for non-profits and the local housing corporation (Housing Facilities). The total reduction related to the end of Operating in the Annual Apportionment is \$92,479 which is offset by the new funding allocations under the OPHI Program.		8,593	-8,593	0.00
The decrease in expense is the reduction of subsidy to Non-Profit Providers based on 2019 actual expenses and the decrease in revenue is the reallocation of the annual apportionment of federal funds to other social housing program areas.	-30,000	-28,056	-1,944	0.00
The decrease in expenses and revenues is to reflect the changes in the IAH investment plan from 2019 to 2020.	-169,750	-181,204	11,454	0.00
The decrease in expenditure is to reflect the reduction in costs, through attrition, in the legacy rent supplement program, commercial rent supplement. The reduction in revenue reflects a decreased need for the use of the federal funding specific to commercial rent supplement and the untargeted funding.	-5,732	-5,732	0	0.00
The decrease in expense in the net impact of a reduction of administrative costs such items as postage and office utilities.	-1,641		-1,641	0.00
			0	0.00
Other	296	0	296	0.00
<b>Total Maintain Services</b>	<b>-223,209</b>	<b>-229,533</b>	<b>6,324</b>	<b>0.00</b>

**County of Bruce**  
**Director of Human Services**

Housing Services

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
The increased revenue and expense is to support the Youth Homelessness & Homeless to Housed projects as noted in Phases 2 and 3 of the Business Plan Initiative Increasing Access to Affordable Housing funded through an increase in the CHPI allocation.	52,439	52,439	0	0.00
The increased expense is to cover the increased costs of emergency shelter due to an increased number of 'stays' in 2019.	4,000		4,000	0.00
The decrease in expenses is the reduction of phone costs with the implementation of Skype for Business (i.e. Bruce Worx).	-1,250		-1,250	0.00
The increase in expense and revenue is to reflect the increase in COCHI funding under the Community Housing Renewal Strategy. These funds will support social housing capital repairs and transitional operating funding.	114,345	94,215	20,130	0.00
The increase in OPHI expenditure in Service Initiatives is to reflect the introduction of the use of OPHI to for Rent Supplement and Home Repairs with the IAH funding for those programs ending with the transition under the Community Housing Renewal	180,562	0	180,562	0.00
The increased expenditure is to offset the revenue, through availability of a transfer from the Revolving Home Ownership Reserve, from loan repayments.	90,000	90,000	0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>440,096</b>	<b>236,654</b>	<b>203,442</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>216,887</b>	<b>7,121</b>	<b>209,766</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-91,671</b>	<b>-86,499</b>	<b>-5,172</b>	<b>0.03</b>

County of Bruce  
Director of Human Services

Housing Facilities										
	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Housing Facilities	5,658,831	5,965,580	8,802	-5,630	0	0	145,141	-96,445	6,017,448	51,868
<b>Gross Expenditure</b>	<b>5,658,831</b>	<b>5,965,580</b>	<b>8,802</b>	<b>-5,630</b>	<b>0</b>	<b>0</b>	<b>145,141</b>	<b>-96,445</b>	<b>6,017,448</b>	<b>51,868</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	3,958,185	3,898,976	0	31,545	0	0	18,020	0	3,948,541	49,565
<b>Net Requirement</b>	<b>1,700,646</b>	<b>2,066,604</b>	<b>8,802</b>	<b>-37,175</b>	<b>0</b>	<b>0</b>	<b>127,121</b>	<b>-96,445</b>	<b>2,068,907</b>	<b>2,303</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	1,064,129	1,276,083	4,750	41,521	0	0	0	0	1,322,354	46,271
Staff Related Costs	44,265	30,021	0	670	0	0	0	0	30,691	670
Contract Services	579,665	625,228	-19,986	-3,739	0	0	7,620	0	609,123	-16,105
Material	2,358,415	2,476,765	24,038	68,200	0	0	7,500	-96,445	2,480,058	3,293
Trfr/Grants/Fin Charges (Tiered Respon	1,409,923	1,332,370	0	-145,797	0	0	130,021	0	1,316,594	-15,776
Trfr to Reserves	28,043	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	5,332	48,180	0	10,224	0	0	0	0	58,404	10,224
Facility Costs	16,676	18,915	0	197	0	0	0	0	19,112	197
Other Internal Costs	152,383	158,018	0	23,094	0	0	0	0	181,112	23,094
<b>Gross Expenditures</b>	<b>5,658,831</b>	<b>5,965,580</b>	<b>8,802</b>	<b>-5,630</b>	<b>0</b>	<b>0</b>	<b>145,141</b>	<b>-96,445</b>	<b>6,017,448</b>	<b>51,868</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>5,658,831</b>	<b>5,965,580</b>	<b>8,802</b>	<b>-5,630</b>	<b>0</b>	<b>0</b>	<b>145,141</b>	<b>-96,445</b>	<b>6,017,448</b>	<b>51,868</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.1%</b>	<b>-0.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.4%</b>	<b>-1.6%</b>	<b>0.9%</b>	
<b>Revenues By Type</b>										
Federal	559,200	559,196	0	-67,284	0	0	0	0	491,912	-67,284
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0							0	0
Own Funds	57,019	20,412	0	0	0	0	0	0	20,412	0
Fees and Services	3,309,040	3,315,768	0	98,829	0	0	18,020	0	3,432,617	116,849
Donations	0	0	0	0	0	0	0	0	0	0
Fines	0	0							0	0
Other	32,926	3,600	0	0	0	0	0	0	3,600	0
<b>Total Revenue</b>	<b>3,958,185</b>	<b>3,898,976</b>	<b>0</b>	<b>31,545</b>	<b>0</b>	<b>0</b>	<b>18,020</b>	<b>0</b>	<b>3,948,541</b>	<b>49,565</b>
<b>Net Requirement</b>	<b>1,700,646</b>	<b>2,066,604</b>	<b>8,802</b>	<b>-37,175</b>	<b>0</b>	<b>0</b>	<b>127,121</b>	<b>-96,445</b>	<b>2,068,907</b>	<b>2,303</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.4%</b>	<b>-1.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>6.2%</b>	<b>-4.7%</b>	<b>0.1%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	14.80	0.03	0.00	0.00	0.00	0.00	0.00	14.83	0.03
<b>Percent of Prior Year FTE's</b>			<b>0.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.2%</b>	

County of Bruce  
 Director of Human Services

Housing Facilities

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
The increase in expense reflects the realignment of the distribution of administrative salaries and benefits from I&ES to the HF Division. The increase in staffing by 0.03 FTE is the permanent reallocation of a portion of staffing costs from I&ES Division to HF Division in 2019.	4,750		4,750	0.03
The increase in expense is the adjustment for property taxes related to 2019 actual in-year increases.	4,377		4,377	0.00
The decrease in expense is the removal of administrative account no longer required in 2019	-325		-325	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>8,802</b>	<b>0</b>	<b>8,802</b>	<b>0.03</b>

County of Bruce  
 Director of Human Services

Housing Facilities	Increase / (Decrease)			
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Salaries and Wages - The increase expense is a combination of staff moving up the pay grid and the cost of living expense.	41,048			
Benefits -The increase in expense is the net impact of an increase in cost of mandatory employee benefits and a decreased cost of non-mandatory benefits and WSIB.	473		473	0.00
The decrease in revenue is a decrease in the federal funding recieved in response to end of operating agreements (i.e. the full repayment of expired debentures and mortgages results in a decrease in funding.		-67,284	67,284	0.00
The increase in revenue is the projected increase in tenant rent collections based on 2019 actuals.		98,829	-98,829	0.00
Increased cost of fleet vehicles including monthly rental fees, fuel and maintenance costs.	10,224		10,224	0.00
General Administration Operating Expenses - The decreased expense is the net impact of a combination of increases and decreases including	-14,927		-14,927	0.00
Increase in insurance premiums, impact of 3 major claims in 2018.	27,465		27,465	0.00
Increase in cost of Interdepartment Program Support Allocation	23,094		23,094	0.00
Long Term Debt Interest	12,281		12,281	0.00
Debenture Interest	-24,277		-24,277	0.00
Debenture Cost	-60,166		-60,166	0.00
Property Taxes	14,704			
Propane	4,688			
Natural Gas	4,060			
Electricity - decreased expense is based on 2019 actuals and a 2% increase	-67,000			
Water/Sewer - based on 2019 and a 3% increase	12,023			
Building Maintenance General Supplies	3,975			
Electrical Preventative Maintenance Contract	50,000			
Minor Equipment repair (appliances and grounds)	1,151		1,151	0.00
Life Safety System Repair (aging Fire System Components)	20,000			
Electrical, Heating, Venting and Plumbing Supplies	5,768			
Painting	-3,000			
Waste Removal	-4,234			
Contracted Services - Net impact of increases and decreases expected in contracts for snow removal, pest control, janitorial, elevator, landscaping, inspections, hot water rental and waste pick-up.	10,656			
Long Term Principal	-73,635			
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>-5,630</b>	<b>31,545</b>	<b>-37,175</b>	<b>0.00</b>

County of Bruce  
 Director of Human Services

Housing Facilities		Increase / (Decrease)			
2020 Pressure Category / Explanation		Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>				0	0.00
Other		0	0	0	0.00
<b>Total Provincial Legislated</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>				0	0.00
Other		0	0	0	0.00
<b>Total Growth</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				0	0.00
The increased expense is the projected operational costs for the new Kincardine Housing Build for one month in 2020 including, utilities; janitorial supplies; contracts for elevator service, fire & security, janitorial, and electrical; and debt repayment.		49,811		49,811	0.00
The increased revenue is the projected new tenant rental income for Kincardine Housing Build for one month in 2020.			18,020	-18,020	0.00
The increased expense is the projected cost of the interest for the construction financing for the Kincardine Housing Build.		95,330		95,330	0.00
Other		0	0	0	0.00
<b>Total Council Priorities</b>		<b>145,141</b>	<b>18,020</b>	<b>127,121</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>					
Increased revenue for BCHC portion of COCHI, it appears as a negative expense in the Housing Facilities Program as it is recieved through a interdepartmental transfer from the Housing Services program.		-102,445		-102,445	0.00
Increased expenditure in propane with the conversion of a property in 2020.		6,000		6,000	0.00
Other		0	0	-102,445	0.00
<b>Total Service Initiatives/Savings</b>		<b>-96,445</b>	<b>0</b>	<b>-96,445</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>		<b>43,066</b>	<b>49,565</b>	<b>-6,499</b>	<b>0.00</b>
<b>Total Budget Changes</b>		<b>51,868</b>	<b>49,565</b>	<b>2,303</b>	<b>0.03</b>



# Brucelea Haven Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Administration Operating	0	0	0	0
Program and Support	0	0	0	0
Dietary	0	0	0	0
Nursing	0	0	0	0
Other Accomodation	0	0	0	0
Raw Food	0	0	0	0
Donations	0	0	0	0
Brucelea Haven	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0	0	0	0	0	0
Program and Support	0	0	0	0	0	0
Dietary	0	0	0	0	0	0
Nursing	0	0	0	0	0	0
Other Accomodation	0	0	0	0	0	0
Raw Food	0	0	0	0	0	0
Donations	0	0	0	0	0	0
Brucelea Haven	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0	0	0	0	0	0
Program and Support	0	0	0	0	0	0
Dietary	0	0	0	0	0	0
Nursing	0	0	0	0	0	0
Other Accomodation	0	0	0	0	0	0
Raw Food	0	0	0	0	0	0
Donations	0	0	0	0	0	0
Brucelea Haven	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	7,500	Transfers to Reserves	0
Transfers from Reserves	178,978	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	10,621,192	14,674,184	-4,052,992
Above 5%	Capital	0	0	0
	Total	10,621,192	14,674,184	-4,052,992

Budget Increase (Percentage)	Total	Salaries	Capital Exp	Net Reserves
Administration Operating	1.7%	8.1%	0.0%	212.0%
Program and Support	37.9%	19.8%	0.0%	0.0%
Dietary	5.9%	6.0%	0.0%	0.0%
Nursing	7.5%	5.3%	0.0%	0.0%
Other Accomodation	3.8%	6.2%	0.0%	-100.0%
Raw Food	0.3%	0.0%	0.0%	0.0%
Donations	0.0%	0.0%	0.0%	25.6%
Brucelea Haven	32.3%	6.3%	0.0%	153.7%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	3.0%	0.2%	0.0%	0.0%	-4.9%	0.0%
Program and Support	21.0%	16.9%	0.0%	0.0%	0.0%	0.0%
Dietary	0.0%	5.9%	0.0%	0.0%	0.0%	0.0%
Nursing	1.5%	6.0%	0.0%	0.0%	0.0%	0.0%
Other Accomodation	0.0%	3.5%	0.0%	0.0%	0.0%	0.3%
Raw Food	0.0%	0.3%	0.0%	0.0%	0.0%	0.0%
Donations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Brucelea Haven	-0.3%	20.2%	0.0%	0.0%	12.2%	0.2%

Budget Increase (Dollars)	2019	2020	Variance	%
Administration Operating	(7,612,845)	(7,483,478)	129,367	1.7%
Program and Support	567,611	782,605	214,994	37.9%
Dietary	1,167,725	1,236,157	68,432	5.9%
Nursing	6,874,900	7,391,392	516,492	7.5%
Other Accomodation	1,563,983	1,623,520	59,537	3.8%
Raw Food	501,422	502,796	1,374	0.3%
Donations	-	-	-	0.0%
Brucelea Haven	3,062,796	4,052,992	990,196	32.3%

Salaries and Benefits 10,896,120 Balance check department summary to salary summary







County of Bruce  
 Director of Brucelea Haven

Administration Operating

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
Adjustment of Transfers from Reserves for one-time 2019 expense for cultural assessment and DOC recruitment		-57,370	57,370	0.00
Adjustment for one-time 2019 expenses: \$48,970 leadership recruitment, \$48,000 RAI consulting and restoration consultant	-96,970		-96,970	0.00
Movement of RPN funding and Physio funding into this budget line as these are now per diems (net zero effect)		222,575	-222,575	0.00
New annual contract with Sienna Living for Policy and Procedure manual updates	2,600		2,600	0.00
New Nursing Admin Assistant salaries and benefits approved by County Council mid-year 2019 + collapse of CSO now coded directly to Admin - removal of Director 25%	27,565		27,565	0.00
OTHER	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-66,805</b>	<b>165,205</b>	<b>-232,010</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Maintain Services</b>				
<b>REVENUE</b>			0	0.00
Funding changes: decrease to the Case Mix Index (CMI) as of April 2020 offset in part by an increased per diem of \$1.77 per resident day		-37,664	37,664	0.00
Estimated changes to resident rents and cable revenue based on full occupancy		200,014	-200,014	0.00
			0	0.00
<b>EXPENSES</b>				
Salaries and benefits based on cost of living and, grid movement.	14,610		14,610	0.00
Remove Registration costs for Mental Health, Lean and Loyalist. Shift focus to in house training on compliance issues.	-13,675		-13,675	0.00
Adjustment to loan payback for EIFS exterior cladding construction project over 25 years	12,000		12,000	0.00
Inflationary Increase for Pointclickcare and Photocopier	1,646		1,646	0.00
Interdept support allocation (includes reduction of \$1466 related to CSO expense reallocation)	133,496		133,496	0.00
Reduction related to one-time 2019 expense for time clock hand swipes	-5,450		-5,450	0.00
Equipment maintenance / Advertising / Promotional expenses / Volunteer and Staff Appreciation support/Holiday Celebration expenses	7,500		7,500	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>150,127</b>	<b>162,350</b>	<b>-12,223</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
Lost Resident Co-Pay Related to the Suspension of Admissions		-147,420	147,420	0.00
Lost Preferred Rents Related to the Suspension of Admissions		-31,558	31,558	0.00
Offset Lost Revenues from Suspension of Admissions with Tax Stabilization Reserve		178,978	-178,978	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Brucelea Haven

Administration Operating

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
Primacare Management Fee	338,600		338,600	0.00
Additional Costs for Contracted Acting Administrator	35,000		35,000	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>373,600</b>	<b>0</b>	<b>373,600</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>523,727</b>	<b>162,350</b>	<b>361,377</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>456,922</b>	<b>327,555</b>	<b>129,367</b>	<b>0.00</b>



County of Bruce

Director of Brucelea Haven

Program and Support

		Increase / (Decrease)			
2019 Baseline Adjustment / Explanation		Expense	Revenue	Net Changes	FTE Impact
MOHLTC change to physiotherapy funding to the PSS envelope; Net effect is zero on funding but movement between reporting envelopes; This is reduced here and added to the Admin Provincial Revenue			-119,232	119,232.00	0.00
Other		0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>		<b>0</b>	<b>-119,232</b>	<b>119,232.00</b>	<b>0.00</b>
		Increase / (Decrease)			
2020 Pressure Category / Explanation		Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>					
<b>REVENUE</b>					
BSO funding adjustment			2,546	-2,546	
<b>EXPENSE</b>					
Salaries and benefits based on cost of living for non-union and collective bargaining increase, grid movement and the need to backfill time off.		95,831		95,831	0.00
Increases to BSO salaries and benefits (collective changes)		1,124		1,124	0.00
Increased costs for dietician (2% increase) and physiotherapy (related to leap year)		1,353		1,353	0.00
				0	0.00
				0	0.00
				0	0.00
Other		0	0	0	0.00
<b>Total Maintain Services</b>		<b>98,308</b>	<b>2,546</b>	<b>95,762</b>	<b>0.00</b>
<b>Provincial Legislated</b>					
				0	0.00
				0	0.00
Other		0	0	0	0.00
<b>Total Provincial Legislated</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce

Director of Brucelea Haven

Program and Support

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
	Increase / (Decrease)			
<b>Service Initiatives / Savings</b>			0	0.00
	0	0	0	0.00
<b>Total Service Initiatives / Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>98,308</b>	<b>2,546</b>	<b>95,762</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>98,308</b>	<b>-116,686</b>	<b>214,994</b>	<b>0.00</b>



County of Bruce  
 Director of Brucelea Haven

Dietary

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>REVENUE</b>			0	0.00
			0	0.00
<b>EXPENSE</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining increase, grid movement and adjustments to the budget to reflect historical sick experience and premiums.	67,882		67,882	0.00
One-time expense for Food Service Education for all dietary staff (occurs once every 5 years)	-450		-450	0.00
Non-capital dietary equipment	1000		1,000	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>68,432</b>	<b>0</b>	<b>68,432</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Brucelea Haven

Dietary

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>68,432</b>	<b>0</b>	<b>68,432</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>68,432</b>	<b>0</b>	<b>68,432</b>	<b>0.00</b>



County of Bruce

Director of Brucelea Haven

Nursing

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Ministry funding for RAI changed from a flat \$76,404 to a per diem of \$1.43 per resident day, resulting in an overall reduction in funding based on 144 beds		-1,037		0.00
Ministry moved the RPN funding from a separate reporting line to the Nursing and Personal Care (CMI adjusted) per diem. This funding now shows in the Admin Provincial Subsidy (net zero impact)		-103,343	103,343	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>-104,380</b>	<b>104,380</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>REVENUE</b>			0	0.00
BSO revenue increases in 2018		6,131	-6,131	0.00
			0	0.00
<b>EXPENSE</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining 2% increase for UNIFOR, plus RPN increase of \$0.25/hour. This budget reflects the Nursing Requirement at full complement compared to the reduced complement last year. This number reflects the new Staffing Schedule.	372,250		372,250	0.00
Additional education for nursing staff (tuition, workshop, facilitator fees)	2,456		2,456	0.00
Arjo equipment maintenance contract - 3% increase	951		951	0.00
Increased replacement costs for slings for mechanical lifts	5,000		5,000	0.00
Increased costs for infection control, incontinence and general nursing supplies	37,586		37,586	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
	<b>418,243</b>	<b>6,131</b>	<b>412,112</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce

Director of Brucelea Haven

Nursing

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>418,243</b>	<b>6,131</b>	<b>412,112</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>418,243</b>	<b>-98,249</b>	<b>516,492</b>	<b>0.00</b>



County of Bruce  
Director of Brucelea Haven

Other Accomodation

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
One time expense and transfer from reserves for office renovations	-16,200	-16,200	0.00	0.00
	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-16,200</b>	<b>-16,200</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>REVENUE</b>			0	0.00
			0	0.00
<b>EXPENSE</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining 2% increase for UNIFOR, grid movement and adjustments to the budget to reflect historical experience.	54,037		54,037	0.00
Annual summer student (1) costs (due to error in 2019 budget) salaries and benefits	10,401		10,401	0.00
Realignment of Maintenance Contract from Facilities Contracts	6,000		6,000	0.00
<b>Materials</b>				
Non-capital equipment replacement for laundry, building maintenance	2,700		2,700	0.00
Insurance increase estimate 5%	2,004		2,004	0.00
Environmental services supplies, paper products, Telephone increases	3,090		3,090	0.00
Increase in paramedic services laundry interdept revenue (\$300 = 60% BLH)	-180		-180	0.00
<b>Facilities</b>				
Utilities based on projections from usage in the first 3 quarters of 2019 plus 2% and includes an additional carbon tax estimate of \$14,060	-23,020		-23,020	0.00
Maintenance Contracts Increases (based on actuals or 3% assumptions)	-745		-745	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>54,287</b>	<b>0</b>	<b>54,287</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Brucelea Haven

Other Accomodation

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Cost to Support the Implementation of On Call Process, including phone purchases and ongoing costs	5,250		5,250	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>5,250</b>	<b>0</b>	<b>5,250</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>59,537</b>	<b>0</b>	<b>59,537</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>43,337</b>	<b>-16,200</b>	<b>59,537</b>	<b>0.00</b>





County of Bruce  
 Director of Brucelea Haven

Raw Food

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
No additional funding for raw food specifically in the ministry allocations for 2020; this increase in expense reflects the leap year for one additional day (366); offsetting revenue is in the Admin Provincial Revenue portion of the budget	1,374		1,374	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>1,374</b>	<b>0</b>	<b>1,374</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Brucelea Haven

Raw Food

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>1,374</b>	<b>0</b>	<b>1,374</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>1,374</b>	<b>0</b>	<b>1,374</b>	<b>0.00</b>



County of Bruce  
 Director of Brucelea Haven

Donations

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Adjustment for one time expense from donations for computer enhancement	-1,527	-1,527	0.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-1,527</b>	<b>-1,527</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Brucelea Haven

Donations

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-1,527</b>	<b>-1,527</b>	<b>0</b>	<b>0.00</b>



# Gateway Haven Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Administration Operating	0	0	0	0
Program and Support	0	0	0	0
Dietary	0	0	0	0
Nursing	0	0	0	0
Other Accomodation	0	0	0	0
Raw Food	0	0	0	0
Donations	0	0	0	0
Gateway Haven	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0	0	0	0	0	0
Program and Support	0	0	0	0	0	0
Dietary	0	0	0	0	0	0
Nursing	0	0	0	0	0	0
Other Accomodation	0	0	0	0	0	0
Raw Food	0	0	0	0	0	0
Donations	0	0	0	0	0	0
Gateway Haven	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0	0	0	0	0	0
Program and Support	0	0	0	0	0	0
Dietary	0	0	0	0	0	0
Nursing	0	0	0	0	0	0
Other Accomodation	0	0	0	0	0	0
Raw Food	0	0	0	0	0	0
Donations	0	0	0	0	0	0
Gateway Haven	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	0	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	7,488,162	11,000,903	-3,512,741
Above 5%	Capital	0	0	0
	Total	7,488,162	11,000,903	-3,512,741

Budget Increase (Percentage)	Total	Salaries	Capital Exp	Net Reserves
Administration Operating	1.5%	-5.0%	0.0%	-100.0%
Program and Support	31.7%	13.7%	0.0%	0.0%
Dietary	5.3%	4.9%	0.0%	0.0%
Nursing	7.3%	5.2%	0.0%	0.0%
Other Accomodation	4.3%	5.5%	0.0%	0.0%
Raw Food	0.3%	0.0%	0.0%	0.0%
Donations	0.0%	0.0%	0.0%	-100.0%
Gateway Haven	23.8%	4.8%	0.0%	-100.0%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	4.9%	-1.4%	0.0%	0.0%	-4.8%	-0.2%
Program and Support	19.0%	12.6%	0.0%	0.0%	0.0%	0.2%
Dietary	0.0%	5.3%	0.0%	0.0%	0.0%	0.0%
Nursing	1.6%	5.7%	0.0%	0.0%	0.0%	0.0%
Other Accomodation	0.0%	4.1%	0.0%	0.0%	0.0%	0.3%
Raw Food	0.0%	0.3%	0.0%	0.0%	0.0%	0.0%
Donations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gateway Haven	-2.9%	17.7%	0.0%	0.0%	8.5%	0.5%

Budget Increase (Dollars)	2019	2020	Variance	%
Administration Operating	(4,998,067)	(4,923,990)	74,077	1.5%
Program and Support	435,819	574,123	138,304	31.7%
Dietary	848,312	893,268	44,956	5.3%
Nursing	4,961,236	5,324,604	363,368	7.3%
Other Accomodation	1,241,701	1,295,572	53,871	4.3%
Raw Food	348,210	349,164	954	0.3%
Donations	-	-	-	0.0%
Gateway Haven	2,837,211	3,512,741	675,530	23.8%

Salary and Benefits 8,110,826

Balance Check Salaries/Benefits department sheet to Salary summary.







County of Bruce  
 Director of Gateway Haven  
 Administration Operating

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Adjustment for one-time 2019 transfer from reserves for cultural assessment		-9,000	9,000	0.00
Adjustment for one-time 2019 expenses: \$27,000 DOC recruitment, \$9,000 cultural assessment, \$9,000 RAI consulting	-45,000		-45,000	0.00
Movement of RPN funding and Physio funding into this budget line as these are now per diems (net zero effect)		155,760	-155,760	0.00
Adjustment for realignment of CSO structure within the Health Services Departments	-55,731		-55,731	0.00
New annual contract with Sienna Living for Policy and Procedure manual updates	2,600		2,600	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-98,131</b>	<b>146,760</b>	<b>-244,891</b>	<b>0.00</b>

  

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>REVENUE</b>			0	0.00
Funding changes: decrease to the Case Mix Index (CMI) as of April 2020 offset in part by an increased per diem of \$1.77 per resident day		-8,602	8,602	0.00
Estimated changes to resident rent and cable revenues based on 2019 rates and occupancy		69,414	-69,414	0.00
			0	0.00
<b>EXPENSES</b>			0	0.00
Salaries and benefits based on cost of living and, grid movement.	26,442		26,442	0.00
Remove Registration costs for Mental Health, Lean and Loyalist. Shift focus to in house training.	-14,012		-14,012	0.00
<b>Contracts</b>			0	0.00
Increased costs for Pointclickcare, Staffstat, and Photocopier	926		926	0.00
Realignment of Costs from Materials	600		600	0.00
<b>Materials</b>			0	0.00
Realignment of Costs to Contracts	-600		-600	0.00
Reduced Cable usage	-388		-388	0.00
Increased Fees for AdvantAge Ontario membership	200		200	0.00
Equipment maintenance, Holiday Celebration and Volunteer Support expenses	5,500		5,500	0.00
Removal of CSO Expense Allocation	-1,467		-1,467	0.00
Loan payback for EIFS exterior cladding construction project (1 of 25 years)	15,969		15,969	0.00
Interdept support allocation	95,881		95,881	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>129,051</b>	<b>60,812</b>	<b>68,239</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Gateway Haven  
 Administration Operating

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Growth</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Management Fee Primacareliving	241,000		241,000	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>241,000</b>	<b>0</b>	<b>241,000</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Pointclickcare new Analytics and Skin/Wound modules set up and annual subscription (MOLTC compliance)	9,728		9,728	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>9,728</b>	<b>0</b>	<b>9,728</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>379,779</b>	<b>60,812</b>	<b>318,968</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>281,648</b>	<b>207,572</b>	<b>74,077</b>	<b>0.00</b>



County of Bruce  
 Director of Gateway Haven

Program and Support

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
MOHLTC change to physiotherapy funding to the PSS envelope; Net effect is zero on funding but movement between reporting envelopes; This is reduced here and added to the Admin Provincial Revenue		-82,800	82,800.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>-82,800</b>	<b>82,800</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>REVENUE</b>			0	0.00
			0	0.00
<b>EXPENSE</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining increase, grid movement and the need to backfill time off.	35,261		35,261	0.00
Annual summer student (2) costs (due to error in 2019 budget) salaries and benefits	18,809		18,809	0.00
Adjustment for BSO salaries and benefits to align to budget and collective agreement increases	-277		-277	0.00
Increased costs for dietician (2% increase) and physiotherapy (related to leap year)	911		911	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>54,704</b>	<b>0</b>	<b>54,704</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Gateway Haven

Program and Support

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
	0		0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Additional Therapy for Residents: Horticultural	800		800	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>800</b>	<b>0</b>	<b>800</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>55,504</b>	<b>0</b>	<b>55,504</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>55,504</b>	<b>-82,800</b>	<b>138,304</b>	<b>0.00</b>



County of Bruce  
 Director of Gateway Haven

Dietary

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>REVENUE</b>			0	0.00
			0	0.00
<b>EXPENSE</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining increase, grid movement and adjustments to the budget to reflect historical experience.	40,581		40,581	0.00
Less: \$675 one-time expense for Food Service Education for all dietary staff (occurs once every 5 years).	-675		-675	0.00
Increase in Travel Expense	50		50	0.00
\$5,000 for non-capital kitchen equipment	5,000		5,000	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>44,956</b>	<b>0</b>	<b>44,956</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Gateway Haven

Dietary

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>44,956</b>	<b>0</b>	<b>44,956</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>44,956</b>	<b>0</b>	<b>44,956</b>	<b>0.00</b>





**County of Bruce**  
**Director of Gateway Haven**

Nursing

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Ministry funding for RAI changed from a flat \$60,000 to a per diem of \$1.43 per resident day, resulting in an overall reduction in funding based on Gateway Haven 100 beds		-7,662	7,662	0.00
Ministry moved the RPN funding from a separate reporting line to the Nursing and Personal Care (CMI adjusted) envelope. This funding now shows in the Admin Provincial Subsidy (net zero impact)		-72,960	72,960	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>-80,622</b>	<b>80,622</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>REVENUES</b>			0	0.00
BSO and Physician on Call Revenue adjustments		1,108	-1,108	0.00
			0	0.00
<b>EXPENSES</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining 2% increase for UNIFOR, plus RPN increase of \$0.25/hour. This budget reflects the Nursing Requirement at full complement	271,384		271,384	0.00
Reducing BSO costs to align with funding (due to increases in payroll and funding remaining status quo)	-6,635		-6,635	0.00
Staff Training costs related to BSO Support Funding	456		456	0.00
Arjo equipment maintenance contract - 3% increase as well as moving the full expense from Other	6,117		6,117	0.00
Accommodation to Nursing	7,782		7,782	0.00
Incontinence Supplies Increase				
Increased replacement costs for slings for mechanical lifts (\$5,000) and reduced medication expenses (\$250)	4,750		4,750	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>283,854</b>	<b>1,108</b>	<b>282,746</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Gateway Haven

Nursing

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
2014 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2014 Changes	FTE Impact
			Increase/(Decrease)	Increase/(Decrease)
<b>Service Initiatives / Savings</b>			0	0.00
	0	0	0	0.00
<b>Total Service Initiatives / Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>283,854</b>	<b>1,108</b>	<b>282,746</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>283,854</b>	<b>-79,514</b>	<b>363,368</b>	<b>0.00</b>



County of Bruce  
 Director of Gateway Haven

Other Accomodation

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	
<b>REVENUES</b>			0	0.00
Additional laundry services for local OPP		3,600	-3,600	0.00
2% Increase in Rent for HCCS and Nursery School		789	-789	0.00
<b>EXPENSES</b>			0	0.00
Salaries and benefits based on cost of living for non-union and collective bargaining 2% increase for UNIFOR, grid movement and adjustments to the budget to reflect historical experience.	34,585		34,585	0.00
Annual summer student (1) costs (due to error in 2019 budget) salaries and benefits	10,401		10,401	0.00
Health & Safety Training registration for maintenance staff	1,000		1,000	0.00
<b>Contracts</b>				
Maintenance Equipment and Computer Contracts adjustments	-868		-868	0.00
<b>Materials</b>				
Non-capital equipment replacement for laundry, building maintenance	2,200		2,200	0.00
Reduction in laundry supplies/chemicals	-1,000		-1,000	0.00
Telephone increase	324			
Insurance increase estimate 5%	1,576		1,576	0.00
Increase in paramedic services laundry interdept revenue (\$300 = 40% GWH)	-120		-120	0.00
<b>Facilities</b>				
Utilities based on projections from usage in the first 3 quarters of 2019, plus 2% and includes an additional carbon tax estimate of \$10,510	-1,593		-1,593	0.00
Facility Maintenance Contracts Increases (based on actuals or 3% assumptions)	8,604			
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>55,110</b>	<b>4,389</b>	<b>50,721</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

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 Director of Gateway Haven

Other Accomodation

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Cost to Support the Implementation of On Call Process, including phone purchases and ongoing costs	3,150		3,150	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>3,150</b>	<b>0</b>	<b>3,150</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>58,260</b>	<b>4,389</b>	<b>53,871</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>58,260</b>	<b>4,389</b>	<b>53,871</b>	<b>0.00</b>



County of Bruce  
 Director of Gateway Haven

Raw Food

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
No additional funding for raw food specifically in the ministry allocations for 2020; this increase in expense reflects the leap year for one additional day (366); offsetting revenue is in the Admin Provincial Revenue	954		954	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>954</b>	<b>0</b>	<b>954</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Gateway Haven

Raw Food

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>954</b>	<b>0</b>	<b>954</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>954</b>	<b>0</b>	<b>954</b>	<b>0.00</b>



County of Bruce  
 Director of Gateway Haven

Donations

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
Adjustment for one time expense from donations for computer enhancement	-1,527	-1,527	0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-1,527</b>	<b>-1,527</b>	<b>0</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Gateway Haven

Donations

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-1,527</b>	<b>-1,527</b>	<b>0</b>	<b>0.00</b>



# Museum Program Budgeting Dashboard

<b>Budget Year</b>	2020
<b>Budget Version</b>	Adopted

### Balancing Checks

Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Administration Operating	0	0	0	0
Exhibits	0	0	0	0
Ongoing Services	0	0	0	0
Special Projects	0	0	0	0
Community Wing	0	0	0	0
Museum	0	0	0	0

### Analysis Sheet balanced to Notes by Program

	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0	0	0	0	0	0
Exhibits	0	0	0	0	0	0
Ongoing Services	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Community Wing	0	0	0	0	0	0
Museum	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

### FTE balanced to Notes by Program

	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0	0	0	0	0	0
Exhibits	0	0	0	0	0	0
Ongoing Services	0	0	0	0	0	0
Special Projects	0	0	0	0	0	0
Community Wing	0	0	0	0	0	0
Museum	0	0	0	0	0	0

### Annual Reserves Budget

Transfers to Reserves	22,500	Transfers to Reserves	0
Transfers from Reserves	0	Transfers from Reserves	0

### Reserve Sheet Balanced

### Budget Targets (Percentage)

Less than 3%
3%-5%
Above 5%

### Capital vs Operating Split

	Revenues	Expenditures	Net
Operating	415,458	2,398,772	-1,983,314
Capital	0	0	0
Total	415,458	2,398,772	-1,983,314

### Budget Increase (Percentage)

	Total	Salaries
Administration Operating	5.0%	4.3%
Exhibits	332.6%	0.0%
Ongoing Services	-4.3%	0.0%
Special Projects	0.0%	0.0%
Community Wing	0.0%	0.0%
Museum	6.4%	4.3%

### Budget Increase by Pressure Category (Percentage)

	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Administration Operating	0.5%	4.5%	0.0%	0.0%	0.0%	0.0%
Exhibits	0.0%	332.6%	0.0%	0.0%	0.0%	0.0%
Ongoing Services	0.0%	-4.3%	0.0%	0.0%	0.0%	0.0%
Special Projects	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Community Wing	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Museum	0.5%	5.9%	0.0%	0.0%	0.0%	0.0%

### Budget Increase (Dollars)

	2019	2020	Variance	%
Administration Operating	1,925,996	2,021,477	95,481	5.0%
Exhibits	8,182	35,398	27,216	332.6%
Ongoing Services	(70,502)	(73,561)	(3,059)	-4.3%
Special Projects	-	-	-	0.0%
Community Wing	-	-	-	0.0%
Museum	1,863,676	1,983,314	119,638	6.4%

Salary and Benefits

1,618,113

Balanced Departmental to Salary Summary

County of Bruce  
Director of Museum

Museum Department Sheet Summary

	2018	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Administration Operating	2,013,415	2,171,796	-16,100	71,698	0	0	0	0	2,227,394	55,598
Exhibits	45,314	40,670	0	16,228	0	0	0	0	56,898	16,228
Ongoing Services	155,630	74,666	0	2,314	0	0	0	0	76,980	2,314
Special Projects	21,147	5,000	0	0	0	0	0	0	5,000	0
Community Wing	0	75,900	0	0	0	0	-43,400	0	32,500	-43,400
<b>Gross Expenditure</b>	<b>2,235,506</b>	<b>2,368,032</b>	<b>-16,100</b>	<b>90,240</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>2,398,772</b>	<b>30,740</b>
	0	0	0	0	0	0	0	0	0	0
Revenue	508,310	504,356	-25,500	-19,998	0	0	-43,400	0	415,458	-88,898
<b>Net Requirement</b>	<b>1,727,196</b>	<b>1,863,676</b>	<b>9,400</b>	<b>110,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,983,314</b>	<b>119,638</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	1,436,881	1,551,277	0	66,836	0	0	0	0	1,618,113	66,836
Staff Related Costs	8,984	20,320	0	-2,266	0	0	0	0	18,054	-2,266
Contract Services	57,586	59,117	0	8,503	0	0	0	0	67,620	8,503
Material	231,582	286,922	0	-844	0	0	-39,550	0	246,528	-40,394
Trfr/Grants/Fin Charges (Tiered Respor	229	0	0	0	0	0	0	0	0	0
Trfr to Reserves	91,500	42,450	-16,100	0	0	0	-3,850	0	22,500	-19,950
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	3,201	4,240	0	500	0	0	0	0	4,740	500
Facility Costs	214,680	205,785	0	-2,147	0	0	0	0	203,638	-2,147
Other Internal Costs	190,863	197,921	0	19,658	0	0	0	0	217,579	19,658
<b>Gross Expenditures</b>	<b>2,235,506</b>	<b>2,368,032</b>	<b>-16,100</b>	<b>90,240</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>2,398,772</b>	<b>30,740</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>2,235,506</b>	<b>2,368,032</b>	<b>-16,100</b>	<b>90,240</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>2,398,772</b>	<b>30,740</b>
<b>Percent of Net Expenditure Budget</b>			<b>-0.7%</b>	<b>3.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.8%</b>	<b>0.0%</b>	<b>1.3%</b>	
<b>Revenues By Type</b>										
Federal	47,835	46,489	0	-18,902	0	0	0	0	27,587	-18,902
Provincial	71,830	71,830	0	0	0	0	0	0	71,830	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	10,949	8,469	-5,000	-3,469	0	0	0	0	0	-8,469
Fees and Services	134,766	225,717	0	999	0	0	-49,400	0	177,316	-48,401
Donations	139,787	75,201	-2,500	74	0	0	6,000	0	78,775	3,574
Fines	0	0	0	0	0	0	0	0	0	0
Other	103,144	76,650	-18,000	1,300	0	0	0	0	59,950	-16,700
<b>Total Revenue</b>	<b>508,310</b>	<b>504,356</b>	<b>-25,500</b>	<b>-19,998</b>	<b>0</b>	<b>0</b>	<b>-43,400</b>	<b>0</b>	<b>415,458</b>	<b>-88,898</b>
<b>Net Requirement</b>	<b>1,727,196</b>	<b>1,863,676</b>	<b>9,400</b>	<b>110,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,983,314</b>	<b>119,638</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.5%</b>	<b>5.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>6.4%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	17.78	0.23	0.00	0.00	0.00	0.00	0.00	18.01	0.23
<b>Percent of Prior Year FTE's</b>			<b>1.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.3%</b>	

County of Bruce  
Director of Museum

Administration Operating

	2018	2018 Baseline		2019 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Administration Operating	2,013,415	2,171,796	-16,100	71,698	0	0	0	0	2,227,394	55,598
<b>Gross Expenditure</b>	<b>2,013,415</b>	<b>2,171,796</b>	<b>-16,100</b>	<b>71,698</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,227,394</b>	<b>55,598</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	218,174	245,800	-25,500	-14,383	0	0	0	0	205,917	-39,883
<b>Net Requirement</b>	<b>1,795,241</b>	<b>1,925,996</b>	<b>9,400</b>	<b>86,081</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,021,477</b>	<b>95,481</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	1,434,246	1,551,277	0	66,836	0	0	0	0	1,618,113	66,836
Staff Related Costs	8,984	20,320	0	-2,266	0	0	0	0	18,054	-2,266
Contract Services	19,216	28,197	0	-9,147	0	0	0	0	19,050	-9,147
Material	128,497	147,956	0	-1,736	0	0	0	0	146,220	-1,736
Trfr/Grants/Fin Charges (Tiered Respon	229	0	0	0	0	0	0	0	0	0
Trfr to Reserves	13,500	16,100	-16,100	0	0	0	0	0	0	-16,100
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	3,201	4,240	0	500	0	0	0	0	4,740	500
Facility Costs	214,680	205,785	0	-2,147	0	0	0	0	203,638	-2,147
Other Internal Costs	190,863	197,921	0	19,658	0	0	0	0	217,579	19,658
<b>Gross Expenditures</b>	<b>2,013,415</b>	<b>2,171,796</b>	<b>-16,100</b>	<b>71,698</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,227,394</b>	<b>55,598</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>2,013,415</b>	<b>2,171,796</b>	<b>-16,100</b>	<b>71,698</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,227,394</b>	<b>55,598</b>
<b>Percent of Net Expenditure Budget</b>			<b>-0.7%</b>	<b>3.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.6%</b>	
<b>Revenues By Type</b>										
Federal	25,226	41,970	0	-14,383	0	0	0	0	27,587	-14,383
Provincial	71,830	71,830	0	0	0	0	0	0	71,830	0
Municipal	0	0							0	0
Own Funds	10,949	5,000	-5,000	0	0	0	0	0	0	-5,000
Fees and Services	76,200	88,000	0	0	0	0	0	0	88,000	0
Donations	19,652	20,000	-2,500	0	0	0	0	0	17,500	-2,500
Fines	0	0							0	0
Other	14,317	19,000	-18,000	0	0	0	0	0	1,000	-18,000
<b>Total Revenue</b>	<b>218,174</b>	<b>245,800</b>	<b>-25,500</b>	<b>-14,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>205,917</b>	<b>-39,883</b>
<b>Net Requirement</b>	<b>1,795,241</b>	<b>1,925,996</b>	<b>9,400</b>	<b>86,081</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,021,477</b>	<b>95,481</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.5%</b>	<b>4.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>5.0%</b>	
<b>Full Time Equivalents (FTE's)</b>	0.00	17.78	0.23	0.00	0.00	0.00	0.00	0.00	18.01	0.23
<b>Percent of Prior Year FTE's</b>			<b>1.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.3%</b>	

County of Bruce  
 Director of Museum

Administration Operating

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Expenses</b>			0	0.00
Trfr to Reserves (Lease Income less property tax 254 High Street)	-16,100			
<b>Revenues</b>			0	0.00
Own Funds (Transfer from reserves-tax stabilization Endowment Fund 2019)		-5,000		
Donations (Bruce Power Enviromental fund \$5K previous years)		-2,500	2,500	0.00
Other (Lease income 254 High Street)		-18,000		
			0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-16,100</b>	<b>-25,500</b>	<b>9,400</b>	<b>0.23</b>

  

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>Expenses</b>			0	0.00
Salaries, Wages & Benefits (2% COLA, 2 day accrual, addition week summer students)	66,836		66,836	0.00
Staff Related Costs (travel, training, h&s, uniforms)	-2,266		-2,266	0.00
Contract Services (\$5K professional services now in interfund, consultant services)	-9,147		-9,147	0.00
Material (outreach, meetings, printing, telephone, etc.)	-1,736		-1,736	0.00
Fleet Costs (fuel)	500		500	0.00
Facility Costs (decrease \$16,391 utilities, increase \$6810 maintenance building & grounds, decrease \$880 maintenance fire & security)	-2,147		-2,147	0.00
Other Internal Costs (Interdept. Program Support)	19,658			
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
Federal (Student grant \$5,387, MAP Museum Assistance Program \$8996 Marketing)		-14,383		
			0	0.00
<b>Total Maintain Services</b>	<b>71,698</b>	<b>-14,383</b>	<b>86,081</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Museum

Administration Operating

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
			0	0.00
			0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
<b>Expenses</b>				
			0	0.00
			0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>71,698</b>	<b>-14,383</b>	<b>86,081</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>55,598</b>	<b>-39,883</b>	<b>95,481</b>	<b>0.23</b>



County of Bruce  
Director of Museum

Exhibits

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>Expenses</b>			0	0.00
Contract Services (decrease \$2850 development, increase \$19153 US rental)	16,303		16,303	0.00
Material (materials, repairs, supplies)	-75		-75	0.00
<b>Revenues</b>			0	0.00
Federal (MAP funding transporation temp exhibition)		-4,519	4,519	0.00
Own Funds (Marine Gallery renos completed in 2019)		-3,469		
Donations (sponsorship)		-1,500		
Other (rental income)		-1,500	1,500	0.00
			0	0.00
<b>Total Maintain Services</b>	<b>16,228</b>	<b>-10,988</b>	<b>27,216</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Museum

Exhibits

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
			0	0.00
			0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
			0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>16,228</b>	<b>-10,988</b>	<b>27,216</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>16,228</b>	<b>-10,988</b>	<b>27,216</b>	<b>0.00</b>



County of Bruce  
 Director of Museum

Ongoing Services

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>Expenses</b>			0	0.00
Contract Services (Archives PastPerfect Online software increase of records)	1,347		1,347	0.00
Material (supplies - archives, programming, gift shop, facility rental)	967			
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
Fees and Services (programming admissions, user fees)		999	-999	0.00
Donations (sponsorship/admissions)		1,574	-1,574	0.00
Other (facility, rental income, bar, gift shop)		2,800	-2,800	0.00
			0	0.00
<b>Total Maintain Services</b>	<b>2,314</b>	<b>5,373</b>	<b>-3,059</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Museum  
 Ongoing Services

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
			0	0.00
			0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
			0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>2,314</b>	<b>5,373</b>	<b>-3,059</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>2,314</b>	<b>5,373</b>	<b>-3,059</b>	<b>0.00</b>





County of Bruce  
 Director of Museum

Special Projects

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Museum

Special Projects

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
			0	0.00
			0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
			0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Museum

Community Wing

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Expenses</b>			0.00	0.00
			0.00	0.00
			0.00	0.00
<b>Revenues</b>			0.00	0.00
			0.00	0.00
			0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Revenues</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Museum

Community Wing

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
<b>Expenses</b>			0	0.00
			0	0.00
			0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
<b>Expenses</b>			0	0.00
Material (Trivia nights dec \$3000, Speaker event dec \$36,550)	-39,550		-39,550	0.00
Trfr to Reserves (Trivia nights & Speaker event)	-3,850		-3,850	0.00
			0	0.00
<b>Revenues</b>			0	0.00
Fees and Services (Speaker event)		-49,400	49,400	0.00
Donations (sponsorship for Speaker event)		6,000	-6,000	0.00
			0	0.00
			0	0.00
<b>Total Council Priorities</b>	<b>-43,400</b>	<b>-43,400</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
			0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>-43,400</b>	<b>-43,400</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-43,400</b>	<b>-43,400</b>	<b>0</b>	<b>0.00</b>



# Library

## Program Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Library Administration	0	0	0	0
Ongoing Ventures	0	0	0	0
Library Special Projects	0	0	0	0
Library	0	0	0	0

Analysis Sheet balanced to Notes by Program							Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives	
Library Administration	0	0	0	0	0	0	
Ongoing Ventures	0	0	0	0	0	0	
Library Special Projects	0	0	0	0	0	0	
Library	0	0	0	0	0	0	

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Library Administration	0	0	0	0	0	0
Ongoing Ventures	0	0	0	0	0	0
Library Special Projects	0	0	0	0	0	0
Library	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	41,000	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	266,587	3,863,441	-3,596,854
Above 5%	Capital	0	0	0
	Total	266,587	3,863,441	-3,596,854

Budget Increase (Percentage)	Total	Salaries
Library Administration	3.3%	2.4%
Ongoing Ventures	0.0%	0.0%
Library Special Projects	0.0%	0.0%
Library	3.3%	2.4%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Library Administration	0.0%	3.3%	0.0%	0.0%	0.0%	0.0%
Ongoing Ventures	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Library Special Projects	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Library	0.0%	3.3%	0.0%	0.0%	0.0%	0.0%

Budget Increase (Dollars)	2019	2020	Variance	%
Library Administration	3,478,491	3,594,754	116,263	3.3%
Ongoing Ventures	-	-	-	0.0%
Library Special Projects	2,100	2,100	-	0.0%
Library	3,480,591	3,596,854	116,263	3.3%

Salaries and Benefits 2,676,098







County of Bruce  
 Director of Library Services  
 Library Administration

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
			0.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Maintain Services</b>			0	0.00
<b>EXPENDITURE NOTES</b>				
Salary & Wages: 2.54% increase due to employees moving up the grid, etc.	54,677		54,677	0.00
Overtime	-365		-365	0.00
Employment Benefits: Additional staff qualifying for OMERS	14,389		14,389	0.00
Non Mandatory Benefits: Decrease due to switch over to Manulife Life as provider	-6,169		-6,169	0.00
Workers Compensation: WSIB rate increase	360		360	0.00
Decrease in vehicle fuel cost based on 2019 YTD numbers	-578		-578	0.00
Memberships: FOPL, ARUPLO, OLA, BIAs, etc.	-1,000		-1,000	0.00
Postage fluctuations due to Interlibrary Loan changes & shipping fees for library collections	-8,560		-8,560	0.00
Decrease in phone based on 2019 YTD	-1,000		-1,000	0.00
Increase in internet costs after connectivity upgrades in 2018	11,000		11,000	0.00
Decrease in computer supplies	-1,300		-1,300	0.00
Training -Loyalist is complete. One supervisor for iLean training & MH First Aid training.	-5,000		-5,000	0.00
Convention cost increase based on 2019 YTD expense	3,000		3,000	0.00
Health & Safety - \$1,000 - JHSC training costs / 2,000 Telephone Call in Service	1,500		1,500	0.00
Increase Office Service contracts	1,000		1,000	0.00
2% Increase from previous year as per lease agreements	6,788		6,788	0.00
Increase in interdepartmental facilities rental fee	16,383		16,383	0.00
Increase to interdepartment program support fee. Bulk is IT related due to security licensing and subscriptions	31,520		31,520	0.00
Increase to fees for public viewing of films	350		350	0.00
<b>REVENUE NOTES</b>				
Removal of Miscellaneous Revenue		-200	200	0.00
Replacement Membership Cards: Based on 2018 and 2019 trends		-268	268	0.00
Exam Proctoring: Based on 2019 and 2019 trends		400	-400	0.00
Printing Charges: Printing and internet charges were inadvertently charged to wrong accounts in 2018. This number reflects accurate trends.		2,000	-2,000	0.00
Internet Charges have been discontinued 2019 as per Library Board		-5,000	5,000	0.00
A/V Charges Equipment: Based on 2018 and 2019 trends		200	-200	0.00
Decrease in Transfer from Reserves		3,600	-3,600	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>116,995</b>	<b>732</b>	<b>116,263</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
		0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>116,995</b>	<b>732</b>	<b>116,263</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>116,995</b>	<b>732</b>	<b>116,263</b>	<b>0.00</b>



County of Bruce  
 Director of Library Services

Ongoing Ventures

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Reduction in money pulled from donation reserves	-10,544		-10,544.00	0.00
Decrease in the donation reserve expenditures		-10,544	10,544.00	0.00
			0.00	0.00
	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-10,544</b>	<b>-10,544</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Decrease in donation revenue		-4,000	4,000	0.00
Decrease in donation spending	-4,000		-4,000	0.00
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>-4,000</b>	<b>-4,000</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Library Services

Ongoing Ventures

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>-4,000</b>	<b>-4,000</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-14,544</b>	<b>-14,544</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Library Services

Library Special Projects

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0.00	0.00
			0.00	0.00
	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Funding for literacy project (\$1,000)		-2,000	2,000	0.00
\$1,000 for literacy project supplies	-2,000		-2,000	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>-2,000</b>	<b>-2,000</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Library Services

Library Special Projects

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
Funding from reserves for Bookmobile Fundraising Consultant		-12,000	12,000	0.00
Spending on Fundraising Consultant	-12,000		-12,000	0.00
<b>Total Service Initiatives/Savings</b>	<b>12,000</b>	<b>12,000</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.00</b>





# Planning and Development

## Program Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Land Use Planning	0	0	0	0
Economic Development	0	0	0	0
Emergency 911	0	0	0	0
Planning and Development	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Land Use Planning	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Emergency 911	0	0	0	0	0	0
Planning and Development	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Land Use Planning	0	0	0	0	0	0
Economic Development	0	0	0	0	0	0
Emergency 911	0	0	0	0	0	0
Planning and Development	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	0	Transfers to Reserves	0
Transfers from Reserves	15,000	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split			
Less than 3%		Revenues	Expenditures	Net
3%-5%	Operating	474,973	4,321,362	-3,846,389
Above 5%	Capital	0	0	0
	Capital	474,973	4,321,362	-3,846,389

Budget Increase (Percentage)	Total	Salaries
Land Use Planning	10.3%	5.5%
Economic Development	5.5%	14.1%
Emergency 911	0.0%	0.0%
Planning and Development	7.5%	9.3%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Land Use Planning	0.5%	3.9%	1.3%	3.5%	0.0%	1.1%
Economic Development	0.0%	-0.2%	5.7%	0.0%	-0.3%	0.3%
Emergency 911	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Planning and Development	0.2%	1.6%	3.8%	1.5%	-0.2%	0.6%

Budget Increase (Dollars)	2019	2020	Variance	%
Land Use Planning	1,514,872	1,671,304	156,432	10.3%
Economic Development	2,023,347	2,134,068	110,721	5.5%
Emergency 911	41,017	41,017	-	0.0%
Planning and Development	3,579,236	3,846,389	267,153	7.5%

Salary and Benefits 2,538,829

Balanced Departmental to Salary Summary

County of Bruce  
 Director of Planning & Development  
 Planning & Development Department  
 Sheet Summary

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Land Use Planning	1,653,913	1,984,075	-222,069	59,414	20,000	70,883	0	16,500	1,928,804	-55,271
Economic Development	2,817,857	2,553,358	-229,412	-3,903	83,282	15,000	-73,284	6,500	2,351,541	-201,817
Emergency 911	38,162	41,017	0	0	0	0	0	0	41,017	0
<b>Gross Expenditure</b>	<b>4,509,932</b>	<b>4,578,450</b>	<b>-451,481</b>	<b>55,511</b>	<b>103,282</b>	<b>85,883</b>	<b>-73,284</b>	<b>23,000</b>	<b>4,321,362</b>	<b>-257,088</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	1,079,769	999,214	-458,048	0	-31,217	32,500	-67,476	0	474,973	-524,241
<b>Net Requirement</b>	<b>3,430,163</b>	<b>3,579,236</b>	<b>6,567</b>	<b>55,511</b>	<b>134,499</b>	<b>53,383</b>	<b>-5,808</b>	<b>23,000</b>	<b>3,846,389</b>	<b>267,153</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	2,495,248	2,322,773	105,270	54,403	35,499	20,883	0	0	2,538,829	216,056
Staff Related Costs	82,575	83,271	-6,150	-250	-3,811	0	0	0	73,060	-10,211
Contract Services	857,666	784,760	-376,893	-11,800	-2,160	15,000	-77,284	23,000	354,623	-430,137
Material	349,419	615,653	-34,333	6,650	73,754	50,000	4,000	0	715,724	100,071
Trfr/Grants/Fin Charges (Tiered Resp	296,000	230,150	0	0	0	0	0	0	230,150	0
Trfr to Reserves	43,229	134,000	-134,000	0	0	0	0	0	0	-134,000
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Facility Costs	111,724	123,637	-5,375	1,180	0	0	0	0	119,442	-4,195
Other Internal Costs	274,071	284,206	0	5,328	0	0	0	0	289,534	5,328
<b>Gross Expenditures</b>	<b>4,509,932</b>	<b>4,578,450</b>	<b>-451,481</b>	<b>55,511</b>	<b>103,282</b>	<b>85,883</b>	<b>-73,284</b>	<b>23,000</b>	<b>4,321,362</b>	<b>-257,088</b>
	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>4,509,932</b>	<b>4,578,450</b>	<b>-451,481</b>	<b>55,511</b>	<b>103,282</b>	<b>85,883</b>	<b>-73,284</b>	<b>23,000</b>	<b>4,321,362</b>	<b>-257,088</b>
<b>Percent of Net Expenditure Budget</b>			<b>-9.9%</b>	<b>1.2%</b>	<b>2.3%</b>	<b>1.9%</b>	<b>-1.6%</b>	<b>0.5%</b>		<b>-5.6%</b>
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	484,146	444,920	-217,755	0	-25,292	0	0	0	201,873	-243,047
Municipal	45,973	0	0	0	0	0	0	0	0	0
Own Funds	171,725	238,393	-238,393	0	0	15,000	0	0	15,000	-223,393
Fees and Services	296,892	248,425	-1,900	0	-5,925	17,500	0	0	258,100	9,675
Donations	6,000	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	75,032	67,476	0	0	0	0	-67,476	0	0	-67,476
<b>Total Revenue</b>	<b>1,079,769</b>	<b>999,214</b>	<b>-458,048</b>	<b>0</b>	<b>-31,217</b>	<b>32,500</b>	<b>-67,476</b>	<b>0</b>	<b>474,973</b>	<b>-524,241</b>
<b>Net Requirement</b>	<b>3,430,163</b>	<b>3,579,236</b>	<b>6,567</b>	<b>55,511</b>	<b>134,499</b>	<b>53,383</b>	<b>-5,808</b>	<b>23,000</b>	<b>3,846,389</b>	<b>267,153</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.2%</b>	<b>1.6%</b>	<b>3.8%</b>	<b>1.5%</b>	<b>-0.2%</b>	<b>0.6%</b>		<b>7.5%</b>
<b>Full Time Equivalents (FTE's)</b>	0.00	23.66	0.00	0.00	0.00	0.62	0.00	0.00	24.28	0.62
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.6%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>2.6%</b>

County of Bruce  
 Director of Planning & Development

Land Use Planning

	2018	2019 Baseline		2020 Adjustments Pressure Category					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Program</b>										
Land Use Planning	1,653,913	1,984,075	-222,069	59,414	20,000	70,883	0	16,500	1,928,804	-55,271
<b>Gross Expenditure</b>	<b>1,653,913</b>	<b>1,984,075</b>	<b>-222,069</b>	<b>59,414</b>	<b>20,000</b>	<b>70,883</b>	<b>0</b>	<b>16,500</b>	<b>1,928,804</b>	<b>-55,271</b>
Revenue	0	0	0	0	0	0	0	0	0	0
Revenue	386,495	469,203	-229,203	0	0	17,500	0	0	257,500	-211,703
<b>Net Requirement</b>	<b>1,267,418</b>	<b>1,514,872</b>	<b>7,134</b>	<b>59,414</b>	<b>20,000</b>	<b>53,383</b>	<b>0</b>	<b>16,500</b>	<b>1,671,304</b>	<b>156,432</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	1,194,169	1,302,827	0	51,096	0	20,883	0	0	1,374,807	71,980
Staff Related Costs	23,806	35,660	0	-250	0	0	0	0	35,410	-250
Contract Services	215,525	317,609	-189,203	-2,800	0	0	0	23,000	148,606	-169,003
Material	-4,914	136,679	-32,866	350	20,000	50,000	0	-6,500	167,663	30,984
Trfr/Grants/Fin Charges (Tiered Resp	0	0							0	0
Trfr to Reserves	43,229	0	0	0	0	0	0	0	0	0
Capital	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0							0	0
Facility Costs	50,543	54,881	0	590	0	0	0	0	55,471	590
Other Internal Costs	131,554	136,419	0	10,428	0	0	0	0	146,847	10,428
<b>Gross Expenditures</b>	<b>1,653,913</b>	<b>1,984,075</b>	<b>-222,069</b>	<b>59,414</b>	<b>20,000</b>	<b>70,883</b>	<b>0</b>	<b>16,500</b>	<b>1,928,804</b>	<b>-55,271</b>
	0	0							0	0
<b>Net Expenditure</b>	<b>1,653,913</b>	<b>1,984,075</b>	<b>-222,069</b>	<b>59,414</b>	<b>20,000</b>	<b>70,883</b>	<b>0</b>	<b>16,500</b>	<b>1,928,804</b>	<b>-55,271</b>
<b>Percent of Net Expenditure Budget</b>			<b>-11.2%</b>	<b>3.0%</b>	<b>1.0%</b>	<b>3.6%</b>	<b>0.0%</b>	<b>0.8%</b>		<b>-2.8%</b>
<b>Revenues By Type</b>										
Federal	0	0							0	0
Provincial	0	0							0	0
Municipal	9,358	0	0	0	0	0	0	0	0	0
Own Funds	84,026	229,203	-229,203	0	0	0	0	0	0	-229,203
Fees and Services	293,110	240,000	0	0	0	17,500	0	0	257,500	17,500
Donations	0	0							0	0
Fines	0	0							0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>386,495</b>	<b>469,203</b>	<b>-229,203</b>	<b>0</b>	<b>0</b>	<b>17,500</b>	<b>0</b>	<b>0</b>	<b>257,500</b>	<b>-211,703</b>
<b>Net Requirement</b>	<b>1,267,418</b>	<b>1,514,872</b>	<b>7,134</b>	<b>59,414</b>	<b>20,000</b>	<b>53,383</b>	<b>0</b>	<b>16,500</b>	<b>1,671,304</b>	<b>156,432</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.5%</b>	<b>3.9%</b>	<b>1.3%</b>	<b>3.5%</b>	<b>0.0%</b>	<b>1.1%</b>		<b>10.3%</b>
<b>Full Time Equivalents (FTE's)</b>	0.00	12.00	0.00	0.00	0.00	0.62	0.00	0.00	12.62	0.62
<b>Percent of Prior Year FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>5.2%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>5.2%</b>

County of Bruce  
 Director of Planning & Development

Land Use Planning

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Completion 2019 Project (Bruce GPS / Communications / Cityworks / NHS / LEAR)	-229,203			
Remove 2019 Reserve Funding		-229,203	229,203	0.00
Removal of Trails/Forestry from Dept Admin	7,134		7,134	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-222,069</b>	<b>-229,203</b>	<b>7,134</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Planning Division Salary Increase	51,096		51,096	0.00
2019 CityWorks Project Completion	0		0	0.00
Removal of Trails/Forestry from Dept Admin	-2,700		-2,700	0.00
Change in Interdept Facilities Allocation	590			
Change in Interdept Program Support Allocation	10,428		10,428	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>59,414</b>	<b>0</b>	<b>59,414</b>	<b>0.00</b>
<b>Provincial Legislated</b>				
New County Official Plan Major Initiative (\$130,000)	20,000		20,000	0.00
			0	
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
Increase Planning Application Revenues		17,500	-17,500	0.00
Planning Coop Students (0.62 FTE)	20,883		20,883	0.62
Growth Management Strategy Major Initiative (\$50,000)	50,000			
Other	0	0	0	0.00
<b>Total Growth</b>	<b>70,883</b>	<b>17,500</b>	<b>53,383</b>	<b>0.62</b>
<b>Council Priorities</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>				
Bang the Table Communication Tool	10,000		10,000	0.00
Public Assess Portal for Planning Cityworks PLL Database	6,500		6,500	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>16,500</b>	<b>0</b>	<b>16,500</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>166,798</b>	<b>17,500</b>	<b>149,298</b>	<b>0.62</b>
<b>Total Budget Changes</b>	<b>-55,271</b>	<b>-211,703</b>	<b>156,432</b>	<b>0.62</b>



**County of Bruce**  
**Director of Planning & Development**

Economic Development

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
Completion of Bruce Brand	-9,190	-9,190	0.00	0.00
Transfer to Reserve	-134,000		-134,000.00	0.00
Salary and Benefit Offset to Reserve	134,000			
Completion of OLMP Grant	-217,755	-217,755	0.00	0.00
Reallocation of Adventure Passport Funds	0		0.00	0.00
Reallocation of Project Funds for 2020 Brochure Development	0		0.00	0.00
Removal of Trails/Forestry from Dept Admin	7,133			
Reduction in Cost as Nuclear program moved to CAO budgets	-9,600		-9,600.00	0.00
Back out Misc User Fee Revenue (Map Books)		-1,900	1,900.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>-229,412</b>	<b>-228,845</b>	<b>-567.00</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Ec Dev Division Salary Increase	3,307		3,307	0.00
Removal of Trails/Forestry from Dept Admin	-2,700		-2,700	0.00
Townfolio Data License and Jobs in Bruce (Reallocation \$15,000)	0		0	0.00
Change in Interdept Facilities Allocation	590		590	0.00
Change in Interdept Program Support Allocation	-5,100		-5,100	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>-3,903</b>	<b>0</b>	<b>-3,903</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
Reduction in Provincial Funding for Business Supports	83,282	-31,217	114,499	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>83,282</b>	<b>-31,217</b>	<b>114,499</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>				
Workforce Attraction Major Initiative (Reallocation \$70,000)	0		0	0.00
SWOOP 2020 (\$15,000)	15,000	15,000	0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>				
Ec Dev Partnership with BP / OCNI (\$55,000)	-77,284	-67,476	-9,808	0.00
CNA membership (\$4000)	4,000		4,000	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>-73,284</b>	<b>-67,476</b>	<b>-5,808</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Service Initiatives/Savings</b>				
Public Assess Portal for Planning Cityworks PLL Database	6,500		6,500	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>27,595</b>	<b>-83,693</b>	<b>111,288</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-201,817</b>	<b>-312,538</b>	<b>110,721</b>	<b>0.00</b>





County of Bruce  
 Director of Planning & Development

Emergency 911

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
			0.00	0.00
			0.00	0.00
			0.00	0.00
Other	0	0	0.00	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Maintain Services</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>				
			0	0.00
	0	0	0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Growth</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



# Non Departmental Program Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

Balancing Checks				
Programs Mapped	Input	Notes - Total	Analysis	Notes - Explanations
Non Departmental General	0	0	0	0
Outside Organizations	0	0	0	0
Facilities	0	0	0	0
Health Services	0	0	0	0
Non Departmental	0	0	0	0

Analysis Sheet balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Non Departmental General	0	0	0	0	0	0
Outside Organizations	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Health Services	0	0	0	0	0	0
Non Departmental	0	0	0	0	0	0

Green cells suggest that all budget adjustments have been mapped and explained. Red cell suggest an issue with the related page.

FTE balanced to Notes by Program						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Non Departmental General	0	0	0	0	0	0
Outside Organizations	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Health Services	0	0	0	0	0	0
Non Departmental	0	0	0	0	0	0

Annual Reserves Budget		Reserve Sheet Balanced	
Transfers to Reserves	245,000	Transfers to Reserves	0
Transfers from Reserves	425,000	Transfers from Reserves	0

Budget Targets (Percentage)	Capital vs Operating Split		
Less than 3%		Revenues	Expenditures
3%-5%	Operating	4,536,877	7,323,843
Above 5%	Capital	0	0
			Net
			-2,786,966
			0

Budget Increase (Percentage)	Total	Salaries	Prior to Facility Alloc
Non Departmental General	5.8%	0.0%	5.8%
Outside Organizations	0.0%	0.0%	0.0%
Facilities	-13.5%	4.0%	25.6%
Health Services	1.8%	0.0%	1.8%
Non Departmental	6.8%	4.0%	5.7%

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Non Departmental General	0.0%	0.3%	0.0%	0.0%	5.5%	0.0%
Outside Organizations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Facilities	0.0%	-13.5%	0.0%	0.0%	0.0%	0.0%
Health Services	0.0%	1.8%	0.0%	0.0%	0.0%	0.0%
Non Departmental	0.0%	3.0%	0.0%	0.0%	3.8%	0.0%

Budget Increase (Dollars)	2019	2020	Variance
Non Departmental General	1,823,835	1,928,961	105,126
Outside Organizations	-	-	-
Facilities	(381,502)	(330,072)	51,430
Health Services	1,167,222	1,188,077	20,855
	2,609,555	2,786,966	177,411

Salary and Benefits 429,684      Balanced Departmental to Salary Summary

Budget Increase by Pressure Category (Percentage)						
	Adj to Base	Maintain Serv	Prov	Growth	Council	Initiatives
Non Departmental General	0.0%	0.3%	0.0%	0.0%	5.5%	0.0%
Outside Organizations	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Facilities	0.0%	25.6%	0.0%	0.0%	0.0%	0.0%
Health Services	0.0%	1.8%	0.0%	0.0%	0.0%	0.0%
Non Departmental	0.0%	2.6%	0.0%	0.0%	3.1%	0.0%

Budget Increase (Dollars)	2019	2020	Variance
Non Departmental General	1,823,835	1,928,961	105,126
Outside Organizations	-	-	-
Facilities	224,472	282,031	57,559
Health Services	1,167,222	1,188,077	20,855
	3,215,529	3,399,069	183,540





**County of Bruce**  
**Director of Corporate Services**

Non Departmental General

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>			0	0.00
Property tax supplementaries are anticipated to increase as growth within the County is assessed			0	0.00
Payments in lieu increased to line up with the 2019 actuals		31,393	-31,393	0.00
Reduce Interest Income to reflect lower bank account balances. Investment returns are now realized at maturity due to type of investment.		-60,000	60,000	0.00
MPAC 2% increase for inflation	32,110		32,110	0.00
Increase interest related to reserve balances which are transferred to reserves	15,000		15,000	0.00
Ecosystems project repayment moved from unfinanced based on estimated savings to externally financed cost based on a repayment schedule	271,909	362,500	-90,591	0.00
Reduction to expected Provincial Offences Act revenues based on actual experience		-20,000	20,000	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>319,019</b>	<b>313,893</b>	<b>5,126</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

**County of Bruce**  
**Director of Corporate Services**

Non Departmental General

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
Reduce the use of WSIB reserve to offset operating costs as per July 2018 report		-100,000	100,000	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>-100,000</b>	<b>100,000</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>319,019</b>	<b>213,893</b>	<b>105,126</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>319,019</b>	<b>213,893</b>	<b>105,126</b>	<b>0.00</b>





County of Bruce  
 Director of Corporate Services

Outside Organizations

		Increase / (Decrease)		
2019 Baseline Adjustment / Explanation	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
Reduction for the Southwestern Integrated Fibre Technology (SWIFT) annual membership fee	-5,200		-5,200	0.00
Reduction for the SWIFT Contribution	-172,018		-172,018	0.00
Reduction in the Transfers from Reserves		-177,218	177,218	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-177,218</b>	<b>-177,218</b>	<b>0</b>	<b>0.00</b>
		Increase / (Decrease)		
2020 Pressure Category / Explanation	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Provincial Legislated</b>				
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

County of Bruce  
 Director of Corporate Services

Outside Organizations

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-177,218</b>	<b>-177,218</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Corporate Services

Facilities

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Increase for the facility allocation amounts		6,129	-6,129	0.00
Salaries and Benefits include COLA increase plus grid movements	16,328		16,328	0.00
Increased to include cost for full staff complement boots and uniforms	720		720	0.00
Add Staff Training Budget for Cayley Facility Staff - Health and Safety courses	750		750	0.00
Facilities Cost increase includes inflationary increases for Utilities 2%. Maintenance Contracts 3% Insurance 5% for a total of approximately \$3,900. The Carbon Tax is expected to increase the cost of natural gas \$5200 which is offset by savings in Natural gas of \$5,700 based on usage, \$4,000 for the galvanised painting of the cooling tower sump at Administration Building, an additional \$1,500 for system costs for Electric Vehicle charging stations previously covered by Ecosystems, \$2,500 to realign water cooler cost into facilities for distribution, new annual maintenance contracts for ESC Controls at Cayley Facility as warranty ended \$2,650 plus Boiler KRM \$2,800, Artech Windows \$750, Snow Removal Contract increase \$3,700	21,320		21,320	0.00
New Cleaning Contract for the Lakeshore Hub - work previously completed by Library employee who has retired (cost shifted from Library to Facilities)	18,000		18,000	0.00
Increase to Material and Supplies	441		441	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>57,559</b>	<b>6,129</b>	<b>51,430</b>	<b>0.00</b>

County of Bruce  
 Director of Corporate Services

Facilities

2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Growth</b>			0	
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>57,559</b>	<b>6,129</b>	<b>51,430</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>57,559</b>	<b>6,129</b>	<b>51,430</b>	<b>0.00</b>



County of Bruce  
 Director of Corporate Services

Health Services

2019 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
			0	0.00
2019 was the final year of a four year commitment to the Wingham Hospital	-25,000		-25,000	0.00
Reduction of Transfer from reserves to offset final year commitment		-25,000	25,000	0.00
Other	0	0	0	0.00
<b>Total Adjustments to Base Budget</b>	<b>-25,000</b>	<b>-25,000</b>	<b>0</b>	<b>0.00</b>
2020 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net Changes	FTE Impact
<b>Maintain Services</b>				
Annual increase in GBHU budget	20,855		20,855	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Maintain Services</b>	<b>20,855</b>	<b>0</b>	<b>20,855</b>	<b>0.00</b>
<b>Provincial Legislated</b>			0	
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Provincial Legislated</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>



County of Bruce  
 Director of Corporate Services

Health Services

2020 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net Changes	
<b>Growth</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Growth</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Council Priorities</b>			0	0.00
			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Council Priorities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Service Initiatives/Savings</b>			0	0.00
			0	0.00
Other	0	0	0	0.00
<b>Total Service Initiatives/Savings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes due to Pressure Categories</b>	<b>20,855</b>	<b>0</b>	<b>20,855</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>-4,145</b>	<b>-25,000</b>	<b>20,855</b>	<b>0.00</b>



# Bruce Capital Consolidation

## Capital Budgeting Dashboard

Budget Year	2020												
Budget Version	Proposed												
	Brucelea	CS	Gateway	Paramedic Services	Transportation	HR	Library	Museum	Planning	Human Services	CAO	Non Dept	
Land	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	84,000	0	46,000	78,000	62,300	0	339,000	10,000	0	5,000	0	0	0
Technology/Communications	0	458,000	10,000	0	33,000	10,000	0	0	1,500	0	0	0	0
Vehicles & Machinery	0	0	0	280,600	633,000	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	7,500	0	10,000	4,300	1,500	10,000	0	5,000	0	0	0	0
Building	48,000	0	84,000	4,000,000	92,000	0	10,000	74,799	0	2,298,835	0	261,900	0
Bridges & Culverts	0	0	0	0	2,085,200	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	9,410,682	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals	0	0	0	0	157,400	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	135,000	0	0	0	0	0	0	0	0
<b>Expenditures</b>	<b>132,000</b>	<b>465,500</b>	<b>140,000</b>	<b>4,368,600</b>	<b>12,612,882</b>	<b>11,500</b>	<b>359,000</b>	<b>84,799</b>	<b>6,500</b>	<b>2,303,835</b>	<b>0</b>	<b>261,900</b>	<b>20,746,516</b>
Transfer to Reserves	30,800	92,000	104,769	155,000	1,395,745	21,000	48,200	41,900	10,500	2,474,374	-	151,000	4,525,288
<b>Total Expenditures</b>	<b>162,800</b>	<b>557,500</b>	<b>244,769</b>	<b>4,523,600</b>	<b>14,008,627</b>	<b>32,500</b>	<b>407,200</b>	<b>126,699</b>	<b>17,000</b>	<b>4,778,209</b>	<b>0</b>	<b>412,900</b>	<b>25,271,804</b>
<b>Revenues</b>	<b>43,000</b>	<b>41,000</b>	<b>62,000</b>	<b>4,006,000</b>	<b>9,294,539</b>	<b>0</b>	<b>5,000</b>	<b>101,299</b>	<b>0</b>	<b>2,303,835</b>	<b>0</b>	<b>261,900</b>	<b>16,118,573</b>
<b>Net Levy Requirement</b>	<b>119,800</b>	<b>516,500</b>	<b>182,769</b>	<b>517,600</b>	<b>4,714,088</b>	<b>32,500</b>	<b>402,200</b>	<b>25,400</b>	<b>17,000</b>	<b>2,474,374</b>	<b>0</b>	<b>151,000</b>	<b>\$ 9,153,231</b>

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	585,051	624,300	627,500	979,500	590,000	590,000
Technology/Communications	757,449	512,500	514,500	365,420	384,185	487,837
Vehicles & Machinery	1,385,015	913,600	972,773	903,434	1,057,472	1,493,302
Furniture and Fixtures	89,860	38,300	31,500	31,500	31,500	31,500
Building	5,865,063	6,869,534	4,112,067	3,503,134	2,830,721	2,909,719
Bridges & Culverts	2,442,247	2,085,200	3,071,200	2,697,100	2,580,000	3,710,000
Roads Paved	5,446,746	9,410,682	8,791,120	7,709,676	7,017,410	6,403,406
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	245,908	157,400	256,900	258,850	260,830	262,850
Trails Program	90,375	135,000	3,000	143,000	93,000	70,000
<b>Expenditures</b>	<b>16,907,714</b>	<b>20,746,516</b>	<b>18,380,560</b>	<b>16,591,614</b>	<b>14,845,118</b>	<b>15,958,614</b>
Transfer to Reserves	5,223,467	4,525,288	7,167,072	7,753,926	6,527,460	6,725,010
<b>Total Expenditures</b>	<b>22,131,181</b>	<b>25,271,804</b>	<b>25,547,632</b>	<b>24,345,540</b>	<b>21,372,578</b>	<b>22,683,623</b>
<b>Total Revenues</b>	<b>12,197,543</b>	<b>16,118,573</b>	<b>13,790,603</b>	<b>13,425,354</b>	<b>9,679,863</b>	<b>10,664,934</b>
<b>Net Levy Requirement</b>	<b>9,933,638</b>	<b>9,153,231</b>	<b>11,757,029</b>	<b>10,920,186</b>	<b>11,692,715</b>	<b>12,018,690</b>

Annual Capital Reserves Budget	2019	2020	% Increase
Transfers to Reserves	5,223,467	4,525,288	-13.37%
Transfers from Reserves	7,079,803	6,908,425	-2.42%

Summary of Budget Increase Expenditure	2019	2020	Increase	Percentage Change
Land	0	0	0	0%
Equipment	585,051	624,300	39,249	6.71%
Technology/Communications	757,449	512,500	-244,949	-32.34%
Vehicles & Machinery	1,385,015	913,600	-471,415	-34.04%
Furniture and Fixtures	89,860	38,300	-51,560	-57.38%
Building	5,865,063	6,869,534	1,004,471	17.13%
Bridges & Culverts	2,442,247	2,085,200	-357,047	-14.62%
Roads Paved	5,446,746	9,410,682	3,963,936	72.78%
Roads Unpaved	0	0	0	0.00%
Traffic Signals	245,908	157,400	-88,508	-35.99%
Trails Program	90,375	135,000	44,625	49.38%
<b>Gross Expenditures</b>	<b>16,907,714</b>	<b>20,746,516</b>	<b>3,838,802</b>	<b>22.70%</b>
Transfer to Reserves	5,223,467	4,525,288	-698,179	-13.37%
<b>Total Expenditures</b>	<b>22,131,181</b>	<b>25,271,804</b>	<b>3,140,623</b>	<b>14.19%</b>
<b>Total Revenues</b>	<b>12,197,543</b>	<b>16,118,573</b>	<b>3,921,030</b>	<b>32.15%</b>
<b>Net Levy Requirement</b>	<b>9,933,638</b>	<b>9,153,231</b>	<b>-780,407</b>	<b>-7.86%</b>

County of Bruce  
Consolidated

County of Bruce

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	562,520	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	826,426	585,051	-585,051	624,300	0	0	0	0	624,300	39,249	627,500	979,500	590,000	590,000
Technology/Communications	1,467,563	757,449	-757,449	391,500	0	0	0	121,000	512,500	-244,949	514,500	365,420	384,185	487,837
Vehicles & Machinery	1,130,889	1,385,015	-1,385,015	913,600	0	0	0	0	913,600	-471,415	972,773	903,434	1,057,472	1,493,302
Furniture and Fixtures	60,413	89,860	-89,860	33,300	0	0	0	5,000	38,300	-51,560	31,500	31,500	31,500	31,500
Building - Structure	221,324	267,737	-267,737	227,220	0	0	0	4,000,000	4,227,220	3,959,483	1,295,000	1,045,000	145,000	145,000
Building - Site Elements	317,066	899,821	-899,821	110,000	0	0	0	0	110,000	-789,821	470,000	404,098	263,500	710,000
Building - Exterior Components	1,015,435	3,551,793	-3,551,793	896,402	0	0	0	0	896,402	-2,655,391	953,030	58,030	78,030	238,030
Building - Interior Components	472,530	860,385	-860,385	541,087	65,000	0	0	0	606,087	-254,298	790,037	1,182,006	1,415,191	992,689
Building - Site Services	5,225	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	1,484,831	219,627	-219,627	407,625	0	0	0	169,000	576,625	356,998	209,000	689,000	919,000	814,000
Building - Fire and Life Safety	8,790	65,700	-65,700	5,000	448,200	0	0	0	453,200	387,500	395,000	125,000	10,000	10,000
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	7,478,256	2,442,247	-2,442,247	2,085,200	0	0	0	0	2,085,200	-357,047	3,071,200	2,697,100	2,580,000	3,710,000
Roads Paved	4,428,937	5,446,746	-5,446,746	9,410,682	0	0	0	0	9,410,682	3,963,936	8,791,120	7,709,676	7,017,410	6,403,406
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	197,142	245,908	-245,908	157,400	0	0	0	0	157,400	-88,508	256,900	258,850	260,830	262,850
Trails Program	5,625	90,375	-90,375	135,000	0	0	0	0	135,000	44,625	3,000	143,000	93,000	70,000
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>19,682,972</b>	<b>16,907,714</b>	<b>-16,907,714</b>	<b>15,938,316</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>4,295,000</b>	<b>20,746,516</b>	<b>3,838,802</b>	<b>18,380,560</b>	<b>16,591,614</b>	<b>14,845,118</b>	<b>15,958,614</b>
TRANSFER TO RESERVES	7,003,562	5,223,467	-5,223,467	4,500,288	0	0	0	25,000	4,525,288	-698,179	7,167,072	7,753,926	6,527,460	6,725,010
<b>Net Expenditure</b>	<b>26,686,534</b>	<b>22,131,181</b>	<b>-22,131,181</b>	<b>20,438,604</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>4,320,000</b>	<b>25,271,804</b>	<b>3,140,623</b>	<b>25,547,632</b>	<b>24,345,540</b>	<b>21,372,578</b>	<b>22,683,623</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>92.4%</b>	<b>2.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>19.5%</b>	<b>14.2%</b>		<b>1.1%</b>	<b>-4.7%</b>	<b>-12.2%</b>	<b>6.1%</b>
<b>Revenues By Type</b>														
Federal	2,438,668	2,017,087	-2,017,087	2,030,961	0	0	0	0	2,030,961	13,874	2,108,772	2,108,772	2,200,458	2,200,458
Provincial	509,491	652,184	-652,184	672,510	0	0	0	0	672,510	20,326	660,950	660,950	660,950	660,950
Municipal	0	5,000	-5,000	2,374,683	0	0	0	0	2,374,683	2,369,683	2,058,764	1,099,699	0	0
Own Funds	8,522,825	7,079,803	-7,079,803	6,156,225	483,200	0	0	269,000	6,908,425	-171,378	7,412,172	6,521,378	6,587,955	7,373,026
Donations	178,743	6,000	-6,000	10,000	0	0	0	0	10,000	4,000	93,000	11,000	11,000	11,000
Other	440,200	35,500	-35,500	221,994	0	0	0	0	221,994	186,494	1,456,945	3,023,555	219,500	419,500
Debt	4,195,897	2,401,969	-2,401,969	0	0	0	0	3,900,000	3,900,000	1,498,031	0	0	0	0
<b>Total Revenue</b>	<b>16,285,824</b>	<b>12,197,543</b>	<b>-12,197,543</b>	<b>11,466,373</b>	<b>483,200</b>	<b>0</b>	<b>0</b>	<b>4,169,000</b>	<b>16,118,573</b>	<b>3,921,030</b>	<b>13,790,603</b>	<b>13,425,354</b>	<b>9,679,863</b>	<b>10,664,934</b>
<b>Net Requirement</b>	<b>10,400,710</b>	<b>9,933,638</b>	<b>-9,933,638</b>	<b>8,972,231</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>151,000</b>	<b>9,153,231</b>	<b>-780,407</b>	<b>11,757,029</b>	<b>10,920,186</b>	<b>11,692,715</b>	<b>12,018,690</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>-9.7%</b>	<b>-99.7%</b>	<b>-100.0%</b>	<b>-100.0%</b>	<b>-98.5%</b>	<b>-7.9%</b>		<b>28.4%</b>	<b>-7.1%</b>	<b>7.1%</b>	<b>2.8%</b>

County of Bruce

Brucelea Haven

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	94,362	48,000	-48,000	84,000	0	0	0	0	84,000	36,000	90,000	90,000	90,000	90,000
Technology/Communications	4,563	0	0	0	0	0	0	0	0	0	0	0	5,000	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	5,200	-5,200	0	0	0	0	0	0	-5,200	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	4,000	-4,000	0	0	0	0	0	0	-4,000	0	0	0	0
Building - Exterior Components	3,053	1,166,103	-1,166,103	0	0	0	0	0	0	-1,166,103	58,030	58,030	58,030	58,030
Building - Interior Components	19,298	122,600	-122,600	18,000	0	0	0	0	18,000	-104,600	95,000	46,000	27,000	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	25,000	0	0	0	0	25,000	25,000	0	0	0	0
Building - Fire and Life Safety	0	5,700	-5,700	5,000	0	0	0	0	5,000	-700	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>121,276</b>	<b>1,351,603</b>	<b>-1,351,603</b>	<b>132,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>132,000</b>	<b>-1,219,603</b>	<b>243,030</b>	<b>194,030</b>	<b>180,030</b>	<b>148,030</b>
TRANSFER TO RESERVES	82,000	30,000	-30,000	30,800	0	0	0	0	30,800	800	30,800	30,800	30,000	30,000
<b>Net Expenditure</b>	<b>203,276</b>	<b>1,381,603</b>	<b>-1,381,603</b>	<b>162,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>162,800</b>	<b>-1,218,803</b>	<b>273,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>11.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-88.2%</b>		<b>68.2%</b>	<b>-17.9%</b>	<b>-6.6%</b>	<b>-15.2%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	100,873	294,603	-294,603	43,000	0	0	0	0	43,000	-251,603	74,000	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	996,000	-996,000	0	0	0	0	0	0	-996,000	0	0	0	0
<b>Total Revenue</b>	<b>100,873</b>	<b>1,290,603</b>	<b>-1,290,603</b>	<b>43,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,000</b>	<b>-1,247,603</b>	<b>74,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>102,403</b>	<b>91,000</b>	<b>-91,000</b>	<b>119,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,800</b>	<b>28,800</b>	<b>199,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>131.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>31.6%</b>		<b>66.8%</b>	<b>12.5%</b>	<b>-6.6%</b>	<b>-15.2%</b>

County of Bruce

Corporate Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	950,211	681,391	-681,391	337,000	0	0	0	121,000	458,000	-223,391	383,000	354,900	372,645	391,277
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	3,249	11,681	-11,681	2,500	0	0	0	5,000	7,500	-4,181	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	125,000	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>953,459</b>	<b>693,072</b>	<b>-693,072</b>	<b>339,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>465,500</b>	<b>-227,572</b>	<b>508,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>
TRANSFER TO RESERVES	35,458	82,000	-82,000	92,000	0	0	0	0	92,000	10,000	10,000	10,000	10,000	10,000
<b>Net Expenditure</b>	<b>988,917</b>	<b>775,072</b>	<b>-775,072</b>	<b>431,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>557,500</b>	<b>-217,572</b>	<b>518,000</b>	<b>364,900</b>	<b>382,645</b>	<b>401,277</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>55.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>16.3%</b>	<b>-28.1%</b>		<b>-7.1%</b>	<b>-29.6%</b>	<b>4.9%</b>	<b>4.9%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	288,905	242,572	-242,572	41,000	0	0	0	0	41,000	-201,572	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>288,905</b>	<b>242,572</b>	<b>-242,572</b>	<b>41,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,000</b>	<b>-201,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>700,012</b>	<b>532,500</b>	<b>-532,500</b>	<b>390,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>516,500</b>	<b>-16,000</b>	<b>518,000</b>	<b>364,900</b>	<b>382,645</b>	<b>401,277</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>73.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>23.7%</b>	<b>-3.0%</b>		<b>0.3%</b>	<b>-29.6%</b>	<b>4.9%</b>	<b>4.9%</b>

County of Bruce

Gateway Haven

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	88,604	56,000	-56,000	46,000	0	0	0	0	46,000	-10,000	46,000	46,000	38,500	38,500
Technology/Communications	326,761	0	0	10,000	0	0	0	0	10,000	10,000	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	9,565	7,500	-7,500	12,000	0	0	0	0	12,000	4,500	0	0	0	0
Building - Exterior Components	0	848,960	-848,960	0	0	0	0	0	0	-848,960	0	0	0	0
Building - Interior Components	22,767	23,096	-23,096	6,000	0	0	0	0	6,000	-17,096	5,000	5,000	5,000	5,000
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	10,000	-10,000	66,000	0	0	0	0	66,000	56,000	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>447,698</b>	<b>945,556</b>	<b>-945,556</b>	<b>140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,000</b>	<b>-805,556</b>	<b>51,000</b>	<b>51,000</b>	<b>43,500</b>	<b>43,500</b>
TRANSFER TO RESERVES	137,620	105,822	-105,822	104,769	0	0	0	0	104,769	-1,053	187,079	187,744	188,415	189,093
<b>Net Expenditure</b>	<b>585,318</b>	<b>1,051,378</b>	<b>-1,051,378</b>	<b>244,769</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>244,769</b>	<b>-806,609</b>	<b>238,079</b>	<b>238,744</b>	<b>231,915</b>	<b>232,593</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>23.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-76.7%</b>		<b>-2.7%</b>	<b>0.3%</b>	<b>-2.9%</b>	<b>0.3%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	375,310	116,556	-116,556	62,000	0	0	0	0	62,000	-54,556	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	789,000	-789,000	0	0	0	0	0	0	-789,000	0	0	0	0
<b>Total Revenue</b>	<b>375,310</b>	<b>905,556</b>	<b>-905,556</b>	<b>62,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>62,000</b>	<b>-843,556</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>210,008</b>	<b>145,822</b>	<b>-145,822</b>	<b>182,769</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182,769</b>	<b>36,947</b>	<b>238,079</b>	<b>238,744</b>	<b>231,915</b>	<b>232,593</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>125.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>25.3%</b>		<b>30.3%</b>	<b>0.3%</b>	<b>-2.9%</b>	<b>0.3%</b>

County of Bruce

Paramedic Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	97,152	108,000	-108,000	78,000	0	0	0	0	78,000	-30,000	56,000	400,000	58,000	58,000
Technology/Communications	90,725	26,000	-26,000	0	0	0	0	0	0	-26,000	90,000	0	0	90,000
Vehicles & Machinery	260,427	531,515	-531,515	280,600	0	0	0	0	280,600	-250,915	500,700	350,700	450,700	350,700
Furniture and Fixtures	8,730	10,000	-10,000	10,000	0	0	0	0	10,000	0	10,000	10,000	10,000	10,000
Building - Structure	15,566	59,434	-59,434	0	0	0	0	4,000,000	4,000,000	3,940,566	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>472,600</b>	<b>734,949</b>	<b>-734,949</b>	<b>368,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,368,600</b>	<b>3,633,651</b>	<b>656,700</b>	<b>760,700</b>	<b>518,700</b>	<b>508,700</b>
TRANSFER TO RESERVES	369,941	135,000	-135,000	155,000	0	0	0	0	155,000	20,000	101,000	231,000	181,000	201,000
<b>Net Expenditure</b>	<b>842,541</b>	<b>869,949</b>	<b>-869,949</b>	<b>523,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,523,600</b>	<b>3,653,651</b>	<b>757,700</b>	<b>991,700</b>	<b>699,700</b>	<b>709,700</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>60.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>459.8%</b>	<b>420.0%</b>		<b>-83.3%</b>	<b>30.9%</b>	<b>-29.4%</b>	<b>1.4%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	100,394	201,349	-201,349	0	0	0	0	100,000	100,000	-101,349	90,000	325,000	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	27,070	6,000	-6,000	6,000	0	0	0	0	6,000	0	7,000	7,000	7,000	7,000
Debt	0	0	0	0	0	0	0	3,900,000	3,900,000	3,900,000	0	0	0	0
<b>Total Revenue</b>	<b>127,464</b>	<b>207,349</b>	<b>-207,349</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,006,000</b>	<b>3,798,651</b>	<b>97,000</b>	<b>332,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Net Requirement</b>	<b>715,077</b>	<b>662,600</b>	<b>-662,600</b>	<b>517,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>517,600</b>	<b>-145,000</b>	<b>660,700</b>	<b>659,700</b>	<b>692,700</b>	<b>702,700</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>78.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-21.9%</b>		<b>27.6%</b>	<b>-0.2%</b>	<b>5.0%</b>	<b>1.4%</b>

County of Bruce

Transportation and Environmental Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	54,585	41,301	-41,301	62,300	0	0	0	0	62,300	20,999	81,000	90,000	50,000	50,000
Technology/Communications	6,966	31,800	-31,800	33,000	0	0	0	0	33,000	1,200	31,000	5,020	1,040	1,060
Vehicles & Machinery	850,009	811,500	-811,500	633,000	0	0	0	0	633,000	-178,500	428,073	402,734	606,772	1,142,602
Furniture and Fixtures	982	3,200	-3,200	4,300	0	0	0	0	4,300	1,100	5,000	5,000	5,000	5,000
Building - Structure	0	-17,800	17,800	45,000	0	0	0	0	45,000	62,800	1,000,000	1,000,000	100,000	100,000
Building - Site Elements	157,354	387,096	-387,096	47,000	0	0	0	0	47,000	-340,096	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	13,209	27,050	-27,050	0	0	0	0	0	0	-27,050	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	7,478,256	2,442,247	-2,442,247	2,085,200	0	0	0	0	2,085,200	-357,047	3,071,200	2,697,100	2,580,000	3,710,000
Roads Paved	4,428,937	5,446,746	-5,446,746	9,410,682	0	0	0	0	9,410,682	3,963,936	8,791,120	7,709,676	7,017,410	6,403,406
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	197,142	245,908	-245,908	157,400	0	0	0	0	157,400	-88,508	256,900	258,850	260,830	262,850
Trails Program	5,625	90,375	-90,375	135,000	0	0	0	0	135,000	44,625	3,000	143,000	93,000	70,000
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>13,193,065</b>	<b>9,509,423</b>	<b>-9,509,423</b>	<b>12,612,882</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,612,882</b>	<b>3,103,459</b>	<b>13,667,293</b>	<b>12,311,380</b>	<b>10,714,052</b>	<b>11,744,918</b>
TRANSFER TO RESERVES	3,793,177	2,143,426	-2,143,426	1,395,745	0	0	0	0	1,395,745	-747,681	3,946,984	4,448,438	3,220,346	3,344,423
<b>Net Expenditure</b>	<b>16,986,242</b>	<b>11,652,849</b>	<b>-11,652,849</b>	<b>14,008,627</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,008,627</b>	<b>2,355,778</b>	<b>17,614,277</b>	<b>16,759,818</b>	<b>13,934,398</b>	<b>15,089,340</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>120.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>20.2%</b>		<b>25.7%</b>	<b>-4.9%</b>	<b>-16.9%</b>	<b>8.3%</b>
<b>Revenues By Type</b>														
Federal	2,394,662	2,017,087	-2,017,087	2,017,087	0	0	0	0	2,017,087	0	2,108,772	2,108,772	2,200,458	2,200,458
Provincial	419,523	649,124	-649,124	660,950	0	0	0	0	660,950	11,826	660,950	660,950	660,950	660,950
Municipal	0	5,000	-5,000	2,359,683	0	0	0	0	2,359,683	2,354,683	2,058,764	1,099,699	0	0
Own Funds	5,109,504	2,945,682	-2,945,682	4,042,325	0	0	0	0	4,042,325	1,096,643	4,607,122	3,711,274	3,981,264	4,660,337
Donations	53,530	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	117,013	27,000	-27,000	214,494	0	0	0	0	214,494	187,494	1,449,945	3,016,555	212,500	412,500
Debt	3,200,000	616,969	-616,969	0	0	0	0	0	0	-616,969	0	0	0	0
<b>Total Revenue</b>	<b>11,294,232</b>	<b>6,260,862</b>	<b>-6,260,862</b>	<b>9,294,539</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,294,539</b>	<b>3,033,677</b>	<b>10,885,553</b>	<b>10,597,250</b>	<b>7,055,172</b>	<b>7,934,245</b>
<b>Net Requirement</b>	<b>5,692,010</b>	<b>5,391,987</b>	<b>-5,391,987</b>	<b>4,714,088</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,714,088</b>	<b>-677,899</b>	<b>6,728,724</b>	<b>6,162,568</b>	<b>6,879,226</b>	<b>7,155,095</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>87.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-12.6%</b>		<b>42.7%</b>	<b>-8.4%</b>	<b>11.6%</b>	<b>4.0%</b>



County of Bruce

Human Resources

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	8,927	0	0	10,000	0	0	0	0	10,000	10,000	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	4,078	6,597	-6,597	1,500	0	0	0	0	1,500	-5,097	1,500	1,500	1,500	1,500
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>13,005</b>	<b>6,597</b>	<b>-6,597</b>	<b>11,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,500</b>	<b>4,903</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
TRANSFER TO RESERVES	1,000	21,000	-21,000	21,000	0	0	0	0	21,000	0	41,000	41,000	41,000	41,000
<b>Net Expenditure</b>	<b>14,005</b>	<b>27,597</b>	<b>-27,597</b>	<b>32,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	<b>4,903</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>117.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>17.8%</b>		<b>30.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	2,578	1,597	-1,597	0	0	0	0	0	0	-1,597	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>2,578</b>	<b>1,597</b>	<b>-1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>11,427</b>	<b>26,000</b>	<b>-26,000</b>	<b>32,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	<b>6,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>125.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>25.0%</b>		<b>30.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Library

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	332,504	321,000	-321,000	339,000	0	0	0	0	339,000	18,000	329,500	328,500	328,500	328,500
Technology/Communications	945	0	0	0	0	0	0	0	0	0	5,000	0	0	0
Vehicles & Machinery	0	42,000	-42,000	0	0	0	0	0	0	-42,000	44,000	150,000	0	0
Furniture and Fixtures	7,433	22,214	-22,214	10,000	0	0	0	0	10,000	-12,214	10,000	10,000	10,000	10,000
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	20,000	-20,000	10,000	0	0	0	0	10,000	-10,000	10,000	10,000	10,000	10,000
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>340,881</b>	<b>405,214</b>	<b>-405,214</b>	<b>359,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>359,000</b>	<b>-46,214</b>	<b>398,500</b>	<b>498,500</b>	<b>348,500</b>	<b>348,500</b>
TRANSFER TO RESERVES	33,328	41,200	-41,200	23,200	0	0	0	25,000	48,200	7,000	129,200	33,200	33,200	33,200
<b>Net Expenditure</b>	<b>374,209</b>	<b>446,414</b>	<b>-446,414</b>	<b>382,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>407,200</b>	<b>-39,214</b>	<b>527,700</b>	<b>531,700</b>	<b>381,700</b>	<b>381,700</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>85.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>5.6%</b>	<b>-8.8%</b>		<b>29.6%</b>	<b>0.8%</b>	<b>-28.2%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	945	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	7,301	74,214	-74,214	5,000	0	0	0	0	5,000	-69,214	44,000	130,000	5,000	5,000
Donations	1,702	1,000	-1,000	0	0	0	0	0	0	-1,000	83,000	1,000	1,000	1,000
Other	741	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>10,688</b>	<b>75,214</b>	<b>-75,214</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>-70,214</b>	<b>127,000</b>	<b>131,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Net Requirement</b>	<b>363,521</b>	<b>371,200</b>	<b>-371,200</b>	<b>377,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>402,200</b>	<b>31,000</b>	<b>400,700</b>	<b>400,700</b>	<b>375,700</b>	<b>375,700</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>101.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>6.7%</b>	<b>8.4%</b>		<b>-0.4%</b>	<b>0.0%</b>	<b>-6.2%</b>	<b>0.0%</b>

County of Bruce

Museum

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	562,520	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	159,218	5,750	-5,750	10,000	0	0	0	0	10,000	4,250	20,000	20,000	20,000	20,000
Technology/Communications	4,670	9,000	-9,000	0	0	0	0	0	0	-9,000	4,000	4,000	4,000	4,000
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	9,540	3,948	-3,948	0	0	0	0	0	0	-3,948	0	0	0	0
Building - Structure	26,000	9,918	-9,918	7,220	0	0	0	0	7,220	-2,698	0	0	0	0
Building - Site Elements	0	6,000	-6,000	6,000	0	0	0	0	6,000	0	0	0	0	0
Building - Exterior Components	106,802	26,666	-26,666	27,465	0	0	0	0	27,465	799	0	0	0	0
Building - Interior Components	0	11,723	-11,723	12,989	0	0	0	0	12,989	1,266	7,987	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	21,125	0	0	0	0	21,125	21,125	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>868,751</b>	<b>73,005</b>	<b>-73,005</b>	<b>84,799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>84,799</b>	<b>11,794</b>	<b>31,987</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
TRANSFER TO RESERVES	7,000	77,900	-77,900	41,900	0	0	0	0	41,900	-36,000	25,400	25,400	25,400	25,400
<b>Net Expenditure</b>	<b>875,751</b>	<b>150,905</b>	<b>-150,905</b>	<b>126,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,699</b>	<b>-24,206</b>	<b>57,387</b>	<b>49,400</b>	<b>49,400</b>	<b>49,400</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>84.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-16.0%</b>		<b>-54.7%</b>	<b>-13.9%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	41,393	0	0	13,874	0	0	0	0	13,874	13,874	0	0	0	0
Provincial	0	0	0	11,560	0	0	0	0	11,560	11,560	0	0	0	0
Municipal	0	0	0	15,000	0	0	0	0	15,000	15,000	0	0	0	0
Own Funds	699,950	62,455	-62,455	49,365	0	0	0	0	49,365	-13,090	0	0	0	0
Donations	123,511	5,000	-5,000	10,000	0	0	0	0	10,000	5,000	10,000	10,000	10,000	10,000
Other	200	2,500	-2,500	1,500	0	0	0	0	1,500	-1,000	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>865,054</b>	<b>69,955</b>	<b>-69,955</b>	<b>101,299</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>101,299</b>	<b>31,344</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Requirement</b>	<b>10,696</b>	<b>80,950</b>	<b>-80,950</b>	<b>25,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,400</b>	<b>-55,550</b>	<b>47,387</b>	<b>39,400</b>	<b>39,400</b>	<b>39,400</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>31.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-68.6%</b>		<b>86.6%</b>	<b>-16.9%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Planning and Economic Development

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	1,373	1,500	-1,500	1,500	0	0	0	0	1,500	0	1,500	1,500	1,500	1,500
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	6,346	5,000	-5,000	5,000	0	0	0	0	5,000	0	5,000	5,000	5,000	5,000
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>7,719</b>	<b>6,500</b>	<b>-6,500</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
TRANSFER TO RESERVES	10,399	10,500	-10,500	10,500	0	0	0	0	10,500	0	10,500	10,500	10,500	10,500
<b>Net Expenditure</b>	<b>18,118</b>	<b>17,000</b>	<b>-17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	3,388	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	326	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>3,713</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>14,404</b>	<b>17,000</b>	<b>-17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Human Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	5,000	-5,000	5,000	0	0	0	0	5,000	0	5,000	5,000	5,000	5,000
Technology/Communications	71,578	7,758	-7,758	0	0	0	0	0	0	-7,758	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	19,667	4,020	-4,020	0	0	0	0	0	0	-4,020	0	0	0	0
Building - Structure	169,358	206,185	-206,185	175,000	0	0	0	0	175,000	-31,185	250,000	0	0	0
Building - Site Elements	150,146	460,225	-460,225	40,000	0	0	0	0	40,000	-420,225	460,000	394,098	253,500	700,000
Building - Exterior Components	892,501	1,495,964	-1,495,964	863,937	0	0	0	0	863,937	-632,027	895,000	0	20,000	180,000
Building - Interior Components	361,842	543,527	-543,527	390,198	65,000	0	0	0	455,198	-88,329	502,050	1,076,006	1,328,191	932,689
Building - Site Services	5,225	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	241,747	130,000	-130,000	147,500	0	0	0	169,000	316,500	186,500	75,000	680,000	910,000	805,000
Building - Fire and Life Safety	8,790	60,000	-60,000	0	448,200	0	0	0	448,200	388,200	395,000	125,000	10,000	10,000
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>1,920,855</b>	<b>2,912,679</b>	<b>-2,912,679</b>	<b>1,621,635</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>2,303,835</b>	<b>-608,844</b>	<b>2,582,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
TRANSFER TO RESERVES	2,382,639	2,425,619	-2,425,619	2,474,374	0	0	0	0	2,474,374	48,755	2,524,109	2,574,844	2,626,599	2,679,394
<b>Net Expenditure</b>	<b>4,303,494</b>	<b>5,338,298</b>	<b>-5,338,298</b>	<b>4,096,009</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>4,778,209</b>	<b>-560,089</b>	<b>5,106,159</b>	<b>4,854,948</b>	<b>5,153,290</b>	<b>5,312,083</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>76.7%</b>	<b>9.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>3.2%</b>	<b>-10.5%</b>		<b>6.9%</b>	<b>-4.9%</b>	<b>6.1%</b>	<b>3.1%</b>
<b>Revenues By Type</b>														
Federal	2,613	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	89,023	3,060	-3,060	0	0	0	0	0	0	-3,060	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	1,619,041	2,908,659	-2,908,659	1,651,635	483,200	0	0	169,000	2,303,835	-604,824	2,522,050	2,280,104	2,526,691	2,632,689
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	205,343	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>1,916,020</b>	<b>2,911,719</b>	<b>-2,911,719</b>	<b>1,651,635</b>	<b>483,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>2,303,835</b>	<b>-607,884</b>	<b>2,522,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
<b>Net Requirement</b>	<b>2,387,474</b>	<b>2,426,579</b>	<b>-2,426,579</b>	<b>2,444,374</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,474,374</b>	<b>47,795</b>	<b>2,584,109</b>	<b>2,574,844</b>	<b>2,626,599</b>	<b>2,679,394</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.7%</b>	<b>1.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.0%</b>		<b>4.4%</b>	<b>-0.4%</b>	<b>2.0%</b>	<b>2.0%</b>

County of Bruce

CAO's Department

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	845	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	388	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>1,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>1,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>1,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Non Departmental

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Proposed		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery	20,454	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	18,000	-18,000	0	0	0	0	0	0	-18,000	0	0	0	0
Building - Structure	10,400	10,000	-10,000	0	0	0	0	0	0	-10,000	45,000	45,000	45,000	45,000
Building - Site Elements	0	35,000	-35,000	5,000	0	0	0	0	5,000	-30,000	10,000	10,000	10,000	10,000
Building - Exterior Components	13,079	14,100	-14,100	5,000	0	0	0	0	5,000	-9,100	0	0	0	0
Building - Interior Components	68,623	139,439	-139,439	103,900	0	0	0	0	103,900	-35,539	170,000	45,000	45,000	45,000
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	1,229,875	52,577	-52,577	148,000	0	0	0	0	148,000	95,423	9,000	9,000	9,000	9,000
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>1,342,430</b>	<b>269,116</b>	<b>-269,116</b>	<b>261,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>261,900</b>	<b>-7,216</b>	<b>234,000</b>	<b>109,000</b>	<b>109,000</b>	<b>109,000</b>
TRANSFER TO RESERVES	151,000	151,000	-151,000	151,000	0	0	0	0	151,000	0	161,000	161,000	161,000	161,000
<b>Net Expenditure</b>	<b>1,493,430</b>	<b>420,116</b>	<b>-420,116</b>	<b>412,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>412,900</b>	<b>-7,216</b>	<b>395,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>98.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.7%</b>		<b>-4.3%</b>	<b>-31.6%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	215,581	232,116	-232,116	261,900	0	0	0	0	261,900	29,784	75,000	75,000	75,000	75,000
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	89,509	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	995,897	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>1,300,987</b>	<b>232,116</b>	<b>-232,116</b>	<b>261,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>261,900</b>	<b>29,784</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Net Requirement</b>	<b>192,444</b>	<b>188,000</b>	<b>-188,000</b>	<b>151,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>151,000</b>	<b>-37,000</b>	<b>320,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>80.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-19.7%</b>		<b>111.9%</b>	<b>-39.1%</b>	<b>0.0%</b>	<b>0.0%</b>



# CAO

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>					
<b>Budget Version</b>	<b>Adopted</b>					
	<b>Balancing Checks</b>					
	<b>Summary - Input</b>	<b>Summary - Projects</b>	<b>5 year Forecast</b>	<b>Download (prior year)</b>		
Land	0	0	0	0		
Equipment	0	0	0	0		
Technology/Communications	0	0	0	0		
Vehicles & Machinery	0	0	0	0		
Furniture and Fixtures	0	0	0	0		
Building	0	0	0	0		
Bridges & Culverts	0	0	0	0		
Roads Paved	0	0	0	0		
Roads Unpaved	0	0	0	0		
Traffic Signals	0	0	0	0		
Trails Program	0	0	0	0		
Transfer to Reserves	0	0	0	0		
Revenues	0	0	0	0		
<b>Summary of Budget Totals</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Land	0	0	0	0	0	0
Equipment	0	0	0	0	0	0
Technology/Communications	0	0	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	0	0	0	0	0	0
Building	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer to Reserves</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Levy Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Annual Reserves Budget</b>	<b>Reserve Sheet Balanced</b>					
Transfers to Reserves	0	Transfers to Reserves	0			
Transfers from Reserves	0	Transfers from Reserves	0			



County of Bruce  
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	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	845	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	388	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>1,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>1,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>1,233</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce  
CAO

Legislative Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures	388	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>388</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>388</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds									0	0				
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>388</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

Category: Furniture & Fixtures	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
Expenditure by Pressure Category							
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/ Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	
	Revenues	-	-	-	-	-	
	<b>Net Levy Requirement</b>	-	-	-	-	-	

County of Bruce  
CAO

Strategic Initiatives

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	845	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>845</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES			0						0	0				
<b>Net Expenditure</b>	<b>845</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds									0	0				
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>845</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce  
 CAO  
 Strategic Initiatives

Category: Technology and Communications	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/ Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	
	Revenues	-	-	-	-	-	
	<b>Net Levy Requirement</b>	-	-	-	-	-	



# Corporate Services

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>					
<b>Budget Version</b>	<b>Adopted</b>					
	<b>Balancing Checks</b>					
	<b>Summary - Input</b>	<b>Summary - Projects</b>	<b>5 year Forecast</b>	<b>Download (prior year)</b>		
Land	0	0	0	0		
Equipment	0	0	0	0		
Technology/Communications	0	0	0	0		
Vehicles & Machinery	0	0	0	0		
Furniture and Fixtures	0	0	0	0		
Building	0	0	0	0		
Bridges & Culverts	0	0	0	0		
Roads Paved	0	0	0	0		
Roads Unpaved	0	0	0	0		
Traffic Signals	0	0	0	0		
Trails Program	0	0	0	0		
Transfer to Reserves	0	0	0	0		
Revenues	0	0	0	0		
<b>Summary of Budget Totals</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Land	0	0	0	0	0	0
Equipment	0	0	0	0	0	0
Technology/Communications	681,391	458,000	383,000	354,900	372,645	391,277
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	11,681	7,500	0	0	0	0
Building	0	0	125,000	0	0	0
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>693,072</b>	<b>465,500</b>	<b>508,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>
<b>Transfer to Reserves</b>	<b>82,000</b>	<b>92,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Expenditures</b>	<b>775,072</b>	<b>557,500</b>	<b>518,000</b>	<b>364,900</b>	<b>382,645</b>	<b>401,277</b>
<b>Total Revenues</b>	<b>242,572</b>	<b>41,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Levy Requirement</b>	<b>532,500</b>	<b>516,500</b>	<b>518,000</b>	<b>364,900</b>	<b>382,645</b>	<b>401,277</b>
<b>Annual Reserves Budget</b>	<b>Reserve Sheet Balanced</b>					
Transfers to Reserves	92,000	Transfers to Reserves	0			
Transfers from Reserves	41,000	Transfers from Reserves	0			

County of Bruce  
 Director of Corporate Service  
 Corporate Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	950,211	681,391	-681,391	337,000	0	0	0	121,000	458,000	-223,391	383,000	354,900	372,645	391,277
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	3,249	11,681	-11,681	2,500	0	0	0	5,000	7,500	-4,181	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	125,000	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
									0	0				
<b>Gross Expenditures</b>	<b>953,459</b>	<b>693,072</b>	<b>-693,072</b>	<b>339,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>465,500</b>	<b>-227,572</b>	<b>508,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>
TRANSFER TO RESERVES	35,458	82,000	-82,000	92,000	0	0	0	0	92,000	10,000	10,000	10,000	10,000	10,000
<b>Net Expenditure</b>	<b>988,917</b>	<b>775,072</b>	<b>-775,072</b>	<b>431,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>557,500</b>	<b>-217,572</b>	<b>518,000</b>	<b>364,900</b>	<b>382,645</b>	<b>401,277</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>55.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>16.3%</b>	<b>-28.1%</b>		<b>-7.1%</b>	<b>-29.6%</b>	<b>4.9%</b>	<b>4.9%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	288,905	242,572	-242,572	41,000	0	0	0	0	41,000	-201,572	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>288,905</b>	<b>242,572</b>	<b>-242,572</b>	<b>41,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,000</b>	<b>-201,572</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>700,012</b>	<b>532,500</b>	<b>-532,500</b>	<b>390,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>516,500</b>	<b>-16,000</b>	<b>518,000</b>	<b>364,900</b>	<b>382,645</b>	<b>401,277</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>73.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>23.7%</b>	<b>-3.0%</b>		<b>0.3%</b>	<b>-29.6%</b>	<b>4.9%</b>	<b>4.9%</b>

County of Bruce  
 Director of Corporate Service  
 Emergency Management

	2018	2019 Baseline			2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	Projected		Projected	Projected	Projected	
<b>Expenditures by Type</b>															
Land									0	0					
Equipment									0	0					
Technology/Communications									0	0					
Vehicles & Machinery									0	0					
Furniture and Fixtures															
Building - Structure									0	0					
Building - Site Elements									0	0					
Building - Exterior Components									0	0					
Building - Interior Components									0	0					
Building - Site Services									0	0					
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	125,000	0	0	0	
Building - Fire and Life Safety									0	0					
Building - Elevator									0	0					
Bridges & Culverts									0	0					
Roads Paved									0	0					
Roads Unpaved									0	0					
Traffic Signals & Signs									0	0					
Trails Program									0	0					
<b>Gross Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	10,900	10,000	-10,000	10,000	0	0	0	0	10,000	0	10,000	10,000	10,000	10,000	10,000
<b>Net Expenditure</b>	<b>10,900</b>	<b>10,000</b>	<b>-10,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>135,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>1250.0%</b>	<b>-92.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>															
Federal									0	0					
Provincial									0	0					
Municipal									0	0					
Own Funds									0	0					
Donations									0	0					
Other									0	0					
Debt									0	0					
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>10,900</b>	<b>10,000</b>	<b>-10,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>135,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>1250.0%</b>	<b>-92.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>



County of Bruce

Director of Corporate Service

Emergency Management

Category: Building	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
To be determined - carryforward from 2019 grant for EOC generator as per below.	<b>Total 2020 Request</b>	0	<b>2020 Net Request</b>	0		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	-	-
2021 - Cost to install a generator at alternate EOC (the museum). Initial design and planning work commenced in 2019. Carryforward of unused grant funding to go towards initial wiring and set-up costs in 2020.	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	-	125,000	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	<b>125,000</b>	-	-	-

County of Bruce  
 Director of Corporate Service  
 Information Technology

	2018		2019 Baseline		2020 Adjustments Pressure Categories				2020		2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	\$ Change over 2019 Budget	Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	878,980	588,016	-588,016	337,000	0	0	0	121,000	458,000	-130,016	383,000	354,900	372,645	391,277
Vehicles & Machinery									0	0				
Furniture and Fixtures	2,006	5,608	-5,608	0	0	0	0	5,000	5,000	-608	0	0	0	0
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>880,987</b>	<b>593,624</b>	<b>-593,624</b>	<b>337,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>463,000</b>	<b>-130,624</b>	<b>383,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>
TRANSFER TO RESERVES	0	50,000	-50,000	60,000	0	0	0	0	60,000	10,000	0	0	0	0
<b>Net Expenditure</b>	<b>880,987</b>	<b>643,624</b>	<b>-643,624</b>	<b>397,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>523,000</b>	<b>-120,624</b>	<b>383,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>61.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>19.6%</b>	<b>-18.7%</b>		<b>-26.8%</b>	<b>-7.3%</b>	<b>5.0%</b>	<b>5.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	218,080	145,124	-145,124	38,500	0	0	0	0	38,500	-106,624	0	0	0	0
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>218,080</b>	<b>145,124</b>	<b>-145,124</b>	<b>38,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,500</b>	<b>-106,624</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>662,907</b>	<b>498,500</b>	<b>-498,500</b>	<b>358,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,000</b>	<b>484,500</b>	<b>-14,000</b>	<b>383,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>71.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>25.3%</b>	<b>-2.8%</b>		<b>-20.9%</b>	<b>-7.3%</b>	<b>5.0%</b>	<b>5.0%</b>

County of Bruce

Director of Corporate Service

Information Technology

Category: Technology and Communications	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
\$105,000 regular hardware replacements \$45,000 Skype meeting room updates - yr 2 of 3 \$70,000 Redundancy and resiliency in backups \$11,000 security software \$40,000 security assessment software for internal networks \$45,000 Servers and storage regular replacements \$30,000 Power backup replacements \$25,000 firewalls regular replacement \$35,000 network switch regular replacements \$25,000 wireless hardware regular replacements \$27,000 cabling regular replacements	<b>Total 2020 Request</b>	<b>458,000</b>	<b>2020 Net Request</b>	<b>419,500</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	38,500	Levy	419,500		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	337,000	-	-	-	121,000	<b>458,000</b>
<b>Future Capital Projects</b>	Forecast					
Year 3 of 3 for meeting room upgrades in 2021. Regular hardware replacements - comprehensive long-term plan in works in 2020	Expenditure	458,000	383,000	354,900	372,645	391,277
	Revenues	38,500	-	-	-	-
	<b>Net Levy Requirement</b>	<b>419,500</b>	<b>383,000</b>	<b>354,900</b>	<b>372,645</b>	<b>391,277</b>

Category: Furniture & Fixtures	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Regular replacement and furniture for new hire	<b>Total 2020 Request</b>	<b>5,000</b>	<b>2020 Net Request</b>	<b>5,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	5,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	5,000	<b>5,000</b>
<b>Future Capital Projects</b>	Forecast					
To be determined.	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	5,000	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>5,000</b>	-	-	-	-

County of Bruce  
 Director of Corporate Service  
 Finance

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	71,230	93,375	-93,375	0	0	0	0	0	0	-93,375	0	0	0	0
Vehicles & Machinery									0	0				
Furniture and Fixtures	1,242	6,073	-6,073	2,500	0	0	0	0	2,500	-3,573	0	0	0	0
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>72,473</b>	<b>99,448</b>	<b>-99,448</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>-96,948</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	24,558	22,000	-22,000	22,000	0	0	0	0	22,000	0	0	0	0	0
<b>Net Expenditure</b>	<b>97,030</b>	<b>121,448</b>	<b>-121,448</b>	<b>24,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,500</b>	<b>-96,948</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>20.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-79.8%</b>		<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	70,825	97,448	-97,448	2,500	0	0	0	0	2,500	-94,948	0	0	0	0
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>70,825</b>	<b>97,448</b>	<b>-97,448</b>	<b>2,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>-94,948</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>26,205</b>	<b>24,000</b>	<b>-24,000</b>	<b>22,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,000</b>	<b>-2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>91.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-8.3%</b>		<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Corporate Service

Finance

Category: Technology and Communications		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
None	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
To be determined.		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	
	Revenues	-	-	-	-	-	
	<b>Net Levy Requirement</b>	-	-	-	-	-	

Category: Furniture & Fixtures		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
Regular replacements.	<b>Total 2020 Request</b>	<b>2,500</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	2,500	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		2,500	-	-	-	-	2,500
<b>Future Capital Projects</b>		Forecast					
To be determined.		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	2,500	-	-	-	-	
	Revenues	2,500	-	-	-	-	
	<b>Net Levy Requirement</b>	-	-	-	-	-	



# Human Resources

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfer to Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	0	0	0	0	0	0
Technology/Communications	0	10,000	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	6,597	1,500	1,500	1,500	1,500	1,500
Building	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>6,597</b>	<b>11,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
<b>Transfer to Reserves</b>	<b>21,000</b>	<b>21,000</b>	<b>41,000</b>	<b>41,000</b>	<b>41,000</b>	<b>41,000</b>
<b>Total Expenditures</b>	<b>27,597</b>	<b>32,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Total Revenues</b>	<b>1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Levy Requirement</b>	<b>26,000</b>	<b>32,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	21,000	Transfers to Reserves 0
Transfers from Reserves	0	Transfers from Reserves 0

County of Bruce  
 Director of Human Resources  
 Human Resources

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	8,927	0	0	10,000	0	0	0	0	10,000	10,000	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	4,078	6,597	-6,597	1,500	0	0	0	0	1,500	-5,097	1,500	1,500	1,500	1,500
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>13,005</b>	<b>6,597</b>	<b>-6,597</b>	<b>11,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,500</b>	<b>4,903</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
TRANSFER TO RESERVES	1,000	21,000	-21,000	21,000	0	0	0	0	21,000	0	41,000	41,000	41,000	41,000
<b>Net Expenditure</b>	<b>14,005</b>	<b>27,597</b>	<b>-27,597</b>	<b>32,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	<b>4,903</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>117.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>17.8%</b>		<b>30.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	2,578	1,597	-1,597	0	0	0	0	0	0	-1,597	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>2,578</b>	<b>1,597</b>	<b>-1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>11,427</b>	<b>26,000</b>	<b>-26,000</b>	<b>32,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	<b>6,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>125.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>25.0%</b>		<b>30.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>



County of Bruce  
 Director of Human Resources  
 Human Resources

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	8,927	0	0	10,000	0	0	0	0	10,000	10,000	0	0	0	0
Vehicles & Machinery									0	0				
Furniture and Fixtures	4,078	6,597	-6,597	1,500	0	0	0	0	1,500	-5,097	1,500	1,500	1,500	1,500
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>13,005</b>	<b>6,597</b>	<b>-6,597</b>	<b>11,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,500</b>	<b>4,903</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
TRANSFER TO RESERVES	1,000	21,000	-21,000	21,000	0	0	0	0	21,000	0	41,000	41,000	41,000	41,000
<b>Net Expenditure</b>	<b>14,005</b>	<b>27,597</b>	<b>-27,597</b>	<b>32,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	<b>4,903</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>117.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>17.8%</b>		<b>30.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal									0	0				
Own Funds	2,578	1,597	-1,597	0	0	0	0	0	0	-1,597	0	0	0	0
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>2,578</b>	<b>1,597</b>	<b>-1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>11,427</b>	<b>26,000</b>	<b>-26,000</b>	<b>32,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,500</b>	<b>6,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>	<b>42,500</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>125.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>25.0%</b>		<b>30.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Human Resources

Human Resources

Category: Technology and Communications	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
For Avanti enhancements to the performance review module and the Job Classification module. This would allow the corporation to utilize the program instead of purchasing new software to accommodate our needs with performance reviews and job evaluations. This cost was previously carried in the operating budget	<b>Total 2020 Request</b>	<b>10,000</b>	<b>2020 Net Request</b>	<b>10,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	10,000		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/ Savings	2020 Total
	10,000	-	-	-	-	10,000
<b>Future Capital Projects</b>	Forecast					
	2020	2021	2022	2023	2024	
	Expenditure	10,000	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Category: Furniture & Fixtures	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
To purchase new desk for the HR Directors Office	<b>Total 2020 Request</b>	<b>1,500</b>	<b>2020 Net Request</b>	<b>1,500</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	1,500		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/ Savings	2020 Total
	1,500	-	-	-	-	1,500
<b>Future Capital Projects</b>	Forecast					
	2020	2021	2022	2023	2024	
	Expenditure	1,500	1,500	1,500	1,500	1,500
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>



# Health Services - Paramedic Services and CSO

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>	
<b>Budget Version</b>	<b>Adopted</b>	

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfer to Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	108,000	78,000	56,000	400,000	58,000	58,000
Technology/Communications	26,000	0	90,000	0	0	90,000
Vehicles & Machinery	531,515	280,600	500,700	350,700	450,700	350,700
Furniture and Fixtures	10,000	10,000	10,000	10,000	10,000	10,000
Building	59,434	4,000,000	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>734,949</b>	<b>4,368,600</b>	<b>656,700</b>	<b>760,700</b>	<b>518,700</b>	<b>508,700</b>
<b>Transfer to Reserves</b>	<b>135,000</b>	<b>155,000</b>	<b>101,000</b>	<b>231,000</b>	<b>181,000</b>	<b>201,000</b>
<b>Total Expenditures</b>	<b>869,949</b>	<b>4,523,600</b>	<b>757,700</b>	<b>991,700</b>	<b>699,700</b>	<b>709,700</b>
<b>Total Revenues</b>	<b>207,349</b>	<b>4,006,000</b>	<b>97,000</b>	<b>332,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Net Levy Requirement</b>	<b>662,600</b>	<b>517,600</b>	<b>660,700</b>	<b>659,700</b>	<b>692,700</b>	<b>702,700</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	155,000	Transfers to Reserves 0
Transfers from Reserves	100,000	Transfers from Reserves 0

County of Bruce  
Director of Health Services

Health Services - Paramedic Services  
and CSO

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	97,152	108,000	-108,000	78,000	0	0	0	0	78,000	-30,000	56,000	400,000	58,000	58,000
Technology/Communications	90,725	26,000	-26,000	0	0	0	0	0	0	-26,000	90,000	0	0	90,000
Vehicles & Machinery	260,427	531,515	-531,515	280,600	0	0	0	0	280,600	-250,915	500,700	350,700	450,700	350,700
Furniture and Fixtures	8,730	10,000	-10,000	10,000	0	0	0	0	10,000	0	10,000	10,000	10,000	10,000
Building - Structure	15,566	59,434	-59,434	0	0	0	0	4,000,000	4,000,000	3,940,566	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
									0	0				
<b>Gross Expenditures</b>	<b>472,600</b>	<b>734,949</b>	<b>-734,949</b>	<b>368,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,368,600</b>	<b>3,633,651</b>	<b>656,700</b>	<b>760,700</b>	<b>518,700</b>	<b>508,700</b>
TRANSFER TO RESERVES	369,941	135,000	-135,000	155,000	0	0	0	0	155,000	20,000	101,000	231,000	181,000	201,000
<b>Net Expenditure</b>	<b>842,541</b>	<b>869,949</b>	<b>-869,949</b>	<b>523,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,523,600</b>	<b>3,653,651</b>	<b>757,700</b>	<b>991,700</b>	<b>699,700</b>	<b>709,700</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>60.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>459.8%</b>	<b>420.0%</b>		<b>-83.3%</b>	<b>30.9%</b>	<b>-29.4%</b>	<b>1.4%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	100,394	201,349	-201,349	0	0	0	0	100,000	100,000	-101,349	90,000	325,000	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	27,070	6,000	-6,000	6,000	0	0	0	0	6,000	0	7,000	7,000	7,000	7,000
Debt	0	0	0	0	0	0	0	3,900,000	3,900,000	3,900,000	0	0	0	0
<b>Total Revenue</b>	<b>127,464</b>	<b>207,349</b>	<b>-207,349</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,006,000</b>	<b>3,798,651</b>	<b>97,000</b>	<b>332,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Net Requirement</b>	<b>715,077</b>	<b>662,600</b>	<b>-662,600</b>	<b>517,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>517,600</b>	<b>-145,000</b>	<b>660,700</b>	<b>659,700</b>	<b>692,700</b>	<b>702,700</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>78.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-21.9%</b>		<b>27.6%</b>	<b>-0.2%</b>	<b>5.0%</b>	<b>1.4%</b>

County of Bruce  
Director of Health Services

Paramedic Administration

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	97,152	108,000	-108,000	78,000	0	0	0	0	78,000	-30,000	56,000	400,000	58,000	58,000
Technology/Communications	84,827	26,000	-26,000	0	0	0	0	0	0	-26,000	90,000	0	0	90,000
Vehicles & Machinery	260,427	531,515	-531,515	280,600	0	0	0	0	280,600	-250,915	500,700	350,700	450,700	350,700
Furniture and Fixtures	2,987	10,000	-10,000	10,000	0	0	0	0	10,000	0	10,000	10,000	10,000	10,000
Building - Structure	15,566	59,434	-59,434	0	0	0	0	4,000,000	4,000,000	3,940,566	0	0	0	0
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>460,959</b>	<b>734,949</b>	<b>-734,949</b>	<b>368,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,368,600</b>	<b>3,633,651</b>	<b>656,700</b>	<b>760,700</b>	<b>518,700</b>	<b>508,700</b>
TRANSFER TO RESERVES	369,941	135,000	-135,000	155,000	0	0	0	0	155,000	20,000	101,000	231,000	181,000	201,000
<b>Net Expenditure</b>	<b>830,900</b>	<b>869,949</b>	<b>-599,949</b>	<b>523,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,523,600</b>	<b>3,653,651</b>	<b>757,700</b>	<b>991,700</b>	<b>699,700</b>	<b>709,700</b>
<b>Percent of Net Expenditure Budget</b>			<b>-69.0%</b>	<b>60.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>459.8%</b>	<b>420.0%</b>		<b>-83.3%</b>	<b>30.9%</b>	<b>-29.4%</b>	<b>1.4%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	100,394	201,349	-201,349	0	0	0	0	100,000	100,000	-101,349	90,000	325,000	0	0
Donations									0	0				
Other	27,070	6,000	-6,000	6,000	0	0	0	0	6,000	0	7,000	7,000	7,000	7,000
Debt	0	0	0	0	0	0	0	3,900,000	3,900,000	3,900,000	0	0	0	0
<b>Total Revenue</b>	<b>127,464</b>	<b>207,349</b>	<b>-207,349</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>4,006,000</b>	<b>3,798,651</b>	<b>97,000</b>	<b>332,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Net Requirement</b>	<b>703,437</b>	<b>662,600</b>	<b>-392,600</b>	<b>517,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>517,600</b>	<b>-145,000</b>	<b>660,700</b>	<b>659,700</b>	<b>692,700</b>	<b>702,700</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-59.3%</b>	<b>78.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-21.9%</b>		<b>27.6%</b>	<b>-0.2%</b>	<b>5.0%</b>	<b>1.4%</b>

County of Bruce

Director of Health Services

Paramedic Administration

Category: Equipment	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Trauma equipment bags need to be replaced at a cost of ~ \$5,000. Portable radios to communicate with allied agencies currently in use no longer work with most other agencies. Replacement of these at a cost of ~\$17,000. Routine stretcher replacement at a cost of ~\$28,000 each for a total of \$56,000.	<b>Total 2020 Request</b>	<b>78,000</b>	<b>2020 Net Request</b>	<b>78,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	78,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	78,000	-	-	-	-	<b>78,000</b>
<b>Future Capital Projects</b>	Forecast					
For items as above. There is a higher cost in 2022 as there will be the replacement of defibrillators required.	Expenditure	78,000	56,000	400,000	58,000	58,000
	Revenues	-	-	325,000	-	-
	<b>Net Levy Requirement</b>	<b>78,000</b>	<b>56,000</b>	<b>75,000</b>	<b>58,000</b>	<b>58,000</b>

Category: Technology and Communications	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	-	-
<b>Future Capital Projects</b>	Forecast					
The replacement of vehicle tablet computers is scheduled for 2021.	Expenditure	-	90,000	-	-	90,000
	Revenues	-	90,000	-	-	-
	<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>90,000</b>

Category: Vehicles & Machinery	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Yearly replacement of 2 ambulances to maintain them on a 6 year replacement cycle.	<b>Total 2020 Request</b>	<b>280,600</b>	<b>2020 Net Request</b>	<b>274,600</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	6,000		
	Municipal	0	Debt	0		
	Reserves	0	Levy	274,600		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	280,600	-	-	-	-	<b>280,600</b>
<b>Future Capital Projects</b>	Forecast					
Replacement of two ambulances each year. In alternate years an ERV is also due to be replaced.	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	280,600	500,700	350,700	450,700	350,700
	Revenues	6,000	7,000	7,000	7,000	7,000
	<b>Net Levy Requirement</b>	<b>274,600</b>	<b>493,700</b>	<b>343,700</b>	<b>443,700</b>	<b>343,700</b>

Category: Furniture & Fixtures	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Furniture and fixtures for the stations. Typically for seating, kitchen tables and chairs, etc. based on station needs.	<b>Total 2020 Request</b>	<b>10,000</b>	<b>2020 Net Request</b>	<b>10,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	10,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	10,000	-	-	-	-	<b>10,000</b>
<b>Future Capital Projects</b>	Forecast					
	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	10,000	10,000	10,000	10,000	10,000
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>

Category: Building	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
Port Elgin station replacement funded by long term debt and reserves.	<b>Total 2020 Request</b>	<b>4,000,000</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	3,900,000			
	Reserves	100,000	Levy	0			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	4,000,000	<b>4,000,000</b>
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	4,000,000	-	-	-	-	
	Revenues	4,000,000	-	-	-	-	
	<b>Net Levy Requirement</b>	-	-	-	-	-	



County of Bruce  
 Director of Health Services  
 Centralized Scheduling Office

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	5,898	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery									0	0				
Furniture and Fixtures	5,743	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>11,641</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES									0	0				
<b>Net Expenditure</b>	<b>11,641</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds									0	0				
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>11,641</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Health Services

Centralized Scheduling Office

Category: Technology and Communications		Financial Information				
Current Capital Projects		Revenue by Type				
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	<b>Expenditure by Pressure Category</b>					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	-	-
Future Capital Projects		Forecast				
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

Category: Furniture & Fixtures		Financial Information				
Current Capital Projects		Revenue by Type				
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	<b>Expenditure by Pressure Category</b>					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	-	-
Future Capital Projects		Forecast				
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-



# Transportation

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfers to Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	41,301	62,300	81,000	90,000	50,000	50,000
Technology/Communications	31,800	33,000	31,000	5,020	1,040	1,060
Vehicles & Machinery	811,500	633,000	428,073	402,734	606,772	1,142,602
Furniture and Fixtures	3,200	4,300	5,000	5,000	5,000	5,000
Building	396,346	92,000	1,000,000	1,000,000	100,000	100,000
Bridges & Culverts	2,442,247	2,085,200	3,071,200	2,697,100	2,580,000	3,710,000
Roads Paved	5,446,746	9,410,682	8,791,120	7,709,676	7,017,410	6,403,406
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	245,908	157,400	256,900	258,850	260,830	262,850
Trails Program	90,375	135,000	3,000	143,000	93,000	70,000
<b>Expenditures</b>	<b>9,509,423</b>	<b>12,612,882</b>	<b>13,667,293</b>	<b>12,311,380</b>	<b>10,714,052</b>	<b>11,744,918</b>
<b>Transfer to Reserves</b>	<b>2,143,426</b>	<b>1,395,745</b>	<b>3,946,984</b>	<b>4,448,438</b>	<b>3,220,346</b>	<b>3,344,423</b>
<b>Total Expenditures</b>	<b>11,652,849</b>	<b>14,008,627</b>	<b>17,614,277</b>	<b>16,759,818</b>	<b>13,934,398</b>	<b>15,089,340</b>
<b>Total Revenues</b>	<b>6,260,862</b>	<b>9,294,539</b>	<b>10,885,553</b>	<b>10,597,250</b>	<b>7,055,172</b>	<b>7,934,245</b>
<b>Net Levy Requirement</b>	<b>5,391,987</b>	<b>4,714,088</b>	<b>6,728,724</b>	<b>6,162,568</b>	<b>6,879,226</b>	<b>7,155,095</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	1,395,745	Transfers to Reserves 0
Transfers from Reserves	4,042,325	Transfers from Reserves 0

County of Bruce  
Director of Highways

Transportation

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	
<b>Expenditures by Type</b>										
Land	0	0	0	0	0	0	0	0	0	0
Equipment	54,585	41,301	-41,301	62,300	0	0	0	0	62,300	20,999
Technology/Communications	6,966	31,800	-31,800	33,000	0	0	0	0	33,000	1,200
Vehicles & Machinery	850,009	811,500	-811,500	633,000	0	0	0	0	633,000	-178,500
Furniture and Fixtures	982	3,200	-3,200	4,300	0	0	0	0	4,300	1,100
Building - Structure	0	-17,800	17,800	45,000	0	0	0	0	45,000	62,800
Building - Site Elements	157,354	387,096	-387,096	47,000	0	0	0	0	47,000	-340,096
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	13,209	27,050	-27,050	0	0	0	0	0	0	-27,050
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	7,478,256	2,442,247	-2,442,247	2,085,200	0	0	0	0	2,085,200	-357,047
Roads Paved	4,428,937	5,446,746	-5,446,746	9,410,682	0	0	0	0	9,410,682	3,963,936
Roads Unpaved	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	197,142	245,908	-245,908	157,400	0	0	0	0	157,400	-88,508
Trails Program	5,625	90,375	-90,375	135,000	0	0	0	0	135,000	44,625
									0	0
<b>Gross Expenditures</b>	<b>13,193,065</b>	<b>9,509,423</b>	<b>-9,509,423</b>	<b>12,612,882</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,612,882</b>	<b>3,103,459</b>
TRANSFER TO RESERVES	3,793,177	2,143,426	-2,143,426	1,395,745	0	0	0	0	1,395,745	-747,681
<b>Net Expenditure</b>	<b>16,986,242</b>	<b>11,652,849</b>	<b>-11,652,849</b>	<b>14,008,627</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,008,627</b>	<b>2,355,778</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>120.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>20.2%</b>	
<b>Revenues By Type</b>										
Federal	2,394,662	2,017,087	-2,017,087	2,017,087	0	0	0	0	2,017,087	0
Provincial	419,523	649,124	-649,124	660,950	0	0	0	0	660,950	11,826
Municipal	0	5,000	-5,000	2,359,683	0	0	0	0	2,359,683	2,354,683
Own Funds	5,109,504	2,945,682	-2,945,682	4,042,325	0	0	0	0	4,042,325	1,096,643
Donations	53,530	0	0	0	0	0	0	0	0	0
Other	117,013	27,000	-27,000	214,494	0	0	0	0	214,494	187,494
Debt	3,200,000	616,969	-616,969	0	0	0	0	0	0	-616,969
<b>Total Revenue</b>	<b>11,294,232</b>	<b>6,260,862</b>	<b>-6,260,862</b>	<b>9,294,539</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,294,539</b>	<b>3,033,677</b>
<b>Net Requirement</b>	<b>5,692,010</b>	<b>5,391,987</b>	<b>-5,391,987</b>	<b>4,714,088</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,714,088</b>	<b>-677,899</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>87.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-12.6%</b>	

County of Bruce  
 Director of Highways  
 Capital Housing and Equipment

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	54,585	31,063	-31,063	51,800	0	0	0	0	51,800	20,737	81,000	50,000	50,000	50,000
Technology/Communications	6,195	31,800	-31,800	33,000	0	0	0	0	33,000	1,200	31,000	5,020	1,040	1,060
Vehicles & Machinery	850,009	811,500	-811,500	633,000	0	0	0	0	633,000	-178,500	428,073	402,734	606,772	1,142,602
Furniture and Fixtures	982	3,200	-3,200	4,300	0	0	0	0	4,300	1,100	5,000	5,000	5,000	5,000
Building - Structure	0	-17,800	17,800	45,000	0	0	0	0	45,000	62,800	1,000,000	1,000,000	100,000	100,000
Building - Site Elements	157,354	387,096	-387,096	47,000	0	0	0	0	47,000	-340,096	0	0	0	0
Building - Exterior Components			0						0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical	13,209	27,050	-27,050	0	0	0	0	0	0	-27,050	0	0	0	0
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>1,082,335</b>	<b>1,273,909</b>	<b>-1,273,909</b>	<b>814,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>814,100</b>	<b>-459,809</b>	<b>1,545,073</b>	<b>1,462,754</b>	<b>762,812</b>	<b>1,298,662</b>
TRANSFER TO RESERVES	265,409	100,400	-100,400	400	0	0	0	0	400	-100,000	480,332	445,253	397,317	298,154
<b>Net Expenditure</b>	<b>1,347,743</b>	<b>1,374,309</b>	<b>-1,374,309</b>	<b>814,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>814,500</b>	<b>-559,809</b>	<b>2,025,405</b>	<b>1,908,007</b>	<b>1,160,129</b>	<b>1,596,815</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>59.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-40.7%</b>		<b>148.7%</b>	<b>-5.8%</b>	<b>-39.2%</b>	<b>37.6%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	283,039	600,209	-600,209	98,000	0	0	0	0	98,000	-502,209	900,000	902,174	141,264	572,480
Donations									0	0				
Other	92,979	27,000	-27,000	27,000	0	0	0	0	27,000	0	25,000	25,000	25,000	25,000
Debt									0	0				
<b>Total Revenue</b>	<b>376,018</b>	<b>627,209</b>	<b>-627,209</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	<b>-502,209</b>	<b>925,000</b>	<b>927,174</b>	<b>166,264</b>	<b>597,480</b>
<b>Net Requirement</b>	<b>971,726</b>	<b>747,100</b>	<b>-747,100</b>	<b>689,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>689,500</b>	<b>-57,600</b>	<b>1,100,405</b>	<b>980,833</b>	<b>993,865</b>	<b>999,335</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>92.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-7.7%</b>		<b>59.6%</b>	<b>-10.9%</b>	<b>1.3%</b>	<b>0.6%</b>

County of Bruce

Director of Highways

Capital Housing and Equipment

Category: Equipment	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Update for budget reduction as per council request. Remove \$31k for Poly tank for water truck and purchase in 2021. Metal band saw 5k, fuel monitoring system Lucknow 31k, minus 21k from walkerton sand shed reserve as it was a carry over from lucknow and walkerton fuel 2018, coldpatch boxes	<b>Total 2020 Request</b>	<b>51,800</b>	<b>2020 Net Request</b>	<b>30,800</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	21,000	Levy	30,800		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	51,800	-	-	-	-	<b>51,800</b>
<b>Future Capital Projects</b>	Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	51,800	81,000	50,000	50,000	50,000
	Revenues	21,000	-	-	-	-
	<b>Net Levy Requirement</b>	<b>30,800</b>	<b>81,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

Category: Technology and Communications	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Ipads for each shop with cases 4k, printer for paisley 1k, security for shops 28k	<b>Total 2020 Request</b>	<b>33,000</b>	<b>2020 Net Request</b>	<b>33,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	33,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	33,000	-	-	-	-	<b>33,000</b>
<b>Future Capital Projects</b>	Forecast					
Further security in 2021		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	33,000	31,000	5,020	1,040	1,060
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>33,000</b>	<b>31,000</b>	<b>5,020</b>	<b>1,040</b>	<b>1,060</b>

Category: Vehicles & Machinery	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Update for budget reduction as per council request. Remove \$60k for purchase of 1 ton to purchase in 2021. One Tandem and half ton, Loader purchase with broom, pipe trailer 15k, mower 25k, truck mount grader 10k, minus 15k trade in of neww holland loader	<b>Total 2020 Request</b>	<b>633,000</b>	<b>2020 Net Request</b>	<b>606,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	27,000		
	Municipal	0	Debt	0		
	Reserves	0	Levy	606,000		
Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	633,000	-	-	-	-	<b>633,000</b>
<b>Future Capital Projects</b>						
As per equipment replacement schedule	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	633,000	428,073	402,734	606,772	1,142,602
	Revenues	27,000	25,000	27,174	166,264	597,480
	<b>Net Levy Requirement</b>	<b>606,000</b>	<b>403,073</b>	<b>375,560</b>	<b>440,508</b>	<b>545,122</b>

Category: Furniture & Fixtures	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Tables for sign shop, other furniture as required	<b>Total 2020 Request</b>	<b>4,300</b>	<b>2020 Net Request</b>	<b>4,300</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	4,300		
Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	4,300	-	-	-	-	<b>4,300</b>
<b>Future Capital Projects</b>						
Furniture trend	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	4,300	5,000	5,000	5,000	5,000
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>4,300</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>

Category: Building	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Walkerton Site plan architect design consultation 45k. Walkerton Sand Shed Reserve, Flag and signage at all four shops. Previously budgeted in 2018. 16k total in a reserve. Lucknow backup gen consultant spec and purchase and installation 47k	<b>Total 2020 Request</b>	<b>92,000</b>	<b>2020 Net Request</b>	<b>15,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	77,000	Levy	15,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	92,000	-	-	-	-	<b>92,000</b>
<b>Future Capital Projects</b>	Forecast					
1.8mil financed for Walkerton shop rebuild - 2 million total cost - 100,000 yearly repayment for 20 years - This forecast will be transferred to an operating costs when repaying. No 5 year forecast in operating so it was placed here to show the future plan.	Expenditure	92,000	1,000,000	1,000,000	100,000	100,000
	Revenues	77,000	900,000	900,000	-	-
	<b>Net Levy Requirement</b>	<b>15,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>



County of Bruce  
Director of Highways

Roads- Paved Roads

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved	4,428,937	5,446,746	-5,446,746	9,410,682	0	0	0	0	9,410,682	3,963,936	8,791,120	7,709,676	7,017,410	6,403,406
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>4,428,937</b>	<b>5,446,746</b>	<b>-5,446,746</b>	<b>9,410,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,410,682</b>	<b>3,963,936</b>	<b>8,791,120</b>	<b>7,709,676</b>	<b>7,017,410</b>	<b>6,403,406</b>
TRANSFER TO RESERVES	1,595,569	79,844	-79,844	0	0	0	0	0	0	-79,844	0	1,400,000	0	0
<b>Net Expenditure</b>	<b>6,024,506</b>	<b>5,526,590</b>	<b>-5,526,590</b>	<b>9,410,682</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,410,682</b>	<b>3,884,092</b>	<b>8,791,120</b>	<b>9,109,676</b>	<b>7,017,410</b>	<b>6,403,406</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>170.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>70.3%</b>		<b>-6.6%</b>	<b>3.6%</b>	<b>-23.0%</b>	<b>-8.7%</b>
<b>Revenues By Type</b>														
Federal	2,394,662	2,017,087	-2,017,087	2,017,087	0	0	0	0	2,017,087	0	2,108,772	2,108,772	2,200,458	2,200,458
Provincial	419,523	649,124	-649,124	660,950	0	0	0	0	660,950	11,826	660,950	660,950	660,950	660,950
Municipal	0	5,000	-5,000	2,359,683	0	0	0	0	2,359,683	2,354,683	2,058,764	1,099,699	0	0
Own Funds	524,620	336,674	-336,674	1,771,625	0	0	0	0	1,771,625	1,434,951	635,922	174,000	1,400,000	727,857
Donations									0	0				
Other	16,506	0	0	149,994	0	0	0	0	149,994	149,994	1,387,445	2,804,055	0	0
Debt									0	0				
<b>Total Revenue</b>	<b>3,355,310</b>	<b>3,007,885</b>	<b>-3,007,885</b>	<b>6,959,339</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,959,339</b>	<b>3,951,454</b>	<b>6,851,853</b>	<b>6,847,476</b>	<b>4,261,408</b>	<b>3,589,265</b>
<b>Net Requirement</b>	<b>2,669,195</b>	<b>2,518,705</b>	<b>-2,518,705</b>	<b>2,451,343</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,451,343</b>	<b>-67,362</b>	<b>1,939,267</b>	<b>2,262,200</b>	<b>2,756,002</b>	<b>2,814,141</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>97.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-2.7%</b>		<b>-20.9%</b>	<b>16.7%</b>	<b>21.8%</b>	<b>2.1%</b>

County of Bruce

Director of Highways

Roads- Paved Roads

Category: Paved Roads	Financial Information						
<b>Current Capital Projects</b> 2020: West Road pre-eng only, 1A, 1N and 15D Micro (Long Term Maintenance), 3D, 3H and 4J CIP Recycle asphalt condition improvement, 3J Pre-eng & design, 4K Design for structural number and concrete gutter, 6A East Environmental Assessment, 23D intersection upgrade (Bruce Power traffic), 23C traffic study due to safety concerns, BR25 & 33 project continues in line with Master Plan, 29A & 29B condition improvements in Northern Bruce, BR86 work as per road condition concerns as per Huron Agreement.	Revenue by Type						
	<b>Total 2020 Request</b>	<b>9,410,682</b>	<b>2020 Net Request</b>	<b>2,451,343</b>			
	Federal	2,017,087	Donations	0			
	Provincial	660,950	Other	149,994			
	Municipal	2,359,683	Debt	0			
	Reserves	1,771,625	Levy	2,451,343			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		9,410,682	-	-	-	-	<b>9,410,682</b>
	<b>Future Capital Projects</b>						
West Round continues through full 5 year plan, 6A East design and construction to continue through 2022, BR25/33 aimed for major work completion in 2022, Recycle for majority of BR3 and BR4 by 2023 and then microsurfacing and preservation treatments becoming more prevalent. Major cost share pavement rehab work arranged on Grey	<b>Forecast</b>		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure		9,410,682	8,791,120	7,709,676	7,017,410	6,403,406
	Revenues		6,959,339	6,851,853	6,847,476	4,261,408	3,589,265
	<b>Net Levy Requirement</b>		<b>2,451,343</b>	<b>1,939,267</b>	<b>862,200</b>	<b>2,756,002</b>	<b>2,814,141</b>

County of Bruce  
 Director of Highways  
 Roads - Unpaved Roads

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES									0	0				
<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds									0	0				
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Highways

Roads - Unpaved Roads

Category: UNPAVED ROADS	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
	<b>Total 2020 Request</b>	0	<b>2020 Net Request</b>	0			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	
	Revenues	-	-	-	-	-	
	<b>Net Levy Requirement</b>	-	-	-	-	-	

County of Bruce  
 Director of Highways  
 Bridges and Culverts

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts	7,478,256	2,442,247	-2,442,247	2,085,200	0	0	0	0	2,085,200	-357,047	3,071,200	2,697,100	2,580,000	3,710,000
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>7,478,256</b>	<b>2,442,247</b>	<b>-2,442,247</b>	<b>2,085,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,085,200</b>	<b>-357,047</b>	<b>3,071,200</b>	<b>2,697,100</b>	<b>2,580,000</b>	<b>3,710,000</b>
TRANSFER TO RESERVES	1,755,080	1,958,182	-1,958,182	1,380,345	0	0	0	0	1,380,345	-577,837	3,376,652	2,592,185	2,812,029	3,036,269
<b>Net Expenditure</b>	<b>9,233,336</b>	<b>4,400,429</b>	<b>-4,400,429</b>	<b>3,465,545</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,465,545</b>	<b>-934,884</b>	<b>6,447,852</b>	<b>5,289,285</b>	<b>5,392,029</b>	<b>6,746,269</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>78.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-21.2%</b>		<b>86.1%</b>	<b>-18.0%</b>	<b>1.9%</b>	<b>25.1%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	4,253,224	1,825,278	-1,825,278	2,085,200	0	0	0	0	2,085,200	259,922	3,071,200	2,547,100	2,430,000	3,360,000
Donations									0	0				
Other	0	0	0	0	0	0	0	0	0	0	0	150,000	150,000	350,000
Debt	3,200,000	616,969	-616,969	0	0	0	0	0	0	-616,969	0	0	0	0
<b>Total Revenue</b>	<b>7,453,224</b>	<b>2,442,247</b>	<b>-2,442,247</b>	<b>2,085,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,085,200</b>	<b>-357,047</b>	<b>3,071,200</b>	<b>2,697,100</b>	<b>2,580,000</b>	<b>3,710,000</b>
<b>Net Requirement</b>	<b>1,780,112</b>	<b>1,958,182</b>	<b>-1,958,182</b>	<b>1,380,345</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,380,345</b>	<b>-577,837</b>	<b>3,376,652</b>	<b>2,592,185</b>	<b>2,812,029</b>	<b>3,036,269</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>70.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-29.5%</b>		<b>144.6%</b>	<b>-23.2%</b>	<b>8.5%</b>	<b>8.0%</b>

County of Bruce  
 Director of Highways  
 Bridges and Culverts

Category: BRIDGES AND CULVERTS	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Originally decreased contribution to capital bridge reserve by 1,000,000, then reduction ammended to 835,000. Bridges deferred to 2021 were John Black and Steffler Bridge	<b>Total 2020 Request</b>	<b>2,085,200</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	2,085,200	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	2,085,200	-	-	-	-	<b>2,085,200</b>
<b>Future Capital Projects</b>	Forecast					
Teeswater River Bridge Replacement in 2022/23, Durham St Bridge Replacement 2024, Lucknow/Campbell St Culvert Replacement moved to 2025. Increase reserve contribution in 2021 to by 835,000	Expenditure	2,085,200	3,071,200	2,697,100	2,580,000	3,710,000
	Revenues	2,085,200	3,071,200	2,697,100	2,580,000	3,710,000
	<b>Net Levy Requirement</b>	-	-	-	-	-

County of Bruce  
 Director of Highways  
 Roadways - Traffic Operations

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs	197,142	245,908	-245,908	157,400	0	0	0	0	157,400	-88,508	256,900	258,850	260,830	262,850
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>197,142</b>	<b>245,908</b>	<b>-245,908</b>	<b>157,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>157,400</b>	<b>-88,508</b>	<b>256,900</b>	<b>258,850</b>	<b>260,830</b>	<b>262,850</b>
TRANSFER TO RESERVES	153,745	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>350,886</b>	<b>245,908</b>	<b>-245,908</b>	<b>157,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>157,400</b>	<b>-88,508</b>	<b>256,900</b>	<b>258,850</b>	<b>260,830</b>	<b>262,850</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>64.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-36.0%</b>		<b>63.2%</b>	<b>0.8%</b>	<b>0.8%</b>	<b>0.8%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	48,622	160,908	-160,908	37,500	0	0	0	0	37,500	-123,408	0	0	0	0
Donations	53,530	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	7,527	0	0	37,500	0	0	0	0	37,500	37,500	37,500	37,500	37,500	37,500
Debt									0	0				
<b>Total Revenue</b>	<b>109,680</b>	<b>160,908</b>	<b>-160,908</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>-85,908</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>
<b>Net Requirement</b>	<b>241,207</b>	<b>85,000</b>	<b>-85,000</b>	<b>82,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,400</b>	<b>-2,600</b>	<b>219,400</b>	<b>221,350</b>	<b>223,330</b>	<b>225,350</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>96.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-3.1%</b>		<b>166.3%</b>	<b>0.9%</b>	<b>0.9%</b>	<b>0.9%</b>

County of Bruce

Director of Highways

Roadways - Traffic Operations

Category: Traffic Operations	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Wayfinder Program 37,500 from RT07 and 37,500 taken out of reserve. Remaining expenditures are initial cost for signs (labour) and 2 carry over projects from 2019, which include BR2/3 and BR 8/14	<b>Total 2020 Request</b>	<b>157,400</b>	<b>2020 Net Request</b>	<b>82,400</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	37,500		
	Municipal	0	Debt	0		
	Reserves	37,500	Levy	82,400		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	157,400	-	-	-	-	<b>157,400</b>
<b>Future Capital Projects</b>	Forecast					
	Expenditure	157,400	256,900	258,850	260,830	262,850
	Revenues	75,000	37,500	37,500	37,500	37,500
	<b>Net Levy Requirement</b>	<b>82,400</b>	<b>219,400</b>	<b>221,350</b>	<b>223,330</b>	<b>225,350</b>



County of Bruce  
Director of Highways

Trails and Forestry

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	0	10,238	-10,238	10,500	0	0	0	0	10,500	262	0	40,000	0	0
Technology/Communications	771	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program (gravel, fencing, signs)	5,625	90,375	-90,375	135,000	0	0	0	0	135,000	44,625	3,000	143,000	93,000	70,000
									0	0				
<b>Gross Expenditures</b>	<b>6,396</b>	<b>100,613</b>	<b>-100,613</b>	<b>145,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145,500</b>	<b>44,887</b>	<b>3,000</b>	<b>183,000</b>	<b>93,000</b>	<b>70,000</b>
TRANSFER TO RESERVES	23,375	5,000	-5,000	15,000	0	0	0	0	15,000	10,000	90,000	11,000	11,000	10,000
<b>Net Expenditure</b>	<b>29,771</b>	<b>105,613</b>	<b>-105,613</b>	<b>160,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>160,500</b>	<b>54,887</b>	<b>93,000</b>	<b>194,000</b>	<b>104,000</b>	<b>80,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>152.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>52.0%</b>		<b>-42.1%</b>	<b>108.6%</b>	<b>-46.4%</b>	<b>-23.1%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	0	22,613	-22,613	50,000	0	0	0	0	50,000	27,387	0	88,000	10,000	0
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>0</b>	<b>22,613</b>	<b>-22,613</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>27,387</b>	<b>0</b>	<b>88,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Requirement</b>	<b>29,771</b>	<b>83,000</b>	<b>-83,000</b>	<b>110,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,500</b>	<b>27,500</b>	<b>93,000</b>	<b>106,000</b>	<b>94,000</b>	<b>80,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>133.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>33.1%</b>		<b>-15.8%</b>	<b>14.0%</b>	<b>-11.3%</b>	<b>-14.9%</b>

County of Bruce  
 Director of Highways  
 Trails and Forestry

Category: Equipment	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
mechanized wheelbarrow	<b>Total 2020 Request</b>	<b>10,500</b>	<b>2020 Net Request</b>	<b>10,500</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	10,500			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		10,500	-	-	-	-	<b>10,500</b>
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	10,500	-	40,000	-	-	
	Revenues	-	-	28,000	-	-	
	<b>Net Levy Requirement</b>	<b>10,500</b>	<b>-</b>	<b>12,000</b>	<b>-</b>	<b>-</b>	

Category: Trails Program	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
**includes Gravel, Fencing, Signs	<b>Total 2020 Request</b>	<b>135,000</b>	<b>2020 Net Request</b>	<b>85,000</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	50,000	Levy	85,000			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		135,000	-	-	-	-	<b>135,000</b>
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	135,000	3,000	143,000	93,000	70,000	
	Revenues	50,000	-	60,000	10,000	-	
	<b>Net Levy Requirement</b>	<b>85,000</b>	<b>3,000</b>	<b>83,000</b>	<b>83,000</b>	<b>70,000</b>	



# Human Services

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>					
<b>Budget Version</b>	<b>Adopted</b>					
<b>Balancing Checks</b>						
	<b>Summary - Input</b>	<b>Summary - Projects</b>	<b>5 year Forecast</b>	<b>Download (prior year)</b>		
Land	0	0	0	0		
Equipment	0	0	0	0		
Technology/Communications	0	0	0	0		
Vehicles & Machinery	0	0	0	0		
Furniture and Fixtures	0	0	0	0		
Building	0	0	0	0		
Bridges & Culverts	0	0	0	0		
Roads Paved	0	0	0	0		
Roads Unpaved	0	0	0	0		
Traffic Signals	0	0	0	0		
Trails Program	0	0	0	0		
Transfer to Reserves	0	0	0	0		
Revenues	0	0	0	0		
<b>Summary of Budget Totals</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Land	0	0	0	0	0	0
Equipment	5,000	5,000	5,000	5,000	5,000	5,000
Technology/Communications	7,758	0	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	4,020	0	0	0	0	0
Building	2,895,901	2,298,835	2,577,050	2,275,104	2,521,691	2,627,689
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>2,912,679</b>	<b>2,303,835</b>	<b>2,582,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
<b>Transfer to Reserves</b>	<b>2,425,619</b>	<b>2,474,374</b>	<b>2,524,109</b>	<b>2,574,844</b>	<b>2,626,599</b>	<b>2,679,394</b>
<b>Total Expenditures</b>	<b>5,338,298</b>	<b>4,778,209</b>	<b>5,106,159</b>	<b>4,854,948</b>	<b>5,153,290</b>	<b>5,312,083</b>
<b>Total Revenues</b>	<b>2,911,719</b>	<b>2,303,835</b>	<b>2,522,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
<b>Net Levy Requirement</b>	<b>2,426,579</b>	<b>2,474,374</b>	<b>2,584,109</b>	<b>2,574,844</b>	<b>2,626,599</b>	<b>2,679,394</b>
<b>Annual Reserves Budget</b>		<b>Reserve Sheet Balanced</b>				
Transfers to Reserves	2,474,374	Transfers to Reserves	0			
Transfers from Reserves	2,303,835	Transfers from Reserves	0			

County of Bruce  
 Director of Human Services  
 Human Services

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	5,000	-5,000	5,000	0	0	0	0	5,000	0	5,000	5,000	5,000	5,000
Technology/Communications	71,578	7,758	-7,758	0	0	0	0	0	0	-7,758	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	19,667	4,020	-4,020	0	0	0	0	0	0	-4,020	0	0	0	0
Building - Structure	169,358	206,185	-206,185	175,000	0	0	0	0	175,000	-31,185	250,000	0	0	0
Building - Site Elements	150,146	460,225	-460,225	40,000	0	0	0	0	40,000	-420,225	460,000	394,098	253,500	700,000
Building - Exterior Components	892,501	1,495,964	-1,495,964	863,937	0	0	0	0	863,937	-632,027	895,000	0	20,000	180,000
Building - Interior Components	361,842	543,527	-543,527	390,198	65,000	0	0	0	455,198	-88,329	502,050	1,076,006	1,328,191	932,689
Building - Site Services	5,225	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	241,747	130,000	-130,000	147,500	0	0	0	169,000	316,500	186,500	75,000	680,000	910,000	805,000
Building - Fire and Life Safety	8,790	60,000	-60,000	0	448,200	0	0	0	448,200	388,200	395,000	125,000	10,000	10,000
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>1,920,855</b>	<b>2,912,679</b>	<b>-2,912,679</b>	<b>1,621,635</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>2,303,835</b>	<b>-608,844</b>	<b>2,582,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
TRANSFER TO RESERVES	2,382,639	2,425,619	-2,425,619	2,474,374	0	0	0	0	2,474,374	48,755	2,524,109	2,574,844	2,626,599	2,679,394
<b>Net Expenditure</b>	<b>4,303,494</b>	<b>5,338,298</b>	<b>-5,338,298</b>	<b>4,096,009</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>4,778,209</b>	<b>-560,089</b>	<b>5,106,159</b>	<b>4,854,948</b>	<b>5,153,290</b>	<b>5,312,083</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>76.7%</b>	<b>9.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>3.2%</b>	<b>-10.5%</b>		<b>6.9%</b>	<b>-4.9%</b>	<b>6.1%</b>	<b>3.1%</b>
<b>Revenues By Type</b>														
Federal	2,613	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	89,023	3,060	-3,060	0	0	0	0	0	0	-3,060	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	1,619,041	2,908,659	-2,908,659	1,651,635	483,200	0	0	169,000	2,303,835	-604,824	2,522,050	2,280,104	2,526,691	2,632,689
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	205,343	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>1,916,020</b>	<b>2,911,719</b>	<b>-2,911,719</b>	<b>1,651,635</b>	<b>483,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>2,303,835</b>	<b>-607,884</b>	<b>2,522,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
<b>Net Requirement</b>	<b>2,387,474</b>	<b>2,426,579</b>	<b>-2,426,579</b>	<b>2,444,374</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,474,374</b>	<b>47,795</b>	<b>2,584,109</b>	<b>2,574,844</b>	<b>2,626,599</b>	<b>2,679,394</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.7%</b>	<b>1.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.0%</b>		<b>4.4%</b>	<b>-0.4%</b>	<b>2.0%</b>	<b>2.0%</b>

County of Bruce  
 Director of Human Services  
 Income & Employment Supports

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	1,262	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery									0	0				
Furniture and Fixtures	8,388	3,020	-3,020	0	0	0	0	0	0	-3,020	0	0	0	0
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>9,650</b>	<b>3,020</b>	<b>-3,020</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-3,020</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	3,600	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>13,250</b>	<b>3,020</b>	<b>-3,020</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-3,020</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial	7,935	2,060	-2,060	0	0	0	0	0	0	-2,060	0	0	0	0
Municipal									0	0				
Own Funds									0	0				
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>7,935</b>	<b>2,060</b>	<b>-2,060</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-2,060</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>5,315</b>	<b>960</b>	<b>-960</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-960</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Human Services

Income & Employment Supports

Category: Technology and Communications		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>	
	-	-	-	-	-	-	
<b>Future Capital Projects</b>		Forecast					
	<b>Expenditure</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Revenues	-	-	-	-	-	
	<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

Category: Furniture & Fixtures		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>	
	-	-	-	-	-	-	
<b>Future Capital Projects</b>		Forecast					
	<b>Expenditure</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Revenues	-	-	-	-	-	
	<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	



County of Bruce

Director of Human Services

Children Services

Category: Technology and Communications		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	-
	Revenues	-	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

Category: Furniture & Fixtures		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	-
	Revenues	-	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-





Category: Technology and Communications	Financial Information					
Current Capital Projects	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects	Forecast					
		2020	2021	2022	2023	2024
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

Category: Furniture & Fixtures	Financial Information					
Current Capital Projects	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects	Forecast					
		2020	2021	2022	2023	2024
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

County of Bruce  
 Director of Human Services  
 Housing Facilities (BCHC)

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	5,000	-5,000	5,000	0	0	0	0	5,000	0	5,000	5,000	5,000	5,000
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure	169,358	206,185	-206,185	175,000	0	0	0	0	175,000	-31,185	250,000	0	0	0
Building - Site Elements	150,146	460,225	-460,225	40,000	0	0	0	0	40,000	-420,225	460,000	394,098	253,500	700,000
Building - Exterior Components	892,501	1,495,964	-1,495,964	863,937	0	0	0	0	863,937	-632,027	895,000	0	20,000	180,000
Building - Interior Components	361,842	543,527	-543,527	390,198	65,000	0	0	0	455,198	-88,329	502,050	1,076,006	1,328,191	932,689
Building - Site Services	5,225	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	241,747	130,000	-130,000	147,500	0	0	0	169,000	316,500	186,500	75,000	680,000	910,000	805,000
Building - Fire and Life Safety	8,790	60,000	-60,000	0	448,200	0	0	0	448,200	388,200	395,000	125,000	10,000	10,000
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>1,829,609</b>	<b>2,900,901</b>	<b>-2,900,901</b>	<b>1,621,635</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>2,303,835</b>	<b>-597,066</b>	<b>2,582,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
TRANSFER TO RESERVES	2,379,039	2,425,619	-2,425,619	2,474,374	0	0	0	0	2,474,374	48,755	2,524,109	2,574,844	2,626,599	2,679,394
<b>Net Expenditure</b>	<b>4,208,648</b>	<b>5,326,520</b>	<b>-5,326,520</b>	<b>4,096,009</b>	<b>513,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>4,778,209</b>	<b>-548,311</b>	<b>5,106,159</b>	<b>4,854,948</b>	<b>5,153,290</b>	<b>5,312,083</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>76.9%</b>	<b>9.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>3.2%</b>	<b>-10.3%</b>		<b>6.9%</b>	<b>-4.9%</b>	<b>6.1%</b>	<b>3.1%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal									0	0				
Own Funds	1,619,041	2,900,901	-2,900,901	1,651,635	483,200	0	0	169,000	2,303,835	-597,066	2,522,050	2,280,104	2,526,691	2,632,689
Donations									0	0				
Other	205,343	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>1,824,384</b>	<b>2,900,901</b>	<b>-2,900,901</b>	<b>1,651,635</b>	<b>483,200</b>	<b>0</b>	<b>0</b>	<b>169,000</b>	<b>2,303,835</b>	<b>-597,066</b>	<b>2,522,050</b>	<b>2,280,104</b>	<b>2,526,691</b>	<b>2,632,689</b>
<b>Net Requirement</b>	<b>2,384,264</b>	<b>2,425,619</b>	<b>-2,425,619</b>	<b>2,444,374</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,474,374</b>	<b>48,755</b>	<b>2,584,109</b>	<b>2,574,844</b>	<b>2,626,599</b>	<b>2,679,394</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.8%</b>	<b>1.2%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.0%</b>		<b>4.4%</b>	<b>-0.4%</b>	<b>2.0%</b>	<b>2.0%</b>

County of Bruce  
 Director of Human Services  
 Housing Facilities (BCHC)

Category: Land		Financial Information				
Current Capital Projects		Revenue by Type				
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects		Forecast				
		2020	2021	2022	2023	2024
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

Category: Equipment		Financial Information				
Current Capital Projects		Revenue by Type				
Replacement of worn out and broken down property maintenance equipment such as: riding lawn mowers, walk behind lawn mowers, grass trimmers, leaf blowers and snow blower.	<b>Total 2020 Request</b>	<b>5,000</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	5,000	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	5,000	-	-	-	-	5,000
Future Capital Projects		Forecast				
Replacement of worn out and broken down property maintenance equipment such as: riding lawn mowers, walk behind lawn mowers, grass trimmers, leaf blowers and snow blower.		2020	2021	2022	2023	2024
	Expenditure	5,000	5,000	5,000	5,000	5,000
	Revenues	5,000	5,000	5,000	5,000	5,000
	<b>Net Levy Requirement</b>	-	-	-	-	-

Category: Building		Financial Information				
Current Capital Projects		Revenue by Type				
Window & Door Replacement: 510 Wellington St, 920 Old Durahm Rd, 539 Ivings Dr / Plans: 535 Walter St, 7432 Hwy 6, 116 Albert St Mechanical / Electrical / Plumbing Upgrades: 535 Walter St, 81 2nd St, 920 Old Durham Rd, 539 Ivings Dr, Across Portfolio Structural Balcony Repairs: 50 Part St, 52 Maria St, 286 Albert St / Plans: 539 Ivings Dr Flooring Replacement: 621 Mary St / Plans: 50 Part St, 5 Railway St Parking Lot & Walkway Replacement Plans: Alice/Queen/Kincardine St, 7432 Hwy 6 Life Safety Upgrades: 1065 Hurrion Terr, 550 Willoughby St, 59 4th St, 83 2nd St, 81 2nd St, 915 Hurrion Terr, 647/659 Arlington St / Plans: 647/659 Arlington St, 510 Wellington St	<b>Total 2020 Request</b>	<b>2,298,835</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	2,298,835	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	1,616,635	513,200	-	-	169,000	2,298,835
Future Capital Projects		Forecast				
Fire Alarm Work, Mechanical Upgrades, Windows and Doors, Common areas flooring, Roofing and Attic Upgrades, Energy Improvements, Plan Preparation and Misc. Capital Replacements		2020	2021	2022	2023	2024
	Expenditure	2,298,835	2,577,050	2,275,104	2,521,691	2,627,689
	Revenues	2,298,835	2,517,050	2,275,104	2,521,691	2,627,689
	<b>Net Levy Requirement</b>	-	60,000	-	-	-



# Brucelea Haven

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfer to Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	48,000	84,000	90,000	90,000	90,000	90,000
Technology/Communications	0	0	0	0	5,000	0
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	5,200	0	0	0	0	0
Building	1,298,403	48,000	153,030	104,030	85,030	58,030
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>1,351,603</b>	<b>132,000</b>	<b>243,030</b>	<b>194,030</b>	<b>180,030</b>	<b>148,030</b>
<b>Transfer to Reserves</b>	<b>30,000</b>	<b>30,800</b>	<b>30,800</b>	<b>30,800</b>	<b>30,000</b>	<b>30,000</b>
<b>Total Expenditures</b>	<b>1,381,603</b>	<b>162,800</b>	<b>273,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Total Revenues</b>	<b>1,290,603</b>	<b>43,000</b>	<b>74,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Levy Requirement</b>	<b>91,000</b>	<b>119,800</b>	<b>199,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	30,800	Transfers to Reserves 0
Transfers from Reserves	43,000	Transfers from Reserves 0

County of Bruce  
 Director of Health Services - Brucelea  
 Brucelea Haven

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	94,362	48,000	-48,000	84,000	0	0	0	0	84,000	36,000	90,000	90,000	90,000	90,000
Technology/Communications	4,563	0	0	0	0	0	0	0	0	0	0	0	5,000	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	5,200	-5,200	0	0	0	0	0	0	-5,200	0	0	0	0
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	4,000	-4,000	0	0	0	0	0	0	-4,000	0	0	0	0
Building - Exterior Components	3,053	1,166,103	-1,166,103	0	0	0	0	0	0	-1,166,103	58,030	58,030	58,030	58,030
Building - Interior Components	19,298	122,600	-122,600	18,000	0	0	0	0	18,000	-104,600	95,000	46,000	27,000	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	25,000	0	0	0	0	25,000	25,000	0	0	0	0
Building - Fire and Life Safety	0	5,700	-5,700	5,000	0	0	0	0	5,000	-700	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
									0	0				
<b>Gross Expenditures</b>	<b>121,276</b>	<b>1,351,603</b>	<b>-1,351,603</b>	<b>132,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>132,000</b>	<b>-1,219,603</b>	<b>243,030</b>	<b>194,030</b>	<b>180,030</b>	<b>148,030</b>
TRANSFER TO RESERVES	82,000	30,000	-30,000	30,800	0	0	0	0	30,800	800	30,800	30,800	30,000	30,000
<b>Net Expenditure</b>	<b>203,276</b>	<b>1,381,603</b>	<b>-1,381,603</b>	<b>162,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>162,800</b>	<b>-1,218,803</b>	<b>273,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>11.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-88.2%</b>		<b>68.2%</b>	<b>-17.9%</b>	<b>-6.6%</b>	<b>-15.2%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	100,873	294,603	-294,603	43,000	0	0	0	0	43,000	-251,603	74,000	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	996,000	-996,000	0	0	0	0	0	0	-996,000	0	0	0	0
<b>Total Revenue</b>	<b>100,873</b>	<b>1,290,603</b>	<b>-1,290,603</b>	<b>43,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,000</b>	<b>-1,247,603</b>	<b>74,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>102,403</b>	<b>91,000</b>	<b>-91,000</b>	<b>119,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,800</b>	<b>28,800</b>	<b>199,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>131.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>31.6%</b>		<b>66.8%</b>	<b>12.5%</b>	<b>-6.6%</b>	<b>-15.2%</b>

County of Bruce  
 Director of Health Services - Brucelea  
 Brucelea Administration

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	11,164	48,000	-48,000	84,000	0	0	0	0	84,000	36,000	90,000	90,000	90,000	90,000
Technology/Communications	4,563	0	0	0	0	0	0	0	0	0	0	0	5,000	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	5,200	-5,200	0	0	0	0	0	0	-5,200	0	0	0	0
Building - Structure									0	0				
Building - Site Elements	0	4,000	-4,000	0	0	0	0	0	0	-4,000	0	0	0	0
Building - Exterior Components	3,053	1,146,103	-1,146,103	0	0	0	0	0	0	-1,146,103	58,030	58,030	58,030	58,030
Building - Interior Components	6,436	85,600	-85,600	0	0	0	0	0	0	-85,600	95,000	46,000	27,000	0
Building - Site Services									0	0				
Building - Mechanical and Electrical	0	0	0	25,000	0	0	0	0	25,000	25,000	0	0	0	0
Building - Fire and Life Safety	0	5,700	-5,700	5,000	0	0	0	0	5,000	-700	0	0	0	0
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>25,216</b>	<b>1,294,603</b>	<b>-1,294,603</b>	<b>114,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>114,000</b>	<b>-1,180,603</b>	<b>243,030</b>	<b>194,030</b>	<b>180,030</b>	<b>148,030</b>
TRANSFER TO RESERVES	82,000	30,000	-30,000	30,800	0	0	0	0	30,800	800	30,800	30,800	30,000	30,000
<b>Net Expenditure</b>	<b>107,216</b>	<b>1,324,603</b>	<b>-1,324,603</b>	<b>144,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>144,800</b>	<b>-1,179,803</b>	<b>273,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>10.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-89.1%</b>		<b>89.1%</b>	<b>-17.9%</b>	<b>-6.6%</b>	<b>-15.2%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	4,813	237,603	-237,603	25,000	0	0	0	0	25,000	-212,603	74,000	0	0	0
Donations									0	0				
Other									0	0				
Debt	0	996,000	-996,000	0	0	0	0	0	0	-996,000	0	0	0	0
<b>Total Revenue</b>	<b>4,813</b>	<b>1,233,603</b>	<b>-1,233,603</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>-1,208,603</b>	<b>74,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>102,403</b>	<b>91,000</b>	<b>-91,000</b>	<b>119,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>119,800</b>	<b>28,800</b>	<b>199,830</b>	<b>224,830</b>	<b>210,030</b>	<b>178,030</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>131.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>31.6%</b>		<b>66.8%</b>	<b>12.5%</b>	<b>-6.6%</b>	<b>-15.2%</b>

County of Bruce

Director of Health Services - Brucelea

Brucelea Administration

Category: Equipment	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Medical equipment replacement: mechanical lift (1) \$14,000, bath chairs (2) \$28,000, Tornado \$12,000, Beds \$10,000, Mattresses \$20,000.	<b>Total 2020 Request</b>	<b>84,000</b>	<b>2020 Net Request</b>	<b>84,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	84,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	84,000	-	-	-	-	<b>84,000</b>
<b>Future Capital Projects</b>						
	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	84,000	90,000	90,000	90,000	90,000
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>84,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>

Category: Technology and Communications	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	-	-
<b>Future Capital Projects</b>						
	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	-	-	-	5,000	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>-</b>



Category: Vehicles & Machinery		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	-
	Revenues	-	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

Category: Furniture & Fixtures		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	-
	Revenues	-	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

Category: Building	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
Water/plumbing repairs \$30,000;	<b>Total 2020 Request</b>	<b>30,000</b>	<b>2020 Net Request</b>	<b>5,000</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	25,000	Levy	5,000			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		30,000	-	-	-	-	<b>30,000</b>
<b>Future Capital Projects</b>	Forecast						
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	30,000	153,030	104,030	85,030	58,030	
	Revenues	25,000	74,000	-	-	-	
	<b>Net Levy Requirement</b>	<b>5,000</b>	<b>79,030</b>	<b>104,030</b>	<b>85,030</b>	<b>58,030</b>	

County of Bruce  
 Director of Health Services - Brucelea

Brucelea Donations

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	83,198	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components	0	20,000	-20,000	0	0	0	0	0	0	-20,000	0	0	0	0
Building - Interior Components	12,862	37,000	-37,000	18,000	0	0	0	0	18,000	-19,000	0	0	0	0
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>96,060</b>	<b>57,000</b>	<b>-57,000</b>	<b>18,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>-39,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>96,060</b>	<b>57,000</b>	<b>-57,000</b>	<b>18,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>-39,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>31.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-68.4%</b>		<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	96,060	57,000	-57,000	18,000	0	0	0	0	18,000	-39,000	0	0	0	0
Donations									0	0				
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>96,060</b>	<b>57,000</b>	<b>-57,000</b>	<b>18,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>	<b>-39,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Health Services - Brucelea

Brucelea Donations

Category: Equipment	Financial Information					
Current Capital Projects	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects						
	Forecast	2020	2021	2022	2023	2024
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

Category: Building	Financial Information					
Current Capital Projects	Revenue by Type					
70 chairs for central activity area and dining rooms, 10 of which are bariatric and all with health care fabric (total \$18K). Funded through the Donation Reserve established for furnishings for the home.	<b>Total 2020 Request</b>	<b>18,000</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	18,000	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	18,000	-	-	-	-	18,000
Future Capital Projects						
	Forecast	2020	2021	2022	2023	2024
	Expenditure	18,000	-	-	-	-
	Revenues	18,000	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-



# Gateway Haven

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfer TO Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	56,000	46,000	46,000	46,000	38,500	38,500
Technology/Communications	0	10,000	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	0	0	0	0	0	0
Building	889,556	84,000	5,000	5,000	5,000	5,000
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>945,556</b>	<b>140,000</b>	<b>51,000</b>	<b>51,000</b>	<b>43,500</b>	<b>43,500</b>
<b>Transfer to Reserves</b>	<b>105,822</b>	<b>104,769</b>	<b>187,079</b>	<b>187,744</b>	<b>188,415</b>	<b>189,093</b>
<b>Total Expenditures</b>	<b>1,051,378</b>	<b>244,769</b>	<b>238,079</b>	<b>238,744</b>	<b>231,915</b>	<b>232,593</b>
<b>Total Revenues</b>	<b>905,556</b>	<b>62,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Levy Requirement</b>	<b>145,822</b>	<b>182,769</b>	<b>238,079</b>	<b>238,744</b>	<b>231,915</b>	<b>232,593</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	104,769	Transfers to Reserves 0
Transfers from Reserves	62,000	Transfers from Reserves 0

County of Bruce  
 Director of Health Services - Gateway Haven  
 Gateway Administration

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	88,604	56,000	-56,000	46,000	0	0	0	0	46,000	-10,000	46,000	46,000	38,500	38,500
Technology/Communications	326,761	0	0	10,000	0	0	0	0	10,000	10,000	0	0	0	0
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements	9,565	7,500	-7,500	12,000	0	0	0	0	12,000	4,500	0	0	0	0
Building - Exterior Components	0	848,960	-848,960	0	0	0	0	0	0	-848,960	0	0	0	0
Building - Interior Components	22,767	23,096	-23,096	6,000	0	0	0	0	6,000	-17,096	5,000	5,000	5,000	5,000
Building - Site Services									0	0				
Building - Mechanical and Electrical	0	10,000	-10,000	66,000	0	0	0	0	66,000	56,000	0	0	0	0
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>447,698</b>	<b>945,556</b>	<b>-945,556</b>	<b>140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,000</b>	<b>-805,556</b>	<b>51,000</b>	<b>51,000</b>	<b>43,500</b>	<b>43,500</b>
TRANSFER TO RESERVES	137,620	105,822	-105,822	104,769	0	0	0	0	104,769	-1,053	187,079	187,744	188,415	189,093
<b>Net Expenditure</b>	<b>585,318</b>	<b>1,051,378</b>	<b>-1,051,378</b>	<b>244,769</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>244,769</b>	<b>-806,609</b>	<b>238,079</b>	<b>238,744</b>	<b>231,915</b>	<b>232,593</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>23.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-76.7%</b>		<b>-2.7%</b>	<b>0.3%</b>	<b>-2.9%</b>	<b>0.3%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	375,310	116,556	-116,556	62,000	0	0	0	0	62,000	-54,556	0	0	0	0
Donations									0	0				
Other									0	0				
Debt	0	789,000	-789,000	0	0	0	0	0	0	-789,000	0	0	0	0
<b>Total Revenue</b>	<b>375,310</b>	<b>905,556</b>	<b>-905,556</b>	<b>62,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>62,000</b>	<b>-843,556</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>210,008</b>	<b>145,822</b>	<b>-145,822</b>	<b>182,769</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182,769</b>	<b>36,947</b>	<b>238,079</b>	<b>238,744</b>	<b>231,915</b>	<b>232,593</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>125.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>25.3%</b>		<b>30.3%</b>	<b>0.3%</b>	<b>-2.9%</b>	<b>0.3%</b>

County of Bruce

Director of Health Services - Gateway Haven

Gateway Administration

Category: Equipment		Financial Information				
Current Capital Projects		Revenue by Type				
Replacement: 1 Maxi Move lift (\$14,000), 1 Tornado washer (\$12,000), Bed (\$10,000), Mattress (\$10,000)	<b>Total 2020 Request</b>	<b>46,000</b>	<b>2020 Net Request</b>	<b>26,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	20,000	Levy	26,000		
Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	46,000	-	-	-	-	<b>46,000</b>
Future Capital Projects		Forecast				
Replacement: Lifts (\$14,000), 1 Tornado washer (\$12,000) for 2020, 2021 & 2022, Bed (\$10,000), Mattress (\$10,000)	Expenditure	46,000	46,000	46,000	38,500	38,500
	Revenues	20,000	-	-	-	-
	<b>Net Levy Requirement</b>	<b>26,000</b>	<b>46,000</b>	<b>46,000</b>	<b>38,500</b>	<b>38,500</b>

Category: Technology and Communications		Financial Information				
Current Capital Projects		Revenue by Type				
Dietary Menu Management System	<b>Total 2020 Request</b>	<b>10,000</b>	<b>2020 Net Request</b>	<b>10,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	10,000		
Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	10,000	-	-	-	-	<b>10,000</b>
Future Capital Projects		Forecast				
	Expenditure	10,000	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Category: Building	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Plumbing engineer and repair (\$12,000), Adjustable dining tables (\$6,000), Replacement of Air Conditioner in Elevator control room (\$16,000), Keypads and automatic door openers for balconies (8) (\$50,000)	<b>Total 2020 Request</b>	<b>84,000</b>	<b>2020 Net Request</b>	<b>42,000</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	42,000	Levy	42,000		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	84,000	-	-	-	-	<b>84,000</b>
<b>Future Capital Projects</b>	Forecast					
Replacement of Lounge Furniture (2021 - 2024)	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	84,000	5,000	5,000	5,000	5,000
	Revenues	42,000	-	-	-	-
	<b>Net Levy Requirement</b>	<b>42,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>





# Museum

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>					
<b>Budget Version</b>	<b>Adopted</b>					
	<b>Balancing Checks</b>					
	<b>Summary - Input</b>	<b>Summary - Projects</b>	<b>5 year Forecast</b>	<b>Download (prior year)</b>		
Land	0	0	0	0		
Equipment	0	0	0	0		
Technology/Communications	0	0	0	0		
Vehicles & Machinery	0	0	0	0		
Furniture and Fixtures	0	0	0	0		
Building	0	0	0	0		
Bridges & Culverts	0	0	0	0		
Roads Paved	0	0	0	0		
Roads Unpaved	0	0	0	0		
Traffic Signals	0	0	0	0		
Trails Program	0	0	0	0		
Transfer to Reserves	0	0	0	0		
Revenues	0	0	0	0		
<b>Summary of Budget Totals</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Land	0	0	0	0	0	0
Equipment	5,750	10,000	20,000	20,000	20,000	20,000
Technology/Communications	9,000	0	4,000	4,000	4,000	4,000
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	3,948	0	0	0	0	0
Building	54,307	74,799	7,987	0	0	0
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>73,005</b>	<b>84,799</b>	<b>31,987</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Transfer to Reserves</b>	<b>77,900</b>	<b>41,900</b>	<b>25,400</b>	<b>25,400</b>	<b>25,400</b>	<b>25,400</b>
<b>Total Expenditures</b>	<b>150,905</b>	<b>126,699</b>	<b>57,387</b>	<b>49,400</b>	<b>49,400</b>	<b>49,400</b>
<b>Total Revenues</b>	<b>69,955</b>	<b>101,299</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Levy Requirement</b>	<b>80,950</b>	<b>25,400</b>	<b>47,387</b>	<b>39,400</b>	<b>39,400</b>	<b>39,400</b>
<b>Annual Reserves Budget</b>	<b>Reserve Sheet Balanced</b>					
Transfers to Reserves	41,900	Transfers to Reserves	0			
Transfers from Reserves	49,365	Transfers from Reserves	0			

County of Bruce  
Director of Recreation and Culture

Museum	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	562,520	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	159,218	5,750	-5,750	10,000	0	0	0	0	10,000	4,250	20,000	20,000	20,000	20,000
Technology/Communications	4,670	9,000	-9,000	0	0	0	0	0	0	-9,000	4,000	4,000	4,000	4,000
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	9,540	3,948	-3,948	0	0	0	0	0	0	-3,948	0	0	0	0
Building - Structure	26,000	9,918	-9,918	7,220	0	0	0	0	7,220	-2,698	0	0	0	0
Building - Site Elements	0	6,000	-6,000	6,000	0	0	0	0	6,000	0	0	0	0	0
Building - Exterior Components	106,802	26,666	-26,666	27,465	0	0	0	0	27,465	799	0	0	0	0
Building - Interior Components	0	11,723	-11,723	12,989	0	0	0	0	12,989	1,266	7,987	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	21,125	0	0	0	0	21,125	21,125	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>868,751</b>	<b>73,005</b>	<b>-73,005</b>	<b>84,799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>84,799</b>	<b>11,794</b>	<b>31,987</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
TRANSFER TO RESERVES	7,000	77,900	-77,900	41,900	0	0	0	0	41,900	-36,000	25,400	25,400	25,400	25,400
<b>Net Expenditure</b>	<b>875,751</b>	<b>150,905</b>	<b>-150,905</b>	<b>126,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,699</b>	<b>-24,206</b>	<b>57,387</b>	<b>49,400</b>	<b>49,400</b>	<b>49,400</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>84.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-16.0%</b>		<b>-54.7%</b>	<b>-13.9%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	41,393	0	0	13,874	0	0	0	0	13,874	13,874	0	0	0	0
Provincial	0	0	0	11,560	0	0	0	0	11,560	11,560	0	0	0	0
Municipal	0	0	0	15,000	0	0	0	0	15,000	15,000	0	0	0	0
Own Funds	699,950	62,455	-62,455	49,365	0	0	0	0	49,365	-13,090	0	0	0	0
Donations	123,511	5,000	-5,000	10,000	0	0	0	0	10,000	5,000	10,000	10,000	10,000	10,000
Other	200	2,500	-2,500	1,500	0	0	0	0	1,500	-1,000	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>865,054</b>	<b>69,955</b>	<b>-69,955</b>	<b>101,299</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>101,299</b>	<b>31,344</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Requirement</b>	<b>10,696</b>	<b>80,950</b>	<b>-80,950</b>	<b>25,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,400</b>	<b>-55,550</b>	<b>47,387</b>	<b>39,400</b>	<b>39,400</b>	<b>39,400</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>31.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-68.6%</b>		<b>86.6%</b>	<b>-16.9%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce  
Director of Recreation and Culture

Administration	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	562,520	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment									0	0				
Technology/Communications	4,670	9,000	-9,000	0	0	0	0	0	0	-9,000	4,000	4,000	4,000	4,000
Vehicles & Machinery									0	0				
Furniture and Fixtures	9,540	3,948	-3,948	0	0	0	0	0	0	-3,948	0	0	0	0
Building - Structure	26,000	9,918	-9,918	7,220	0	0	0	0	7,220	-2,698	0	0	0	0
Building - Site Elements	0	6,000	-6,000	6,000	0	0	0	0	6,000	0	0	0	0	0
Building - Exterior Components	106,802	26,666	-26,666	27,465	0	0	0	0	27,465	799	0	0	0	0
Building - Interior Components	0	11,723	-11,723	12,989	0	0	0	0	12,989	1,266	7,987	0	0	0
Building - Site Services									0	0				
Building - Mechanical and Electrical	0	0	0	21,125	0	0	0	0	21,125	21,125	0	0	0	0
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>709,533</b>	<b>67,255</b>	<b>-67,255</b>	<b>74,799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,799</b>	<b>7,544</b>	<b>11,987</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
TRANSFER TO RESERVES	7,000	25,400	-25,400	25,400	0	0	0	0	25,400	0	25,400	25,400	25,400	25,400
<b>Net Expenditure</b>	<b>716,533</b>	<b>92,655</b>	<b>-92,655</b>	<b>100,199</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,199</b>	<b>7,544</b>	<b>37,387</b>	<b>29,400</b>	<b>29,400</b>	<b>29,400</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>108.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>8.1%</b>		<b>-62.7%</b>	<b>-21.4%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	15,000	0	0	13,874	0	0	0	0	13,874	13,874	0	0	0	0
Provincial	0	0	0	11,560	0	0	0	0	11,560	11,560	0	0	0	0
Municipal									0	0				
Own Funds	684,862	62,455	-62,455	49,365	0	0	0	0	49,365	-13,090	0	0	0	0
Donations	7,997	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	200	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt									0	0				
<b>Total Revenue</b>	<b>708,059</b>	<b>62,455</b>	<b>-62,455</b>	<b>74,799</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,799</b>	<b>12,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>8,474</b>	<b>30,200</b>	<b>-30,200</b>	<b>25,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,400</b>	<b>-4,800</b>	<b>37,387</b>	<b>29,400</b>	<b>29,400</b>	<b>29,400</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>84.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-15.9%</b>		<b>47.2%</b>	<b>-21.4%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Recreation and Culture

Administration

Category: Technology and Communications		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
2021-2024 Other Software \$4,000			<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
		Expenditure	-	4,000	4,000	4,000	4,000
		Revenues	-	-	-	-	-
		<b>Net Levy Requirement</b>	<b>-</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>

Category: Furniture & Fixtures		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
		Expenditure by Pressure Category					
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>		Forecast					
			<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
		Expenditure	-	-	-	-	-
		Revenues	-	-	-	-	-
		<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Category: Building	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
\$49,365 Reserve funds: TSR \$28,240 (Log Home Roof \$1,926, Log Home Repairs \$7,325, Protective Railing \$6,000 & Bruce Gallery Carpet \$12,989) Insurance Reserve \$21,125 (Security / Monitoring System) Federal \$13,874 and Provincial \$11,560 ICIP grant for the Log Home & Log Schoolhouse.	<b>Total 2020 Request</b>	<b>74,799</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	13,874	Donations	0		
	Provincial	11,560	Other	0		
	Municipal	0	Debt	0		
	Reserves	49,365	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	74,799	-	-	-	-	<b>74,799</b>
<b>Future Capital Projects</b>						
Projects as outlined above for 2020. 2021 Carpet Dundas & Sterling Room	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	74,799	7,987	-	-	-
	Revenues	74,799	-	-	-	-
	<b>Net Levy Requirement</b>	-	<b>7,987</b>	-	-	-

County of Bruce  
 Director of Recreation and Culture

Exhibits

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	22,061	5,750	-5,750	5,000	0	0	0	0	5,000	-750	20,000	20,000	20,000	20,000
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>22,061</b>	<b>5,750</b>	<b>-5,750</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>-750</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
TRANSFER TO RESERVES									0	0				
<b>Net Expenditure</b>	<b>22,061</b>	<b>5,750</b>	<b>-5,750</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>-750</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>87.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-13.0%</b>		<b>300.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	15,088	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	4,750	5,000	-5,000	5,000	0	0	0	0	5,000	0	10,000	10,000	10,000	10,000
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>19,838</b>	<b>5,000</b>	<b>-5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Requirement</b>	<b>2,223</b>	<b>750</b>	<b>-750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-750</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-100.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

Director of Recreation and Culture

Exhibits

Category: Equipment	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
Draw \$5K from an existing private donor contribution for the Riding the Rails Exhibition for enhancements	<b>Total 2020 Request</b>	<b>5,000</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	5,000			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
<b>Future Capital Projects</b>	Expenditure by Pressure Category						
2020 \$5K Riding the Rails enhancements, 2021-2024 Future exhibitions TBD		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		5,000	-	-	-	-	<b>5,000</b>
	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
Expenditure	5,000	20,000	20,000	20,000	20,000	20,000	
Revenues	5,000	10,000	10,000	10,000	10,000	10,000	
<b>Net Levy Requirement</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	

County of Bruce  
 Director of Recreation and Culture

Special Projects	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	137,158	0	0	5,000	0	0	0	0	5,000	5,000	0	0	0	0
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>137,158</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES									0	0				
<b>Net Expenditure</b>	<b>137,158</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	26,393	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial									0	0				
Municipal									0	0				
Own Funds									0	0				
Donations	110,764	0	0	5,000	0	0	0	0	5,000	5,000	0	0	0	0
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>137,158</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>



County of Bruce

Director of Recreation and Culture

Special Projects

Category: Equipment	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
Draw \$5K from the existing fund for the Anishinaabe Endaat Exhibition for enhancements	<b>Total 2020 Request</b>	<b>5,000</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	5,000		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	5,000	-	-	-	-	<b>5,000</b>
<b>Future Capital Projects</b>						
2020 \$5K Anishinaabe Endaat enhancements	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
	Expenditure	5,000	-	-	-	-
	Revenues	5,000	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

County of Bruce  
 Director of Recreation and Culture  
 Community Wing

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	0	52,500	-52,500	16,500	0	0	0	0	16,500	-36,000	0	0	0	0
<b>Net Expenditure</b>	<b>0</b>	<b>52,500</b>	<b>-52,500</b>	<b>16,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,500</b>	<b>-36,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>31.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-68.6%</b>		<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	15,000	0	0	0	0	15,000	15,000	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	2,500	-2,500	1,500	0	0	0	0	1,500	-1,000	0	0	0	0
Debt									0	0				
<b>Total Revenue</b>	<b>0</b>	<b>2,500</b>	<b>-2,500</b>	<b>16,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,500</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>0</b>	<b>50,000</b>	<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-100.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce  
 Director of Recreation and Culture  
 Community Wing

Category: Building	Financial Information						
<b>Current Capital Projects</b>	Revenue by Type						
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
<b>Future Capital Projects</b>							
2020 - \$1500 User Fee & \$15,000 Municipal Pledge (\$5K per Kincardine and 2 other Municipalities)	<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	
	Revenues	16,500.00	-	-	-	-	
	<b>Net Levy Requirement</b>	<b>(16,500)</b>	-	-	-	-	



# Library

## Capital Budgeting Dashboard

Budget Year	2020
Budget Version	Adopted

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfer to Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	321,000	339,000	329,500	328,500	328,500	328,500
Technology/Communications	0	0	5,000	0	0	0
Vehicles & Machinery	42,000	0	44,000	150,000	0	0
Furniture and Fixtures	22,214	10,000	10,000	10,000	10,000	10,000
Building	20,000	10,000	10,000	10,000	10,000	10,000
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>405,214</b>	<b>359,000</b>	<b>398,500</b>	<b>498,500</b>	<b>348,500</b>	<b>348,500</b>
<b>Transfer to Reserves</b>	<b>41,200</b>	<b>48,200</b>	<b>129,200</b>	<b>33,200</b>	<b>33,200</b>	<b>33,200</b>
<b>Total Expenditures</b>	<b>446,414</b>	<b>407,200</b>	<b>527,700</b>	<b>531,700</b>	<b>381,700</b>	<b>381,700</b>
<b>Total Revenues</b>	<b>75,214</b>	<b>5,000</b>	<b>127,000</b>	<b>131,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Net Levy Requirement</b>	<b>371,200</b>	<b>402,200</b>	<b>400,700</b>	<b>400,700</b>	<b>375,700</b>	<b>375,700</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	48,200	Transfers to Reserves 0
Transfers from Reserves	5,000	Transfers from Reserves 0

County of Bruce  
Director of Library

Library

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	332,504	321,000	-321,000	339,000	0	0	0	0	339,000	18,000	329,500	328,500	328,500	328,500
Technology/Communications	945	0	0	0	0	0	0	0	0	0	5,000	0	0	0
Vehicles & Machinery	0	42,000	-42,000	0	0	0	0	0	0	-42,000	44,000	150,000	0	0
Furniture and Fixtures	7,433	22,214	-22,214	10,000	0	0	0	0	10,000	-12,214	10,000	10,000	10,000	10,000
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	20,000	-20,000	10,000	0	0	0	0	10,000	-10,000	10,000	10,000	10,000	10,000
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>340,881</b>	<b>405,214</b>	<b>-405,214</b>	<b>359,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>359,000</b>	<b>-46,214</b>	<b>398,500</b>	<b>498,500</b>	<b>348,500</b>	<b>348,500</b>
TRANSFER TO RESERVES	33,328	41,200	-41,200	23,200	0	0	0	25,000	48,200	7,000	129,200	33,200	33,200	33,200
<b>Net Expenditure</b>	<b>374,209</b>	<b>446,414</b>	<b>-446,414</b>	<b>382,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>407,200</b>	<b>-39,214</b>	<b>527,700</b>	<b>531,700</b>	<b>381,700</b>	<b>381,700</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>85.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>5.6%</b>	<b>-8.8%</b>		<b>29.6%</b>	<b>0.8%</b>	<b>-28.2%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	945	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	7,301	74,214	-74,214	5,000	0	0	0	0	5,000	-69,214	44,000	130,000	5,000	5,000
Donations	1,702	1,000	-1,000	0	0	0	0	0	0	-1,000	83,000	1,000	1,000	1,000
Other	741	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>10,688</b>	<b>75,214</b>	<b>-75,214</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>-70,214</b>	<b>127,000</b>	<b>131,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Net Requirement</b>	<b>363,521</b>	<b>371,200</b>	<b>-371,200</b>	<b>377,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>402,200</b>	<b>31,000</b>	<b>400,700</b>	<b>400,700</b>	<b>375,700</b>	<b>375,700</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>101.6%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>6.7%</b>	<b>8.4%</b>		<b>-0.4%</b>	<b>0.0%</b>	<b>-6.2%</b>	<b>0.0%</b>

County of Bruce  
Director of Library

Administration

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	332,504	320,000	-320,000	339,000	0	0	0	0	339,000	19,000	327,500	328,500	328,500	328,500
Technology/Communications	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery	0	42,000	-42,000	0	0	0	0	0	0	-42,000	44,000	0	0	0
Furniture and Fixtures	2,918	22,214	-22,214	10,000	0	0	0	0	10,000	-12,214	10,000	10,000	10,000	10,000
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components	0	20,000	-20,000	10,000	0	0	0	0	10,000	-10,000	10,000	10,000	10,000	10,000
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>335,422</b>	<b>404,214</b>	<b>-404,214</b>	<b>359,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>359,000</b>	<b>-45,214</b>	<b>391,500</b>	<b>348,500</b>	<b>348,500</b>	<b>348,500</b>
TRANSFER TO RESERVES	33,200	16,200	-16,200	23,200	0	0	0	0	23,200	7,000	29,200	33,200	33,200	33,200
<b>Net Expenditure</b>	<b>368,622</b>	<b>420,414</b>	<b>-420,414</b>	<b>382,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>382,200</b>	<b>-52,214</b>	<b>420,700</b>	<b>381,700</b>	<b>381,700</b>	<b>381,700</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>90.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-9.1%</b>		<b>10.1%</b>	<b>-9.3%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	2,786	74,214	-74,214	5,000	0	0	0	0	5,000	-69,214	44,000	5,000	5,000	5,000
Donations	1,702	0	0	0	0	0	0	0	0	0	1,000	1,000	1,000	1,000
Other	741	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt									0	0				
<b>Total Revenue</b>	<b>5,229</b>	<b>74,214</b>	<b>-74,214</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>-69,214</b>	<b>45,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
<b>Net Requirement</b>	<b>363,394</b>	<b>346,200</b>	<b>-346,200</b>	<b>377,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>377,200</b>	<b>17,000</b>	<b>375,700</b>	<b>375,700</b>	<b>375,700</b>	<b>375,700</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>109.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>9.0%</b>		<b>-0.4%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce  
 Director of Library  
 Administration

Category: Equipment	Financial Information					
Current Capital Projects	Revenue by Type					
Library Books: \$250,000	<b>Total 2020 Request</b>	<b>339,000</b>	<b>2020 Net Request</b>	<b>339,000</b>		
Audiobooks/Talking Books: \$15,000	Federal	0	Donations	0		
Cataloging/Processing/Shipping fees: \$35,000	Provincial	0	Other	0		
DVDs/AV material: \$35,000	Municipal	0	Debt	0		
eBook purchases: \$4,000	Reserves	0	Levy	339,000		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	339,000	-	-	-	-	<b>339,000</b>
Future Capital Projects	Forecast					
	Expenditure	339,000	327,500	328,500	328,500	328,500
	Revenues	-	1,000	1,000	1,000	1,000
	<b>Net Levy Requirement</b>	<b>339,000</b>	<b>326,500</b>	<b>327,500</b>	<b>327,500</b>	<b>327,500</b>

Category: Technology and Communications	Financial Information					
Current Capital Projects	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects	Forecast					
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Category: Vehicles & Machinery	Financial Information					
Current Capital Projects	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects	Forecast					
\$25,000 over course of 3 years funding for Bookmobile project	Expenditure	-	44,000	-	-	-
Van replacement in 2021	Revenues	-	44,000	-	-	-
	<b>Net Levy Requirement</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Category: Furniture & Fixtures		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
Furniture for branches: \$5,000  Shelving for branches: \$5,000	<b>Total 2020 Request</b>	<b>10,000</b>	<b>2020 Net Request</b>	<b>5,000</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	5,000	Levy	5,000			
	Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>	
	10,000	-	-	-	-	<b>10,000</b>	
<b>Future Capital Projects</b>		<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
		Expenditure	10,000	10,000	10,000	10,000	10,000
		Revenues	5,000	-	5,000	5,000	5,000
		<b>Net Levy Requirement</b>	<b>5,000</b>	<b>10,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>

Category: Building		Financial Information					
<b>Current Capital Projects</b>		Revenue by Type					
	<b>Total 2020 Request</b>	<b>10,000</b>	<b>2020 Net Request</b>	<b>10,000</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	10,000			
	Expenditure by Pressure Category						
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>	
	10,000	-	-	-	-	<b>10,000</b>	
<b>Future Capital Projects</b>		<b>Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
		Expenditure	10,000	10,000	10,000	10,000	10,000
		Revenues	-	-	-	-	-
		<b>Net Levy Requirement</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>





County of Bruce

Director of Library

Ongoing Ventures

Category: Equipment		Financial Information					
Current Capital Projects		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
Future Capital Projects		Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	-
	Revenues	-	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

Category: Furniture & Fixtures		Financial Information					
Current Capital Projects		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>			
	Federal	0	Donations	0			
	Provincial	0	Other	0			
	Municipal	0	Debt	0			
	Reserves	0	Levy	0			
	Expenditure by Pressure Category						
		<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
		-	-	-	-	-	-
Future Capital Projects		Forecast					
		<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
	Expenditure	-	-	-	-	-	-
	Revenues	-	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

County of Bruce  
Director of Library

Special Projects

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment	0	0	0	0	0	0	0	0	0	0	2,000	0	0	0
Technology/Communications	945	0	0	0	0	0	0	0	0	0	5,000	0	0	0
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	150,000	0	0
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>945</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES	128	25,000	-25,000	0	0	0	0	25,000	25,000	0	100,000	0	0	0
<b>Net Expenditure</b>	<b>1,073</b>	<b>25,000</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>107,000</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>100.0%</b>	<b>0.0%</b>		<b>328.0%</b>	<b>40.2%</b>	<b>-100.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial	945	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal									0	0				
Own Funds	0	0	0	0	0	0	0	0	0	0	0	125,000	0	0
Donations	0	0	0	0	0	0	0	0	0	0	82,000	0	0	0
Other									0	0				
Debt									0	0				
<b>Total Revenue</b>	<b>945</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>82,000</b>	<b>125,000</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>128</b>	<b>25,000</b>	<b>-25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>100.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>-100.0%</b>	<b>0.0%</b>

County of Bruce

Director of Library  
Special Projects

Category: Equipment		Financial Information					
Current Capital Projects		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>		<b>2020 Net Request</b>	<b>0</b>		
	Federal	0		Donations	0		
	Provincial	0		Other	0		
	Municipal	0		Debt	0		
	Reserves	0		Levy	0		
	Expenditure by Pressure Category						
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total	
	-	-	-	-	-	-	-
Future Capital Projects		Forecast					
Bookmobile collection for 2021	Expenditure	2020	2021	2022	2023	2024	
	Revenues	-	2,000	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

Category: Technology and Communications		Financial Information					
Current Capital Projects		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>		<b>2020 Net Request</b>	<b>0</b>		
	Federal	0		Donations	0		
	Provincial	0		Other	0		
	Municipal	0		Debt	0		
	Reserves	0		Levy	0		
	Expenditure by Pressure Category						
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total	
	-	-	-	-	-	-	-
Future Capital Projects		Forecast					
Bookmobile technology purchases in 2021	Expenditure	2020	2021	2022	2023	2024	
	Revenues	-	5,000	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-	-

Category: Vehicle & Machinery		Financial Information					
Current Capital Projects		Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>		<b>2020 Net Request</b>	<b>0</b>		
	Federal	0		Donations	0		
	Provincial	0		Other	0		
	Municipal	0		Debt	0		
	Reserves	0		Levy	0		
	Expenditure by Pressure Category						
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total	
	-	-	-	-	-	-	-
Future Capital Projects		Forecast					
Bookmobile purchase in 2022	Expenditure	2020	2021	2022	2023	2024	
	Revenues	-	-	150,000	-	-	-
	<b>Net Levy Requirement</b>	-	-	25,000	-	-	-



# Planning and Development

## Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>					
<b>Budget Version</b>	<b>Adopted</b>					
	<b>Balancing Checks</b>					
	<b>Summary - Input</b>	<b>Summary - Projects</b>	<b>5 year Forecast</b>	<b>Download (prior year)</b>		
Land	0	0	0	0		
Equipment	0	0	0	0		
Technology/Communications	0	0	0	0		
Vehicles & Machinery	0	0	0	0		
Furniture and Fixtures	0	0	0	0		
Building	0	0	0	0		
Bridges & Culverts	0	0	0	0		
Roads Paved	0	0	0	0		
Roads Unpaved	0	0	0	0		
Traffic Signals	0	0	0	0		
Trails Program	0	0	0	0		
Transfer to Reserves	0	0	0	0		
Revenues	0	0	0	0		
<b>Summary of Budget Totals</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
Land	0	0	0	0	0	0
Equipment	0	0	0	0	0	0
Technology/Communications	1,500	1,500	1,500	1,500	1,500	1,500
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	5,000	5,000	5,000	5,000	5,000	5,000
Building	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Transfer to Reserves</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>
<b>Total Expenditures</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Levy Requirement</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Annual Reserves Budget</b>	<b>Reserve Sheet Balanced</b>					
Transfers to Reserves	10,500	Transfers to Reserves	0			
Transfers from Reserves	0	Transfers from Reserves	0			

County of Bruce  
 Director of Planning and Development  
 Planning and Development

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	1,373	1,500	-1,500	1,500	0	0	0	0	1,500	0	1,500	1,500	1,500	1,500
Vehicles & Machinery	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	6,346	5,000	-5,000	5,000	0	0	0	0	5,000	0	5,000	5,000	5,000	5,000
Building - Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Elements	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Exterior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Interior Components	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>7,719</b>	<b>6,500</b>	<b>-6,500</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
TRANSFER TO RESERVES	10,399	10,500	-10,500	10,500	0	0	0	0	10,500	0	10,500	10,500	10,500	10,500
<b>Net Expenditure</b>	<b>18,118</b>	<b>17,000</b>	<b>-17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	3,388	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	326	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>3,713</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>14,404</b>	<b>17,000</b>	<b>-17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce  
 Director of Planning and Development  
 Land Use

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications	1,373	1,500	-1,500	1,500	0	0	0	0	1,500	0	1,500	1,500	1,500	1,500
Vehicles & Machinery									0	0				
Furniture and Fixtures	6,346	5,000	-5,000	5,000	0	0	0	0	5,000	0	5,000	5,000	5,000	5,000
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical									0	0				
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
									0	0				
<b>Gross Expenditures</b>	<b>7,719</b>	<b>6,500</b>	<b>-6,500</b>	<b>6,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,500</b>	<b>0</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
TRANSFER TO RESERVES	10,399	10,500	-10,500	10,500	0	0	0	0	10,500	0	10,500	10,500	10,500	10,500
<b>Net Expenditure</b>	<b>18,118</b>	<b>17,000</b>	<b>-17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	3,388	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations									0	0				
Other	326	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt									0	0				
<b>Total Revenue</b>	<b>3,713</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>14,404</b>	<b>17,000</b>	<b>-17,000</b>	<b>17,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000</b>	<b>0</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>	<b>17,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>100.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>







# NON Departmental Capital Budgeting Dashboard

<b>Budget Year</b>	<b>2020</b>
<b>Budget Version</b>	<b>Adopted</b>

	Balancing Checks			
	Summary - Input	Summary - Projects	5 year Forecast	Download (prior year)
Land	0	0	0	0
Equipment	0	0	0	0
Technology/Communications	0	0	0	0
Vehicles & Machinery	0	0	0	0
Furniture and Fixtures	0	0	0	0
Building	0	0	0	0
Bridges & Culverts	0	0	0	0
Roads Paved	0	0	0	0
Roads Unpaved	0	0	0	0
Traffic Signals	0	0	0	0
Trails Program	0	0	0	0
Transfer to Reserves	0	0	0	0
Revenues	0	0	0	0

Summary of Budget Totals	2019	2020	2021	2022	2023	2024
Land	0	0	0	0	0	0
Equipment	0	0	0	0	0	0
Technology/Communications	0	0	0	0	0	0
Vehicles & Machinery	0	0	0	0	0	0
Furniture and Fixtures	18,000	0	0	0	0	0
Building	251,116	261,900	234,000	109,000	109,000	109,000
Bridges & Culverts	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0
<b>Expenditures</b>	<b>269,116</b>	<b>261,900</b>	<b>234,000</b>	<b>109,000</b>	<b>109,000</b>	<b>109,000</b>
<b>Transfer to Reserves</b>	<b>151,000</b>	<b>151,000</b>	<b>161,000</b>	<b>161,000</b>	<b>161,000</b>	<b>161,000</b>
<b>Total Expenditures</b>	<b>420,116</b>	<b>412,900</b>	<b>395,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>
<b>Total Revenues</b>	<b>232,116</b>	<b>261,900</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Net Levy Requirement</b>	<b>188,000</b>	<b>151,000</b>	<b>320,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>

Annual Reserves Budget	Reserve Sheet Balanced	
Transfers to Reserves	151,000	Transfers to Reserves 0
Transfers from Reserves	261,900	Transfers from Reserves 0

County of Bruce

NON Departmental

	2018		2019 Baseline		2020 Adjustments Pressure Categories				2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology/Communications	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles & Machinery	20,454	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	18,000	-18,000	0	0	0	0	0	0	-18,000	0	0	0	0
Building - Structure	10,400	10,000	-10,000	0	0	0	0	0	0	-10,000	45,000	45,000	45,000	45,000
Building - Site Elements	0	35,000	-35,000	5,000	0	0	0	0	5,000	-30,000	10,000	10,000	10,000	10,000
Building - Exterior Components	13,079	14,100	-14,100	5,000	0	0	0	0	5,000	-9,100	0	0	0	0
Building - Interior Components	68,623	139,439	-139,439	103,900	0	0	0	0	103,900	-35,539	170,000	45,000	45,000	45,000
Building - Site Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Mechanical and Electrical	1,229,875	52,577	-52,577	148,000	0	0	0	0	148,000	95,423	9,000	9,000	9,000	9,000
Building - Fire and Life Safety	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Elevator	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bridges & Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Paved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roads Unpaved	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals & Signs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Trails Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>1,342,430</b>	<b>269,116</b>	<b>-269,116</b>	<b>261,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>261,900</b>	<b>-7,216</b>	<b>234,000</b>	<b>109,000</b>	<b>109,000</b>	<b>109,000</b>
TRANSFER TO RESERVES	151,000	151,000	-151,000	151,000	0	0	0	0	151,000	0	161,000	161,000	161,000	161,000
<b>Net Expenditure</b>	<b>1,493,430</b>	<b>420,116</b>	<b>-420,116</b>	<b>412,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>412,900</b>	<b>-7,216</b>	<b>395,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>98.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.7%</b>		<b>-4.3%</b>	<b>-31.6%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Own Funds	215,581	232,116	-232,116	261,900	0	0	0	0	261,900	29,784	75,000	75,000	75,000	75,000
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	89,509	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	995,897	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>1,300,987</b>	<b>232,116</b>	<b>-232,116</b>	<b>261,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>261,900</b>	<b>29,784</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Net Requirement</b>	<b>192,444</b>	<b>188,000</b>	<b>-188,000</b>	<b>151,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>151,000</b>	<b>-37,000</b>	<b>320,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>80.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-19.7%</b>		<b>111.9%</b>	<b>-39.1%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

NON Departmental Capital

	2019 Baseline		2020 Adjustments Pressure Categories						2020		2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted	\$ Change over 2019 Budget	Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery									0	0				
Furniture and Fixtures									0	0				
Building - Structure									0	0				
Building - Site Elements									0	0				
Building - Exterior Components									0	0				
Building - Interior Components									0	0				
Building - Site Services									0	0				
Building - Mechanical and Electrical	1,073,606	0	0	0	0	0	0	0	0	0	0	0	0	0
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>1,073,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFER TO RESERVES									0	0				
<b>Net Expenditure</b>	<b>1,073,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds									0	0				
Donations									0	0				
Other	77,709	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	995,897	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>1,073,606</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>		<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

0

NON Departmental Capital

Category: Building	Financial Information					
<b>Current Capital Projects</b>	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	<b>Maintain Services</b>	<b>Provincially Legislated</b>	<b>Growth</b>	<b>Council Priorities</b>	<b>Service Initiatives/Savings</b>	<b>2020 Total</b>
	-	-	-	-	-	-
<b>Future Capital Projects</b>	Forecast					
	Expenditure	2020	2021	2022	2023	2024
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

County of Bruce  
 Director of Corporate Services  
 Facilities Capital

	2018	2019 Baseline		2020 Adjustments Pressure Categories					2020	\$ Change over 2019 Budget	2021	2022	2023	2024
	Actual	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	Adopted		Projected	Projected	Projected	Projected
<b>Expenditures by Type</b>														
Land									0	0				
Equipment									0	0				
Technology/Communications									0	0				
Vehicles & Machinery	20,454	0	0	0	0	0	0	0	0	0	0	0	0	0
Furniture and Fixtures	0	18,000	-18,000	0	0	0	0	0	0	-18,000	0	0	0	0
Building - Structure	10,400	10,000	-10,000	0	0	0	0	0	0	-10,000	45,000	45,000	45,000	45,000
Building - Site Elements	0	35,000	-35,000	5,000	0	0	0	0	5,000	-30,000	10,000	10,000	10,000	10,000
Building - Exterior Components	13,079	14,100	-14,100	5,000	0	0	0	0	5,000	-9,100	0	0	0	0
Building - Interior Components	68,623	139,439	-139,439	103,900	0	0	0	0	103,900	-35,539	170,000	45,000	45,000	45,000
Building - Site Services									0	0				
Building - Mechanical and Electrical	156,269	52,577	-52,577	148,000	0	0	0	0	148,000	95,423	9,000	9,000	9,000	9,000
Building - Fire and Life Safety									0	0				
Building - Elevator									0	0				
Bridges & Culverts									0	0				
Roads Paved									0	0				
Roads Unpaved									0	0				
Traffic Signals & Signs									0	0				
Trails Program									0	0				
<b>Gross Expenditures</b>	<b>268,825</b>	<b>269,116</b>	<b>-269,116</b>	<b>261,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>261,900</b>	<b>-7,216</b>	<b>234,000</b>	<b>109,000</b>	<b>109,000</b>	<b>109,000</b>
TRANSFER TO RESERVES	151,000	151,000	-151,000	151,000	0	0	0	0	151,000	0	161,000	161,000	161,000	161,000
<b>Net Expenditure</b>	<b>419,825</b>	<b>420,116</b>	<b>-420,116</b>	<b>412,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>412,900</b>	<b>-7,216</b>	<b>395,000</b>	<b>270,000</b>	<b>270,000</b>	<b>270,000</b>
<b>Percent of Net Expenditure Budget</b>			<b>-100.0%</b>	<b>98.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.7%</b>		<b>-4.3%</b>	<b>-31.6%</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Revenues By Type</b>														
Federal									0	0				
Provincial									0	0				
Municipal									0	0				
Own Funds	215,581	232,116	-232,116	261,900	0	0	0	0	261,900	29,784	75,000	75,000	75,000	75,000
Donations									0	0				
Other	11,800	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt									0	0				
<b>Total Revenue</b>	<b>227,381</b>	<b>232,116</b>	<b>-232,116</b>	<b>261,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>261,900</b>	<b>29,784</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Net Requirement</b>	<b>192,444</b>	<b>188,000</b>	<b>-188,000</b>	<b>151,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>151,000</b>	<b>-37,000</b>	<b>320,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>
<b>Percent of Prior Year Net Requirement Budget</b>			<b>-100.0%</b>	<b>80.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-19.7%</b>		<b>111.9%</b>	<b>-39.1%</b>	<b>0.0%</b>	<b>0.0%</b>

County of Bruce

0

Facilities Capital

Category: Furniture & Fixtures	Financial Information					
Current Capital Projects	Revenue by Type					
	<b>Total 2020 Request</b>	<b>0</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	0	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	-	-	-	-	-	-
Future Capital Projects	Forecast					
		2020	2021	2022	2023	2024
	Expenditure	-	-	-	-	-
	Revenues	-	-	-	-	-
	<b>Net Levy Requirement</b>	-	-	-	-	-

Category: Building	Financial Information					
Current Capital Projects	Revenue by Type					
Park Street: \$45,000 Carpet Replacement Corporate Services and CAO area (Reserves) \$25,000 Council Chambers Modernization Phase 1: Accessibility (Reserves) \$13,000 Two new Heat Pumps (Reserves) Cayley Street: \$20,000 Carpet Replacement in Main Court Room (Reserves) \$125,000 Replace engineered Air Unit Main Court Room (Reserves) \$10,000 Lighting Conversion Crown Building (Reserves) \$5,000 Roof over Holding Cells at East End of Court House (Reserves) Lakeshore Hub \$5,000 to Replace signage inline with New Brand Peninsula Hub: \$13,900 for carpet replacement (Reserves)	<b>Total 2020 Request</b>	<b>261,900</b>	<b>2020 Net Request</b>	<b>0</b>		
	Federal	0	Donations	0		
	Provincial	0	Other	0		
	Municipal	0	Debt	0		
	Reserves	261,900	Levy	0		
	Expenditure by Pressure Category					
	Maintain Services	Provincially Legislated	Growth	Council Priorities	Service Initiatives/Savings	2020 Total
	261,900	-	-	-	-	<b>261,900</b>
Future Capital Projects	Forecast					
Reguar replacements.		2020	2021	2022	2023	2024
	Expenditure	261,900	234,000	109,000	109,000	109,000
	Revenues	261,900	75,000	75,000	75,000	75,000
	<b>Net Levy Requirement</b>	-	<b>159,000</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>